THE ROOSEVELT HOSPITAL

Annual Report

1949

Annual Report

JANUARY 1, 1949

TO

DECEMBER 31, 1949

THE ROOSEVELT HOSPITAL

428 WEST 59TH STREET

NEW YORK 19, N. Y.

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To those who have made the preparation and publishing of this report possible without cost to the Hospital—the Trustees extend their genuine appreciation and thanks.

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Foreword

BY THE PRESIDENT OF THE HOSPITAL

IT is interesting to note that The Roosevelt Hospital was eighty years old in October 1949, and that General Ulysses S. Grant, President of the United States in 1869, participated in the opening ceremonies.

This was a start of a long history of great service to the people of the City of New York. No matter how old and distinguished the history, and how heartfelt the service, Voluntary hospitals must keep strong financially and advance with new plant and equipment in order to keep up with the great scientific and life-saving progress that the medical profession makes each year.

In my last report I said that, like all businesses, hospitals must balance their budgets or suffer serious consequences. With the constant growth of Federal control over voluntary enterprises this becomes increasingly important, because it is certainly apparent that if we do not provide adequate care for the sick of our city, and adequate facilities for the medical profession to extend such care, the government will be forced to take our place. In order to achieve our goal, a large task in these difficult days, it is necessary to have the cooperation of all who are interested in the hospital, professional and laymen alike.

We are most fortunate in having many loyal friends, and a team of willing workers in the hospital itself composed of doctors, nurses and volunteers.

In the last report I mentioned four elements of cooperation necessary to accomplish this purpose.

1. Fulfilling our job of helping the City take care of indigent patients. This year we had 1,921 City patients compared to 2,111 a year ago, and 2,213 part-pay or free patients in comparison with 2,330 a year ago. This was done in spite of the fact that, due to the building of the Russell Memorial, we had as many as thirty Ward beds out of service for the first five months of the year.
2. Cooperation on the part of the City in helping pay for City patients cared for by voluntary hospitals. The City has again raised its payments from $7.50 to $8.00 per day a patient, and it is hoped that as time goes on, the City will adopt the policy of paying the full City cost for taking care of its own patients in voluntary hospitals.
3. The growth of Blue Cross and the study of the problems in connection with paying increased compensation to voluntary hospitals for Blue Cross policy holders. Blue Cross (Associated Hospital Service of New York) had 3,626,000 members in 1948. In 1949 they had 4,100,000 members, showing a constant growth of this splendid voluntary health insurance plan.
4. Appreciation on the part of philanthropy —both individual and business—that, if the voluntary hospital system is to be sound, contributions must continue to be made so that it can survive. Our fund-raising department, through the efforts of many volunteer solicitors, is glad to report that the net total of gifts received this year was $213,012.27 compared with $151,-557.38 in 1948.

It is particularly important, I think, that business in the area served by a particular hospital realize the necessity of supporting their community hospital, *over and above* the contributions to the Greater New York Fund and the United Hospital Fund, as, without the help of these in the community which they serve, no hospital is sufficiently subsidized by either the Greater New York Fund or the United Hospital Fund.

Due to everyone in the Hospital working as a

team; and to the generous and loyal help of our friends, both individual and business; and to the splendid fund-raising results achieved by our doctors, (a powerful element in any hospital fund-raising), we were able to balance our budget for a third year with a small remaining surplus before depreciation but after reserve for repairs.

This is indeed most encouraging, but I am forced to cloud the picture somewhat by pointing out how small the hospital reserves are as against a bad year or an emergency building situation.

Our endowment is only $1,298,000 (see page 30), and our working capital of cash and securities is $437,000 net. This is small financial backing indeed. It can thus be seen that our efforts must be constant in order to keep our finances sound.

We are grateful for the progress; we are appreciative of the tremendous help that has made our progress possible, but we are not blind to the dangers still continuing in the situation.

The report of the Executive Vice-President gives statistical information which indicates the Hospital's service during the year.

In a hospital which has been operating for as many years as this one, new building and repairs are constantly needed, and the money must be raised for it in each instance. The following repairs and additions have been completed in 1949, although some were started in previous years:

> The new boiler system has been completed.
> New x-ray equipment has been installed.
> New furnishings and equipment have been completed in many departments.
> The Russell Memorial Building was completed and opened in June, adding a modern emergency ward and new operating ward floor of 46 beds.

The ambulance coverage has been increased to include the west side of Lexington Avenue, thus adding many thousands to the population to be cared for in our area, now one of the largest in the City.

Plans are well under way for complete alteration of the fifth floor with 17 semi-private beds being added there at this writing.

Plans are under way for the starting of the new Tower Memorial Out-Patient Building for which present funds will provide a basement and two floors. This building, as planned, will eventually accommodate ambulatory clinics, laboratories and additional semi-private beds. The building, when completed, will be eleven stories in height.

It is my sad duty to report the serious losses we have had by death:

> Dr. Joe R. Clemmons, our Executive Vice-President for the past eleven years, died in April. His loss was a personal one to all his associates in the Hospital.
>
> Mr. Robert W. Swaine, a man of great eminence in the City and a Trustee of great ability, died on September 25, 1949.
>
> Mr. James R. Hobbins, an outstanding citizen of New York and a businessman of national reputation, a Trustee of the Hospital and a member of its Executive Committee died on November 14, 1949.

These are real losses and leave deep sadness in the hearts of those who worked with them in the Hospital.

I am happy to report that Mr. Horace W. Havemeyer became a member of the Board of Trustees on April 26, 1949 and Mr. Roger Milliken on December 29, 1949.

As pointed out in my 1948 report, Dr. Madison B. Brown, formerly of Johns Hopkins Hospital, took over the duties as Executive Vice-President and Medical Director in February, 1949.

I wish to thank particularly the ladies of the Volunteer Committee for the splendid work they have done and the splendid cooperation they have shown in everything that they have undertaken. Their work in our children's ward has been particularly outstanding, and great progress has been made with play therapy. The "Play Ladies," as the children call the volunteers, are eagerly looked forward to each day.

We are enclosing with this report a projected plan for the rebuilding and extension of the hospital, which I think will be of interest to all our friends.

Our district is constantly changing, and with

the expansion of the Amsterdam housing project it is apparent that a great need will arise for a gynecological and obstetrical building program. We have no obstetrical service at this time due to lack of funds for building such a unit, although our area has the highest birth rate in the City.

We are particularly grateful that the State named us as beneficiary in their pilot work on mental health and our clinic is well under way on a very much enlarged basis.

In closing this report, I wish to express my deep appreciation to everybody in the Hospital, to the staff and to the friends of the Hospital for their loyalty and generosity in all things which have made it possible for us again to balance our budget.

Bayard S. Dominick

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Member, Senior Courtesy Staff, Medicine

Dr. Frank Gordon Pettengill
Member, Senior Courtesy Staff, Medicine

Dr. Constantine J. MacGuire
Member, Senior Courtesy Staff, Surgery

Dr. Henry A. Rusch, Jr.
Clinical Assistant, Allergy, Out-Patient Service

Dr. Sylvester Daly
Assistant Attending, Otolaryngology; Clinical Assistant, Otolaryngology, Out-Patient Service

Dr. Fred J. Hunter, Jr.
Assistant Attending, Otolaryngology

Dr. John M. Hanford
Member, Senior Courtesy Staff, Surgery

Dr. Frederick W. Finn
Junior Assistant Attending, Surgery

Dr. T. Scudder Winslow
Junior Assistant Attending, Surgery

Dr. Arthur C. DeGraff
Member, Senior Courtesy Staff, Medicine

Dr. Gerald F. Machacek
Attending Pathologist, Dermatology, Out-Patient Service

Dr. Clara R. Gross
Member, Senior Courtesy Staff, Medicine

Dr. Shirley Carter Fisk
Member, Senior Courtesy Staff, Medicine

Dr. Edith M. Lincoln
Visiting Consultant, Pediatrics

Dr. Umberto F. Stefano
Assistant Attending, Pediatrics, Out-Patient Service

Dr. Leo F. J. Wilking, Jr.
Clinical Assistant, Pediatrics, Out-Patient Service

Dr. Henry G. Schaffeld
Member, Junior Courtesy Staff, Medicine; Assistant Attending, Medicine, Out-Patient Service

Dr. Valentine A. Hoffmann
Attending, Medicine, Out-Patient Service; Junior Assistant Attending, Medicine

Dr. James F. Culleton
Junior Assistant Attending, Neurology; Assistant Attending, Neurology, Out-Patient Service

Dr. Robert Wallis
Member, Senior Courtesy Staff, Medicine

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Dr. Thomas P. Jacobs
Dr. Myron C. Patterson

Clinical Assistants
Dr. Eric D. Savage

CARDIAC CLINIC (Pediatric)

Chief
Dr. Alexander T. Martin

Attendings
Dr. Edmund N. Joyner, III
Dr. David D. Stowell

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Dr. F. W. Bancroft
Dr. William H. Barber
Dr. Robert Boggs
Dr. Henry T. Burns
Dr. Hubert Bush
Dr. G. A. Carlucci
Dr. Edwin M. Deery
Dr. Seward Erdman
Dr. John Erdmann
Dr. E. L. Frazell
Dr. W. C. T. Gaynor
Dr. J. Randolph Gepfert
Dr. Halford Hallock
Dr. John M. Hanford
Dr. J. P. Hennessy
Dr. J. William Hinton
Dr. John A. Kelly
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Dr. Harold B. Keyes
Dr. Kenneth M. Lewis, Sr.
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Dr. Philip C. Potter
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Dr. H. S. Vaughan, D.D.S.
Dr. John M. Walker
Dr. Carnes Weeks
Dr. Robert Wylie

Junior Surgical Courtesy

Dr. E. Tremain Bradley
Dr. Gustave A. Haggstrom

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Dr. Lillian A. Boker
Dr. Norton S. Brown
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Dr. Henry T. Chickering
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Dr. William H. Button, Jr. . . . . *Secretary*

**Resigned *Deceased

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AS OF DECEMBER 31, 1949

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Dr. Thomas S. Royster

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Dr. Albert G. Simms
Dr. Robert W. Tilney
Dr. Wm. C. von der Lieth

Second Assistant Residents

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Dr. Robert S. Frankel
Dr. Richard B. Hamilton
Dr. Kenneth M. Lewis, Jr.
Dr. Walter A. Wichern, Jr.

Third Assistant Residents

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Dr. Robert W. Crecca
Dr. Gerard F. Jegge
Dr. Fremont C. Peck, Jr.
Dr. Robert M. Quay
Dr. John Sonneland
Dr. Robert C. Specht
Dr. Norman B. Thomson, Jr.

Interns

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Dr. Merlin K. Du Val, Jr.
Dr. Ben K. Harned
Dr. Charles M. Parrish
Dr. Erle E. Peacock
Dr. Alan W. Petit

DERMATOLOGY

Resident

Dr. James R. Trimble

MEDICINE

Resident

Dr. Robert V. McCormick

First Assistant Residents

Dr. Frank W. Little
Dr. Arthur P. Mesereau
Dr. Charles E. Reed
Dr. William B. Waterman

Second Assistant Residents

Dr. J. Jerrold Applegarth
Dr. Robert G. Bosworth, Jr.
Dr. Thomas C. Clifford
Dr. John D. Fernald
Dr. Martin J. Fitzpatrick
Dr. Raymond H. Murray, Jr.

Interns

Dr. John T. Alexander
Dr. Robert C. Ascher
Dr. Leon G. Barkalow
Dr. Ira W. Gabrielson
Dr. Richard L. Perry
Dr. Robert B. Tator

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Fellow

Dr. Paul Seebohm

Residents

Dr. Horace B. Chapin
Dr. Claude A. Frazier

GYNECOLOGY

Resident

Dr. Byron C. Butler

UROLOGY

Resident

Dr. Fontaine B. Moore, Jr.

First Assistant Resident

Dr. John C. Stockman

Second Assistant Resident

Dr. John W. Hollowell

OTOLARYNGOLOGY

Residents

Dr. A. Reese Matteson
Dr. Antonio Pineda

Assistant Resident

Dr. Harold W. Beaty

PATHOLOGY

Assistant Residents

Dr. Vincent H. Pascale
Dr. Neil G. Perkinson

ROENTGENOLOGY

Resident

Dr. Justin J. Tidaback

Assistant Resident

Dr. Edward G. Bradley

PEDIATRICS

Resident

Dr. Albert V. Hennessy

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Executive Vice-President and Medical Director

•

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Trustee

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Trustee

•

HOWARD C. TAYLOR, SR., M.D.
Visiting Consultant, Gynecology

•

CHARLES J. DILLON, M.D.
Courtesy Staff, Medicine

Report

OF THE PRESIDENT OF THE MEDICAL BOARD

IN 1949 three important steps in the expansion of facilities of Roosevelt Hospital were either completed or the ground work laid for later completion.

The James I. Russell Memorial Building was opened in June and houses the Emergency Department, Observation Ward, Admitting Department and Ward Surgical beds.

The Emergency Department is most modern and second to none. In addition to a waiting room there are seven surgeries, one minor surgical operating room, a fluoroscopy and fracture room and an x-ray room. The Observation Ward has eleven one-bed rooms and adjoins the Emergency Department. The Admitting Department was designed to meet future requirements in expansion. These departments are on the first floor, while on the second floor forty-six Ward surgical beds have been added to the thirty-eight beds on Ward 2, making a total of eighty-four beds. This concentration of surgical beds on the same floor as the operating room has proved of great value from the efficiency of operation standpoint.

The second development was the creation of a Division of Psychiatry. While the ground work was being laid for the formation of this department, the State of New York invited and Roosevelt Hospital accepted operation of the New York State Psychiatric Pilot Plan. This program is based on the assumption that early recognition and treatment of psychiatric problems will greatly reduce the necessity of institutionalizing these cases in later life. With the expansion of this department a psychiatrist will be assigned to each medical, surgical and specialty division in the hospital and out-patient services. In this way it is hoped the emotionally unstable, psychosomatic problems and those of true psychogenic origin may be recognized early and helped simultaneously with the treatment of their associated organic conditions. The advanced psychogenic patients will be transferred for appropriate care. In this manner it is hoped to sensitize the interns and residents to early recognition of these problems in their future practices. The Psychiatric Department in the out-patient service will also be expanded. The State will in no way interfere with the operation of this program and is giving financal aid as far as hospital costs are concerned. This program is now about thirty per cent in operation. It is under the able direction of Dr. Robert W. Laidlaw.

The third expansion is to take place on the fifth floor. The south portion is being reconstructed for the expansion of the semi-private facilities by the addition of seventeen beds. The northern portion will house a private and semi-private X-ray Department and a Diagnostic Unit. The need for both these facilities is well known to those acquainted with the problems of the hospital. With the acceptance by business of the value of yearly medical examination of employees, this service can be adequately furnished on an ambulatory basis.

The Medical Board greatly appreciates the close cooperation and help received from both the Board of Trustees and their President, Mr. Gayer G. Dominick, as well as Dr. Madison B. Brown, Executive Vice-President and Medical Director.

SIMON A. BEISLER, M.D.
President, The Medical Board

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Report of the Executive Vice-President

THE YEAR 1949 has seen continued improvement in the physical plant and increased demands for patient services.

It is with sincere regret that we record the death on April 2nd of Joe R. Clemmons, M.D., former Director. Dr. Clemmons accomplished much as Director of the hospital from 1937 until his retirement on January 1, 1949. The passage of time will serve only to emphasize his many contributions to our well-being and our future planning.

The hospital has, through the cooperation of the Medical Staff, the professional and lay personnel, the invaluable support of Trustees, Volunteers and friends, rendered a high grade of public health and hospital service to its community. The need for patient service in some divisions exceeds physical and financial abilities of the hospital at present, but with past progress as a criterion, we shall strive constantly to meet our obligations in the future.

With these introductory remarks the events of particular interest and departmental reports follow:

James I. Russell Memorial Building—This very valuable addition to the hospital plant was opened for use in June. The first floor contains the Emergency Ward which provides modern and efficient facilities to support our active ambulance service. Very opportune financial support made it possible to install a diagnostic x-ray unit as part of the Emergency Ward during November and December.

The first floor also houses the Observation Ward which provides special facilities for segregation of patients recently admitted or for hospitalization of patients requiring study for several hours. The old reception ward adjacent to these two units has been renovated to provide new offices for the Admitting Department, and a waiting room for patients and visitors.

In July the second floor of the Russell Building was opened providing 46 ward beds in units of two and four bed rooms. This ward connects with Ward 2 of the Ward Building which makes 84 ward surgical beds on the same floor level with operating rooms. This arrangement is proving very valuable in reducing vertical travel of patients going to the operating room.

Admitting Department—The new offices have improved the professional atmosphere of the department. The privacy offered for discussion of financial and other problems has been much appreciated by patients and Staff.

8,434 patients were admitted during 1949, a decrease of 334 from the previous year. The average occupancy of the hospital was 82.8% or 4% higher than for 1948.

Ambulance and Emergency Department—The new facilities for the Emergency Department were occupied in June. The unit, combined with the Observation Ward, provides one of the most modern Accident and Emergency Departments in New York City. 34,998 patients were treated in the Emergency Department. This was 2,044 fewer patients than last year but represents a more normal annual operation.

The ambulances answered 7,316 calls. In September the ambulance area was increased by extending the eastern boundary from Park Avenue to Lexington Avenue. This change was requested by the hospital in an effort to render service consistent with the professional staff and equipment available.

Allergy Clinic—Demand for service by this clinic increased with a total attendance of 38,464, including 665 new visits. This compares with 35,588 total attendance and 514 new visits for 1948. In October the department gave a post-graduate course in allergy for eight students under the auspices of Columbia University.

Two residents were graduated from the department during the year. One accepted the position as Assistant in Medicine and Director of the Department of Allergy at the University of Wisconsin; the other as Assistant in Medicine and Director of the Department of Allergy at Iowa University.

Seven scientific articles and one book were published by members of the professional staff during the year.

Dietary Department—Every effort has been made to improve patient and personnel food service. This, plus the fact that anticipated price declines did not occur, resulted in overexpenditure of the food budget.

The combination of Ward 2 and Russell 2 as a patient unit requires service for 84 patients from one pantry. This pantry is the most modern and best planned in the hospital. Assignment of a dietary supervisor to this floor has saved 3½-4 hours daily of nursing time. In fact the success of food service for so many patients on

Ward 2 and Russell 2 has led to further study toward adopting similar procedures on other floors in the Ward Building.

The Dietary Department served 619,453 meals, 348,-158 to patients and 271,295 to personnel. Special diet instructions were given to 718 patients, an increase of 185 over last year. Special diet instructions for diabetic patients numbered 108—23 less than in 1948.

We wish to express special appreciation to the friends of the hospital who donated produce from their gardens and orchards.

Housekeeping and Laundry Department—The Housekeeping Department, which is responsible for general cleanliness of buildings and grounds, rendered creditable service. The department also supervised the protection and elevator services which have made every effort to give high caliber service to the patients' visitors and personnel alike.

The esprit de corps of this department was reflected in a further drop in personnel turnover during the past year.

The Laundry Department processed an average of two and one-half tons of linen each work day. This was an increase of 9% in output over 1948, a total increase of 1,400,000 pounds.

During the year the supply of linen in use was increased to improve patient care. This allowed an increase in use of linen per patient day from 11.3 pounds in 1948 to 12.0 pounds in 1949. The above production increases were made without overtime by the addition of three American presses.

The Laundry Manager was re-elected President of the Metropolitan Institutional Laundry Managers Association.

Department of Laboratories—The demand for services in this department indicates the importance of ancillary services to the practice of modern medicine. A total of 133,308 laboratory tests and procedures were done during the year as compared to 108,185 tests in 1948.

The service of the Blood Bank was of great importance. 3,785 transfusions were given in 1949 or 43 transfusions for each 100 admissions.

During the year a most important piece of apparatus, a flamephotometer, was added to the laboratories. This piece of equipment increases greatly the capability of the hospital in research and its routine laboratory problems.

Maintenance and Engineering Department—This department has continued our policy of preventive maintenance. All other departments, patients and visitors benefit from this program. A very definite effort is being made to keep in effective and efficient condition the buildings selected to remain in the permanent hospital.

The conversion of the Power Plant to oil has paid real dividends during its first year of operation. Over 10 million pounds of steam alone have been saved during the past year by not having to raise ashes from the ash pits to the outside ash hopper.

The completion of 17,000 work orders during the past year represents the following major maintenance and improvement projects: Furniture of all private and semi-private pavilions overhauled and refinished; living quarters in the Residence Hall improved by the installation of built-in closets from the second to the fifth floors; the new recreation room in the penthouse of the Residence Hall decorated; new bedpan washers installed in rear utility rooms from the second to the eighth floors of the Ward Building; new x-ray and developing rooms constructed in the Emergency Department; all condemned fire hose in the hospital plant replaced; and the following areas were painted—Private Pavilion visitors' lounge and solarium, Ward Building, Pharmacy, Laundry, Kitchen and Private Pavilion Lobby. Color dynamics was employed in connection with the painting program for the first time in the hospital's history.

Out-Patient Department—The clinic district for Roosevelt Hospital extends from the North side of 39th Street to the south side of 80th Street and from Fifth Avenue to the Hudson River. Priority for ambulatory dispensary care is given to patients living within this area.

The demand for clinic space already exceeds the area now available. This emphasizes the need for the new clinic facilities now in the planning stage. However, every effort has been made to give good medical care to all patients.

Patients made 62,816 visits to the clinics during the past year, of which 55% were cared for free of charge. Two new clinics, Breast and Chest, were added to the thirty-one general and special clinics operated by the Hospital. The two largest general clinics are Medicine and Surgery, which had 9,395 and 7,732 visits, respectively, during 1949.

Personnel and Personnel Health Departments—The Personnel Department became increasingly important in hospital operations during the past year. Better selection of personnel, more adequate training and indoctrination have helped to achieve the lowest turnover of personnel since the war.

The course in supervisory training for administrative department heads has been one of the most important projects of this department during the past year. This program, together with a well organized induction and orientation program for employees, has increased markedly the sense of belonging to the family group. An introductory lecture and tour of the hospital has been conducted weekly for all new employees. This new feature is so well done that many old timers have taken the opportunity to tour their hospital.

The Personnel Health Service conducted the following examinations for 697 employees of the hospital:

Type of Examination	No. Performed	% of Total
1. Pre-employment	502	26%
2. Annual Physical Examinations	328	17%
3. Special Examinations and Treatments	1,104	57%
Totals	1,934	100%

This service is supplied by a physician on a part-time and a nurse on a full-time basis. Their efforts have contributed much to our personnel morale.

Pharmacy Department — The Formulary completed last year has shown definite results through professional cooperation. The Formulary has also accounted for some saving in drugs used; however, the continnued high demand for antibiotics makes the purchase of drugs a very important factor in pharmacy expense. Aureomycin and chloromycetin have cost an average of $1,000 monthly. The older antibiotics—penicillin, streptomycin—though costing less are still used in about as large quantities as before.

Nursing Education Department—The School of Nursing reports with pride that, following a national survey of 1,200 schools of nursing, it placed in Group I or the first 25%.

The school graduated 23 students in April and admitted 39 students in September. At the present time students number 104 which is about the limit of living facilities in the Nurses' Home.

Faculty changes during the year include the appointment of Miss Eileen English as Assistant Nursing Arts Instructor, replacing Miss Ruth Reilly who became Medical Supervisor; Miss Mary Elizabeth Harbert was appointed student supervisor effective September 1st. This position was filled with a nurse especially trained in this work at the request of the students.

Nursing Service Department—Service to patients has been maintained at a high level. The size of the full-time graduate staff has never met budget allotment. Vacancies were filled with per diem nurses. Ward clerks have been employed for the first time for ward and semi-private services with great success. The clerks have relieved administrative head nurses of much clerical and administrative detail.

The demand for private duty nurses continues with a daily average of 121 employed.

Total Calls for 1949	6,615
Filled Calls	6,063
Unfilled Calls	552

4,415 of the calls were assigned to nurses from other Registries.

Volunteer Department—The Volunteer Department, which is operated by the Volunteer Committee, rendered invaluable assistance in volunteer service. 294 volunteers gave 29,577 hours of service, an increase over 1948 of 84 volunteers and 4,248 hours of service.

VOLUNTEERS (BY GROUPS)		Hours
Roosevelt Hospital Volunteers	219	17,569
Blood Bank Aides (men)	4	341
Ward and Laboratory Aides (men)	3	475
Volunteer Registered Nurses	1	39
Red Cross Entertainment and Instruction	1	29
Red Cross Gray Ladies	8	1,728
Red Cross Hospital Aides	2	1,366
Red Cross Nurses Aides	23	6,267
Red Cross Production Service	33	1,763
Totals	294	29,577

The Volunteer Department sponsored a Play Therapy program in Pediatrics which has proven to be a valuable adjunct to the total therapy for the Pediatric Service.

The department during the year assisted the administration by managing receptions, conducting the Children's Annual Christmas Party and managing the Roosevelt Hospital Benefit Concert. The multiple inter-

ests of the Volunteer Committee gave many supplemental services which the hospital could not otherwise provide. These services have been much appreciated by everyone in the hospital.

Occupational Therapy Department—This department was initially sponsored by the Volunteer Department. It is slowly developing and now requires full-time personnel. Under its present director increased patient service has been given with very gratifying results.

The general therapy program has been augmented by the Volunteer sponsored Play Therapy Program in Pediatrics.

Social Service Department—This department has been completely reorganized and enlarged under the capable leadership of Mrs. Helen Thirlwall. The hospital renders service to a group of patients for whom social service has particular significance. The designation of the hospital by the State as an institution for a Pilot Study for Psychiatry in the general hospital has placed a great demand for service on this department.

Over 2,600 case interviews were handled by the staff during the year. Since reorganization case referrals have increased 300% which has adequately demonstrated the need for reorganization of this department.

X-ray Department—Modernization of this department has been completed with an expenditure of over $28,000. Service has been improved with the installation of a diagnostic x-ray unit in the new Emergency Ward. 26,716 radiographic examinations were made and 3,311 therapy treatments given during the year. The hospital has been fortunate in the addition to the department's professional staff of Emil A. Kratzman, M.D., as assistant to Dr. Clement A. Smith.

Operating Income Expense—The net operating income of $2,127,600 was $28,600 or 1.4% more than estimated. Ward patient income was $17,200 under the budgeted amount. This was caused mainly by the fact that 30 ward beds were out of use during a large part of the time when the Russell Building was in construction.

Operating expenses of $2,494,700 were $85,300 or 3.5% in excess of the estimated amount. This overexpenditure was divided, $32,000 for salaries and wages and $53,300 for supplies and other expense. Increased demands on professional service, nursing care and reorganization of the Social Service Department accounted for the salary overexpenditure. Overexpenditures in supplies were accounted for mainly by two items, food—$21,700 and blood—$25,200.

An operating deficit of $310,400 was anticipated. The actual operating deficit of $367,100 was $56,700 over the estimated amount. Supplementary income for the year amounted to $587,500. Purchase of new equipment for the year cost $18,300. $6,500 was transferred from General Funds to The Roosevelt Hospital Research Fund upon instructions from the Executive Committee. The year end credit to the General Fund was $195,600 in 1949.

This record year of service emphasizes the fact that many persons are necessary in the operation of the Hospital. Employees, Medical Staff, Volunteers, Trustees, Friends and Contributors to the Hospital have coordinated their efforts in the common goal of good patient care. It is this cooperative effort which keeps voluntary hospitals Voluntary.

MADISON B. BROWN, M.D.
Executive Vice President

ASSETS	1949	1948
GENERAL FUND ASSETS:		
Cash	$ 274,475.63	$ 88,684.84
Investments — Bonds and stocks (1949 — approximate market quotation value, $262,607)	260,867.32	208,138.16
Interest receivable	5,460.07	4,184.81
Accounts receivable:		
Patients', less reserve (1949, $70,050; 1948, $58,439)	236,705.10	279,628.43
Other	4,271.96	8,176.72
Inventories of supplies—at cost	100,983.13	95,311.02
Prepaid insurance	10,419.90	10,573.86
Interest in unsettled estates (at nominal valuation of $1.00 each)	28.00	27.00
Total general fund assets	$ 893,211.11	$ 694,724.84
TEMPORARY FUNDS FOR DESIGNATED PURPOSES ASSETS:		
Cash	$ 35,527.31	$ 3,177.86
Investments — Bonds and stock (1949 — approximate market quotation value, $23,486)	23,517.50	30,000.00
Interest receivable	35.71	
Total temporary funds for designated purposes assets	$ 59,080.52	$ 33,177.86
FOUNDERS' FUND ASSETS:		
Cash	$ 8,053.87	
Investments—Bonds (approximate market quotation value, $7,079)	7,065.63	
Real estate		$ 22,500.00
Total founders' fund assets	$ 15,119.50	$ 22,500.00
ENDOWMENT FUND ASSETS:		
Cash	$ 14,558.71	$ 4,608.92
Investments:		
Bonds and stocks (1949 — approximate market quotation value, $975,384)	938,895.35	918,805.11
Mortgages receivable and real estate	344,621.25	346,046.25
Interest in unsettled estates (at nominal valuation of $1.00 each)	3.00	3.00
Total endowment fund assets	$1,298,078.31	$1,269,463.28
PLANT FUND ASSETS:		
Land and buildings	$4,908,459.31	$4,333,044.21
Russell Memorial building (under construction at December 31, 1948)		312,863.13
Equipment	543,734.36	501,357.35
Total	$5,452,193.67	$5,147,264.69
Investments—Bonds (1949—approximate market quotation value, $612,308)	612,660.09	237,953.46
Interest receivable	2,973.36	1,025.89
Interest in unsettled estates	1.00	
Cash	572.03	40,309.15
Total plant fund assets	$6,068,400.15	$5,426,553.19
TOTAL	$8,333,889.59	$7,446,419.17

LIABILITIES	1949	1948
GENERAL FUND:		
Liabilities:		
Accounts payable—vendors, etc.	$ 44,133.40	$ 57,497.26
Accrued payroll	50,303.67	44,171.47
Other payables and accruals	4,287.24	3,850.78
Total	$ 98,724.31	$ 105,519.51
Reserve for replacements of equipment and extraordinary repairs	9,670.71	
General Fund (Exhibit C)	784,816.09	589,205.33
Total	$ 893,211.11	$ 694,724.84
TEMPORARY FUNDS FOR DESIGNATED PURPOSES (Exhibit C)	$ 59,080.52	$ 33,177.86
FOUNDERS' FUND (Exhibit C)	$ 15,119.50	$ 22,500.00
ENDOWMENT FUNDS (Exhibit C)	$1,298,078.31	$1,269,463.28
PLANT FUND:		
Accounts payable		$ 21,500.87
Plant fund (Exhibit C)	$6,068,400.15	5,405,052.32
Total	$6,068,400.15	$5,426,553.19
TOTAL	$8,333,889.59	$7,446,419.17

NOTE: No provision has been made for depreciation of buildings, equipment, and real estate investments; however, provision is made by charges to operations for replacements and extraordinary repairs of buildings and equipment.

Exhibit B

The Roosevelt Hospital

STATEMENT OF GENERAL FUND TRANSACTIONS

For the Years Ended December 31, 1949 and 1948

	1949	1948
OPERATING INCOME:		
Care of patients	$2,341,525.00	$2,174,778.26
Less:		
Free care (including allowances)	$ 361,934.65	$ 344,801.17
Provision for uncollectible accounts	48,000.00	36,000.00
Total	$ 409,934.65	$ 380,801.17
Net income from care of patients	$1,931,590.35	$1,793,977.09
Other services	195,982.39	188,358.09
Total operating income	$2,127,572.74	$1,982,335.18
OPERATING EXPENSES:		
Administration and general	$ 321,137.82	$ 290,987.86
Professional care of patients	1,331,026.24	1,195,839.58
Household and property (operation and maintenance)	427,813.20	429,194.49
Dietary	345,615.13	327,812.70
Provision for replacements of equipment and extraordinary repairs	72,000.00	72,000.00
Total operating expenses	$2,497,592.39	$2,315,834.63
NET OPERATING LOSS	$ 370,019.65	$ 333,499.45
OTHER INCOME:		
Contributions:		
Annual drive (less expenses—1949, $33,584.22; 1948, $23,019.47)	$ 213,012.27	$ 151,557.38
United Hospital Fund, Greater New York Fund, etc.	56,482.54	46,583.62
Investment income for general purposes (less custodial fees, etc.—1949, $2,196.82; 1948, $2,245.83)	81,677.01	63,450.80
Total other income	$ 351,171.82	$ 261,591.80
NET LOSS FOR THE YEAR	$ 18,847.83	$ 71,907.65
DIRECT CHARGES TO GENERAL FUND:		
Expenditures for new equipment, etc.	18,297.44	17,942.61
Transfer to Endowment Funds	6,500.00	
Excess of expenditures for replacements of equipment and extraordinary repairs over the amounts provided therefor by charges to operating expenses		53,950.83
Total	$ 43,645.27	$ 143,801.09
DIRECT CREDITS TO GENERAL FUND:		
Unrestricted legacies	$ 146,035.16	$ 136,290.91
Income from estates and trusts	8,111.99	13,916.76
Receipts for endowment of beds and rooms	83,193.75	35,344.17
Net gain (loss) from disposal of securities	1,872.17	(286.27)
Transfer from other fund		14,493.24
Miscellaneous	42.96	427.31
Total	$ 239,256.03	$ 200,186.12
NET INCREASE IN GENERAL FUND DURING THE YEAR	$ 195,610.76	$ 56,385.03

See note to accompanying balance sheet.

The Roosevelt Hospital

EXHIBIT C

SUMMARY OF CHANGES IN FUNDS

FOR THE YEAR ENDED DECEMBER 31, 1949

GENERAL FUND		
Balance, January 1, 1949		$ 589,205.33
Add—Net increase in General Fund—Exhibit B		195,610.76
BALANCE, DECEMBER 31, 1949		$ 784,816.09
TEMPORARY FUNDS FOR DESIGNATED PURPOSES		
Balance, January 1, 1949		$ 33,177.86
Add:		
Contributions, less refund	$ 55,547.64	
Transfers from other funds	13,432.93	
Income from investments	1,769.10	70,749.67
Total		$ 103,927.53
Deduct:		
Expenditures for new equipment	$ 1,954.20	
Transfers to other funds	7,170.76	
Salaries, supplies, etc.	35,722.05	44,847.01
BALANCE, DECEMBER 31, 1949		$ 59,080.52
FOUNDERS' FUND		
Balance, January 1, 1949		$ 22,500.00
Deduct—Expenditure for building alteration		7,380.50
BALANCE, DECEMBER 31, 1949		$ 15,119.50
ENDOWMENT FUNDS		
Balance, January 1, 1949		$1,269,463.28
Add:		
Contributions	$ 5,290.00	
Transfers from other funds	13,670.76	
Net profit from disposal of investments	9,493.75	
Partial settlement of mortgage participation claims (less expenses applicable thereto)	160.52	28,615.03
BALANCE, DECEMBER 31, 1949		$1,298,078.31
PLANT FUND		
Balance, January 1, 1949		$5,405,052.32
Add:		
Distribution from Maria B. and Joseph T. Tower Trust	$ 614,271.80	
Contributions	89,291.04	
Net profit from disposal of investments	60.89	
Income from investments	2,904.39	
Set-up of an interest in an estate	1.00	
Additions to property accounts	376,429.85	1,082,958.97
Total		$6,488,011.29
Deduct:		
Expenditures for new buildings and equipment	$ 356,178.21	
Transfers to other funds	13,432.93	
Write-down of estimated book value of old emergency building demolished to make way for construction of Russell Memorial Building	50,000.00	419,611.14
BALANCE, DECEMBER 31, 1949		$6,068,400.15

HASKINS & SELLS
CERTIFIED PUBLIC ACCOUNTANTS

1 EAST 44TH STREET
NEW YORK 17

March 6, 1950.

ACCOUNTANTS' CERTIFICATE

Board of Trustees of
The Roosevelt Hospital:

We have examined the balance sheet of The Roosevelt Hospital as of December 31, 1949 and the related statement of general fund transactions and summary of changes in funds for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and statement of general fund transactions and summary of changes in funds, with the footnote pertaining thereto, present fairly the financial position of the Hospital at December 31, 1949 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Haskins & Sells

Endowments

"A Friend"—In 1906.
Abeel, John H.—By Gift, in 1892.
Adam, Alice Scranton—By John F. Adam, in 1898.

Barker, Alice Hearn—By Will, in 1923.
Bliss, Augusta—By Gift, in 1897.
Bliss, Augusta H.—By Gift, in 1904.
Bliss, Lucy A.—By Will, in 1925.
Blumentbal, The—By Mr. and Mrs. George Blumenthal, in 1905.
Boardman, Julia M.—By Will, in 1888.
Bruce, Matilda Wolfe—By Gift, in 1904.
Bruce, Matilda Wolfe—By George McKesson Brown, in 1909.

Campbell, Marion L.—In 1905.
Carr, George J.—By Will, in 1939.
Clark, R. Smith—By Will, in 1884.
Clark, Edwin—By Edwin Boardman Clark, in 1894.
Clark, Edwin Boardman—In 1908.
Clark, W. Irving—By Will, in 1926.
Cook, Charles T.—By Sarah E. Cook, in 1907.
Colony Club—By Gift, in 1917.
Cromwell, Caroline Prentice—By Gift, 1942.

Daughters of Scotia—By Gift, in 1931.
Daughters of Scotia—By Gift, in 1937.
Delafield, Francis, M.D.—By Will of Mary Rhinelander King, in 1910.
DeWitt, George G.—By Gift, in 1904.
DeWolf, Carlton—By Melville W. DeWolf, in 1912.
Dick, Gladys Roosevelt—By Philip J. Roosevelt, in 1927.
Dick, Wm. B.—By Will of Harry Brisbane Dick, in 1917.
Dickey, Louise Whitney—By Charles D. Dickey, in 1910.
Duryea, Edgar E.—By Walter E. Duryea, 1912.
Duryea, Julia A.—By Walter E. Duryea, 1912.
Duryea, Walter E.—By Will, in 1912.

Easton, Isabel W.—By Will, in 1916.
Emmet, Anna Riker—By John Henry Purdy, in 1887.
Euwer, Laura—By Helene Leonard, in 1944.
Evans, Henry—(2 beds) by Mrs. Mary R. Evans, in 1926.

FitzGerald, Mrs. Wm. J.—By Gift, in 1922.
FitzGerald, Mrs. Wm. J.—By Gift, in 1923.

Goldschmidt, Philip—In 1923.
Graham, Robert—By Mary Isabella Meek, in 1921.
Greer, James Anderson—By Mrs. Frank Tilford, in 1892.
Grimshaw, Charles B.—By Gift, in 1924.
Guggenbeimer, Sidney A.—By Estate of Sarah Guggenheimer, in 1949.

Hall, Emily—By Mrs. Mary E. Jesup, in 1904.
Hewes, Elizabeth P.—By Will, in 1936.
Hoagland, Marie C.—By Edwin Boardman Clark, in 1892.
Hoagland, Mary H.—By Edwin Boardman Clark, in 1892.
Hosack, Alexander Eddy—By Mrs. Celine B. Hosack, in 1887.
Hotchkiss, Maria E.—By Gift, in 1893.
Huntington, Charles P. (4 beds) by Will, in 1901.

Jesup, James R.—By Mary E. Jesup, in 1903.
Jesup, Mary E.—By Will of Annie L. Flagler, in 1940.
Jones and Son, Frank F.—By Mrs. Frank F. Jones and Daughters, in 1900.

Kahle, Marcell—By Col. Walter Scott, in 1919.
Kean, Elizabeth D'Hauteville—By Her Brothers and Sisters, in 1923.
Kean, Elizabeth D'Hauteville—By Mrs. W. Emlen Roosevelt, in 1923.
Kean, Jobn—By Mr. and Mrs. W. Emlen Roosevelt, in 1903.
Kean, Mrs. John—By W. Emlen Roosevelt, in 1912.
Kean, Susan Livingston—By Mrs. Emlen Roosevelt, in 1927.
Knox, John Mason, Jr.—By Mrs. John Mason Knox, in 1929.
Knox, John Mason—By Will of Helena Lefferts Knox, in 1940.
Knox, John Mason, Jr.—By Will of Helena Lefferts Knox, in 1940.

Labouisse, Elizabeth Clark—By Mr. and Mrs. Stephen C. Clark, in 1949.
Ladew, Rebecca—By Will, in 1906.
Lamont, Anna M.—By Annie L. Flagler, in 1914.
Lamont, Charles A.—By Mary E. Jesup, in 1907.
Lamont, Lansing—By Mary E. Jesus, in 1905.
Lathrop, James Roosevelt—By Anna Harris Lathrop, in 1907.
Lefferts, Mary G.—By Will, in 1928.
Lewis, Louise—Memorial By Will, in 1944.
Lydig, Pauline Heckscher—By Philip M. Lydig, in 1897.

McLane, Dorothea Van Dyke—By Mary E. Jesup, in 1913.
McLane, Dr. James Woods—(2 beds) By Catherine A. Bliss, in 1913.
McLane, William Lawrence—By Guy R. McLane, in 1905.
MacKay, Clarence—In 1923.
Macy, William H.—By Mrs. Walter Graeme Ladd, in 1896.
Merritt, Leila Roosevelt Reeve—By Mrs. W. Emlen Roosevelt, in 1935.
Meyer, Peter F.—By Will, in 1929.
Meyer, Lizzie O.—By Will, in 1929.
Moore, Frederick Lansing—By Mrs. Sarah M. Moore, in 1904.

New York City Mission Society, Woman's Branch—By Gift, in 1941.
New England Society—By Gift, in 1897.
New York Press Club—By Joseph Pulitzer, in 1886.
New York Press Club—By Joseph Pulitzer, in 1893.
Newcomb, Dr. James Edward—By Will of Elizabeth W. Newcomb, in 1939.
Newman, Julia S.—By Will, in 1924.

Palmer, Zilpb—By Gift, in 1920.
Pell, Howland—By Mrs. Gladys Pell Rogers, in 1937.
Phelps, Royal—By Gift, in 1873.
Purdy, Andrew—By Will, in 1940.
Pyne, Meredith Howland—By Mr. and Mrs. Percy R. Pyne, in 1928.

Rader, Henry—By Mathilde H. Griffith, 1908.
Remsen, William and Jane Suydam—By Elizabeth Remsen, in 1897.
Riker, Edith B.—By Will, in 1933.
Riker, John J.—By Gift, in 1919.
Rives, George Barclay—By Gift, in 1899.
Robb, J. Hampden—In 1900.
Roberts, George—In 1948.
Roebling, Emily Warren—By Wasbington A. Roebling, in 1903.
Roosevelt, Alfred—By James A. Roosevelt, in 1891.
Roosevelt, Dr. J. West and Children—By Mrs. J. West Roosevelt, in 1896.
Roosevelt, Cbristine G.—By Her Songs, 1937.
Roosevelt, James A.—By W. Emlen Roosevelt, in 1899.
Roosevelt, James A.—By Mrs. James A. Roosevelt, in 1899.
Roosevelt, James A.—In 1926.
Roosevelt, Julia Addison—By George E. Roosevelt, in 1937.
Roosevelt, Lucy Margaret—By Mr. and Mrs. W. Emlen Roosevelt, in 1915.
Roosevelt, Mary Emlen—By James A. Roosevelt, in 1886.
Roosevelt, Mary Emlen and Alfred—By Mrs. James A. Roosevelt, in 1903.
Roosevelt, W. Emlen—By Adrian Iselin, 1930.
Roosevelt, W. Emlen—By Mrs. W. Emlen Roosevelt, in 1931.

Sands, Alice Hayden—By Henry B. Sands, M.D., in 1883.
Sands, Henry B.—By Mrs. Fannie S. Sands, in 1945.
Sanford, Samuel Simons—By Sympbony Society of New York, in 1912.
Schermerborn, Adeline E.—By F. Augustus Schermerhorn, in 1909.
Scottisb Clans—By Col. Walter Scott, in 1919.
Scrymser, James Alexander—In 1924.
Sells, Isabel Watt—By Will of Elijah Watt Sells, in 1925.
Severance, Florence Harkness—By Edward S. Harkness, in 1906.
Shelley, Christine Kean—By Mr. and Mrs. W. Emlen Roosevelt, in 1915.
Smith, Cornelia B.—By Catherine A. Bliss, in 1904.
Stevens, Percy R. W.—By Alice Cogswell Stevens, in 1891.
Stewart, Lispenard—By Gift, in 1911.
Street, Charles F.—By Will, in 1942.
Strong, Robert Weeks—By Joseph Clay Strong, in 1912.

Tousey, Sinclair—By Messrs. John F. Benjamin, Charles G. and William Tousey, in 1890.
Townsend, Howard—By Gift, in 1905.

Van Rensselaer, Katherine Boudinot—By Friends, in 1900.

Ward, Jeanie E.—By Will of Henry C. Ward, in 1913.
Watson, Henry R. C.—By Will, in 1922.
Watson, Maria C.—By Francis A. Watson, in 1895.
Whiting, Medora R.—By George E. Roosevelt, in 1943.
Whitman, Nathaniel—By Gift, in 1903.
Wildey, Mrs. Anna C.—In 1923.
Williams, William Bisland—By Mary Mildred Williams, in 1931.
Winston, Garrard—In 1948.
Witherbee, Lispenard Steward—By Charlotte Spencer Witherbee, in 1907.

Memorials

The James W. McLane Memorial—Operating Room—1890

The William J. Syms Memorial—Operating Theatre—1892

Accident Building and Ward for Sick Children—Erected and Equipped in Memory of Netta Bolton Bliss by her sister, Catherine A. Bliss, in 1898

The Catherine A. Bliss Ward—For Sick Children—1899

Power House of The Roosevelt Hospital—Erected and Equipped in Memory of George Theodore Bliss by Jeanette Dwight Bliss, in 1902

Dr. James W. McLane Fund—1913

Margaret H. Mitchell Fund—1913

The Dr. George Montgomery Tuttle Memorial—In the Gynaecological Ward—1914

Walter Scott Surgical Instrument Fund—1915

The Annie Thompson Thorne Room—Gift of her daughter, Lydia Thorne Taylor—*In the Female Surgical Ward*—1916
Henry K. McHarg Fund—1917

The Dr. and Mrs. Joseph Simms Room—*In the Female Medical Ward*—1922

Christine K. Shelley and Lucy Margaret Roosevelt—Memorial in the Female Medical Ward—Gift of George Emlen Roosevelt and Philip J. Roosevelt, in 1922

In Memory of Quentin Roosevelt, Killed fighting in the clouds in the service of his country, July 14, 1918. Gift of Mrs. Theodore Roosevelt and of Mr. and Mrs. W. Emlen Roosevelt—*In the Male Surgical Ward*—1922

In Memory of James A. Roosevelt, 2nd—Died in the service of his country, March 26th, 1919. Gift of his mother, Mrs. James Bowlker, and of Mr. and Mrs. W. Emlen Roosevelt—*In the Male Surgical Ward*—1922

The Helen T. Cole Memorial Ward—*In the Male Medical Ward*—1923

The Laura Sylvina Heilner Room—Gift of George Corson Heilner, Walter S. Heilner and Lucy Heilner—*In the Male Medical Ward*—1923

James A. Roosevelt Memorial. Former Trustee and President of The Roosevelt Hospital, by his son, in 1923

In Memory of The Mackay-Roosevelt Unit—U. S. Base Hospital No. 15—Chaumont, France, 1917-18-19. Gift of Marie Louise Mackay and her son, Clarence H. Mackay—*In the Male Surgical Ward*—1923

The Pierre Washington Widley Memorial Room — Endowed by his widow, Anna Chesebrough Widley—*In the Male Surgical Ward*—1923

In memory of James Alexander Scrymser, by his wife—*In the Male Surgical Ward*—1923

The Theodore Roosevelt Memorial For Hospital Endowment

1924—By Anonymous gifts received	$35,000
1925—By Anonymous and Stated Gifts	34,000
1926—Mrs. Theodore Roosevelt	5,000
Mrs. Philip J. Roosevelt	500
1928—Mrs. Philip J. Roosevelt	1,000
Trust Fund—Estimated Future Gift—William O. Roosevelt	40,000
1929—Philip J. Roosevelt	5,000

This memorial is open to additional gifts
The Reginald Brooks Memorial—A fund in memory of his mother, Mrs. Josephine Brooks, given in 1924

The Edward F. S. Hicks Memorial Reception Ward—Endowed in memory of John Haydock Hicks and Frances Sanderson Hicks, his wife, by their children, in 1925

The Susan Livingston Kean Memorial—by her brothers and sisters, in 1925—*In the Surgical Children's Playroom*

The Mr. and Mrs. Charles Merrill Memorial Room — Endowed by their daughter, Edith J. Merrill, in 1926—*In the Female Surgical Ward*

The James R. Jesup Memorial—by his wife, Mary E. Jesup, in 1926

In Memory of my dear Father and Mother George and Caroline Miller—by their daughter, Annie Miller, in 1928

The Mr. and Mrs. Peter A. H. Jackson Memorial Room—*In the Male Medical Ward*. Endowed by their daughter, Abigail H. Louderback, in 1928

The Mary T. Tower Memorial. Gift of her brother, Joseph T. Tower, in 1932

The Dr. James Woods McLane Memorial by Thomas S. McLane, in 1933

The Maud Aguilar Leland Room—*In the Private Pavilion*—1934

In Memory of Charles Bartow, M.D. and Clarence Whittemore Bartow, M.D. Gift of Mr. and Mrs. Francis D. Bartow—*Pictures by Childe Hassam in the Lobby*—1942

In Memory of Richard Trimble, Sr. and Richard Trimble, Jr., Gift of Mrs. Richard Trimble, Sr.—*The Hospitality Shop*—1942

As a living memorial to Alma Gluck Zimbalist, *The Supply Room has been equipped by Her Friends and the Musical Public of New York City*—1942

Catherine Ann Malcolmson Fund—1942
The Philip J. Roosevelt Memorial Fund. Gift of Mrs. Philip J. Roosevelt and Mr. George Emlen Roosevelt—1943
Dr. James I. Russell Fund—1944

Cordelia Eleanor Dominick Room—Gift of Mr. and Mrs. Gayer G. Dominick—1945

Bayard Dominick Room—Gift of Mrs. Bayard Dominick—1945

Lillia Babbitt Hyde Foundation Room—1945

Sylvia DeMurias Vander Veer Room—Gift of Dr. Albert Vander Veer—1945

John Wohnsiedler Memorial—by his wife, Edna May Wohnsiedler, and daughters—1946

Lucy Margaret Roosevelt Treatment Room—Gift of Lucy Margaret Roosevelt Fund—1946

Dorothy Freeman Martin Memorial—Gift of Madison Avenue Presbyterian Church—1946

Mrs. Margaret Hamilton Fund—1946

Mrs. Frank S. Witherbee. In memory of her brother, Lispenard Stewart and her Son, Lispenard Stewart Witherbee for the Maintenance of The Roosevelt Hospital—1947

Memorial from the Estate of Jacob Rutstein—1947

Margaret Hall Locke Fund—from Estate of Grace Hall Blashfield—1947

Edward Sykes Fund—1947

Thomas S. McLane Memorial Fund—Gift of Mr. W. Lawrence McLane and Mrs. Constance McLane Mohun—1948
Otto M. Eidlitz Fund—1948

The Roosevelt Hospital Research Fund—1948

Dorothy E. Sullivan Memorial. Gift of her sister, Margaret Sullivan—1948

Alexander Patterson Memorial—Gift of employees of Mutual Life Insurance Company of New York—1948

Dr. Seth M. Milliken Fund—1949

In Memory of My Beloved Wife—Estate of Edward Bromberg—1949

HOW TO MAKE A PROVISION FOR

The Roosevelt Hospital

IN YOUR WILL AS MEMORIAL OR OTHERWISE

☆

FORM OF GENERAL LEGACY OF MONEY

I give and bequeath to The Roosevelt Hospital, a New York corporation, the sum of ($) Dollars.

FORM FOR DEVISE OF REAL ESTATE

I give and devise to The Roosevelt Hospital, a New York corporation, the following described real estate:

(Here insert sufficient description of Real Estate)

FORM OF GIFT OF RESIDUARY ESTATE

All the rest, residue, and remainder of my property, both real and personal, wherever situate, owned by me at the time of my death, I give, devise and bequeath to The Roosevelt Hospital, a New York corporation.

The Roosevelt Hospital Needs Your Support

Annual contributions from individuals and businesses are earnestly solicited. Make Checks payable to *The Roosevelt Hospital,* 428 West 59th Street, New York 19, N. Y.

THE

ROOSEVELT HOSPITAL

Annual Report

1950

Annual Report

JANUARY 1, 1950

TO

DECEMBER 31, 1950

THE ROOSEVELT HOSPITAL

428 WEST 59TH STREET

NEW YORK 19, N. Y.

To those who have made the preparation and publishing of this report possible without cost to the Hospital—the Trustees extend their genuine appreciation and thanks.

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Foreword

BY THE PRESIDENT OF THE HOSPITAL

THE Hospital continues to make new records in patient days, the number for 1950 being an all time high.

This constantly increasing service to the sick and injured whether they can pay for such care or not increases the problem of Voluntary Hospital management and finances.

Increasing costs continue. Costs of taking care of a patient for one day was $17.33 in our Hospital for 1950 compared to $16.81 in 1949 and $15.19 in 1948.

The Budget for 1951 calls for an increased operating deficit, after United Hospital Fund and Greater New York Fund grants, of approximately $75,000 over the deficit of 1950. Again to make it clear, our task is to provide approximately $270,000 after grants from the United Hospital Fund and Greater New York Fund in order to balance our budget. This money must come from our many loyal friends and such legacies as may come to us. The main causes of the increased expenses are the forty-hour week, which the Hospital has established this year, Social Security payments assumed for the coming year and general increase in cost of services and equipment.

I again emphasize the fact that the City does not pay the Voluntary Hospitals for City patients a proper sum. The Voluntary Hospitals received $8.00 per day for City patients thereby relieving the City, as I believe we should, of additional care for indigents against a daily Hospital cost of $17.33 thereby making it necessary to make up the difference by charity contributions. The City has had this drawn to its attention each year and up to this year has taken action, but never enough. This year none has been taken to date. This seems wrong to me as the cost to the City in its own hospitals runs approximately $11.90 per day. It is hoped the hospitals will again, through the United Hospital Fund, put forward their case forcibly to the City authorities.

Blue Cross also is lagging behind increasing costs, in its payments to participating Hospitals. The Hospitals have presented the case to Blue Cross and it is hoped relief will be given here.

The financial results for the year are gratifying, I think, although the operating deficit continues too large.

Through gifts and legacies the General Fund gained $222,400. Of this sum, $62,000 was allocated to the new Fifth Floor alteration and $180,400 from legacies segregated and assigned to Building Funds for the new Tower Out-Patient Building. After these large deductions the General Fund decreased only $20,100.

Cash and Securities in the General Fund at the end of the year amounted to $519,000 and Endowment Funds $1,322,000 (see Financial Statement page 26). During the year of 1950 the Hospital distributed $712,000 in free care or partly free care.

During the year the Fifth Floor alteration has been completed and operating. This gives us 17 new semi-private beds, a completely new, modern x-ray division for the Private Pavilion and additional ambulatory diagnostic facilities.

Under the provision of the Hill-Burton Act the Hospital was granted approximately one-third of the cost of the new Tower Building to house Out-Patient and certain other departments including the floor for Dr. Cooke's Allergy Clinic.

The cost of this building is estimated to be approximately $1,700,000. It is hoped bids will be let out in January 1951.

One of the most interesting developments has been the Radium Pack Cancer Project. Through Dr. Douglas Quick, the Union Miniere du Haut Katanga of Brussels, Belgium, is loaning the

Hospital 50 grams of radium free of cost for five years, with provisions for further negotiations for continued use at the end of that period. This is the largest Radium Pack ever accumulated in one unit anywhere in the world. The installation and treatment rooms are being especially designed and will cost approximately $160,000. We have $51,100 subscribed at the end of the year. If we get the full amount promptly, we hope to install this very important unit as soon as possible. Dr. Quick will be in charge of the clinic.

The Fifth Floor, the Tower Building and the Radium Pack are described fully in Dr. Madison Brown's report on Pages 22 and 24.

Our friends have been most generous in gifts and effort.

In February Miss Dorothy Kilgallen ran a benefit which helped us buy our two new and efficient ambulances. We are very grateful to her and her assistants.

Our Women's Volunteer Committee gave a dinner dance in December to raise funds for the Radium Pack Project. A substantial sum was raised. We are indeed fortunate in having a Volunteer Committee that does so many constructive things for the Hospital as well as spending many hours as aides, green smockers, children's playmates, store keepers, etc. We cannot thank them enough for what they do. We will count on them increasingly in the troubled times ahead.

The Medical Board continues to lead in new thinking and planning.

The Nursing School under the able supervision of Miss Fraser is always an inspiration.

The mental health clinic aided by State funds has been an added source of satisfaction to all concerned and is a real step forward in the care of the sick according to our experience this past year.

The Trustees are grateful and appreciative of the broad cooperation and advanced thinking of the Executive branch of the Hospital.

The Board of Trustees is fortunate in having added this year three new members, Mrs. Philip J. Roosevelt, Mr. Richard S. Perkins and Mr. William H. Hoover.

I close this report with a deep sense of gratitude to all the doctors, personnel, Special Committees, Trustees and friends of the Hospital for their constant generous help and understanding.

Our task this coming year is a big one, perhaps the biggest yet, but with the loyal interest I find among those who are interested, I see no reason why we should not continue to march ahead.

Bayard S. Dominick

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Clinical Assistant, Medicine, Out-Patient Service

Dr. Ralph E. Herendeen, Jr.
Clinical Assistant, Surgery, Out-Patient Service

Dr. Samuel Hecht
Assistant Attending, Dermatology; Attending, Dermatology, Out-Patient Service

Dr. Barbara J. Logan
Chief, Gynecology Clinic, Out-Patient Service; Assistant Attending, Gynecology

Dr. Edgar Stillman
Member, Senior Courtesy Staff, Medicine

Dr. Thomas N. Graham
Member, Senior Courtesy Staff, Medicine (Dermatology)

Dr. Harold R. Wainerdi
Member, Junior Courtesy Staff, Medicine; Attending, Medicine, Out-Patient Service (Arthritis Clinic)

Dr. Robert C. Batterman
Member, Senior Courtesy Staff, Medicine; Attending, Medicine, Out-Patient Service (Arthritis Clinic)

Dr. Charles W. Socarides
Clinical Assistant, Psychiatry, Out-Patient Service

Dr. Maurice R. Green
Clinical Assistant, Psychiatry (Pediatrics), Out-Patient Service

Dr. Robert V. McCormick
Member, Junior Courtesy Staff, Medicine; Clinical Assistant, Medicine, Out-Patient Service

Dr. Edward E. Gordon
Physical Therapist, Division of Physical Medicine

Dr. John E. Sawhill
Member, Senior Courtesy Staff, Medicine

Dr. Lillian K. Kaplan
Assistant Attending, Psychiatry (Pediatrics); Assistant Attending, Psychiatry (Pediatrics), Out-Patient Service

Dr. Charles C. Harrold, Jr.
Junior Assistant Attending, Surgery; Clinical Assistant, Surgery, Out-Patient Service

Dr. E. Alden Ellison
Assistant Attending, Psychiatry; Assistant Attending, Psychiatry, Out-Patient Service

Dr. Nathaniel L. Greenfield
Junior Assistant Attending, Pediatrics

Dr. Leo F. J. Wilking, Jr.
Junior Assistant Attending, Pediatrics

Dr. Hedwig Koenig
Member, Senior Courtesy Staff, Medicine (Pediatrics)

Dr. Philip M. Stimson
Member, Senior Courtesy Staff, Medicine (Pediatrics)

Dr. Clement B. P. Cobb
Member, Senior Courtesy Staff, Medicine (Pediatrics)

Dr. William J. Turner
Assistant Attending, Psychiatry; Assistant Attending, Psychiatry, Out-Patient Service

Dr. Robert O. DuBois
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**Deceased †Leave of Absence

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AS OF DECEMBER 31, 1950

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Dr. Ben K. Harned
Dr. Erle E. Peacock
Dr. Charles M. Parrish
Dr. Neil G. Perkinson
Dr. Alan W. Petit

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Dr. John T. Brennan, Jr.
Dr. Richard J. Creedon
Dr. Michael Hume
Dr. Eugene S. Kilgore, Jr.
Dr. James A. Macdonald

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Resident

Dr. Joseph B. Watrous, Jr.

UROLOGY

Resident

Dr. John C. Stockman

First Assistant Resident

Dr. John W. Hollowell

Second Assistant Resident

Dr. William J. Nelson

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Dr. Charles E. Reed

First Assistant Residents

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Dr. Thomas C. Clifford
Dr. James F. Gammill
Dr. Thomas T. Tamlyn

Second Assistant Residents

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Dr. Robert C. Ascher*
Dr. Leon G. Barkalow
Dr. Ira W. Gabrielson
Dr. Richard L. Perry
Dr. Robert B. Tator

Interns

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Dr. Billy R. Jones
Dr. George R. Lovell
Dr. Donald S. MacRobbie
Dr. Joseph L. O'Brien
Dr. Kenneth L. Sears

DERMATOLOGY

Resident

Dr. Henry J. Bernhardt

ALLERGY

Fellow

Dr. Roland B. Scott

Residents

Dr. Horace B. Chapin
Dr. Charles M. Howell

PATHOLOGY

Assistant Residents

Dr. George V. Coleman
Dr. John D. Fernald

PEDIATRICS

Resident

Dr. Robert D. Brooke Williams

Assistant Resident

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Resident

Dr. Harold W. Beaty

First Assistant Resident

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Second Assistant Resident

Dr. Donald S. Raines

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First Assistant Resident

Dr. Edward G. Bradley

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Fellow

Dr. Edward W. Kloth

ORAL SURGERY

Intern

Dr. Harold Silver, D.D.S.

†Resigned—U. S. Public Health Service ††Resigned—Military Service *Resigned

In Memoriam

GRANT P. PENNOYER, M.D.

Attending, Surgery

•

ROBERT W. HEDGES, M.D.

Assistant Attending, Gynecology
Chief, Gynecology, Out-Patient Service

•

WENDELL MITCHELL, M.D.

Courtesy Staff, Medicine

•

WILLIAM M. PATTERSON, M.D.

Courtesy Staff, Medicine

•

MISS A. ISABELLE BYRNE, R.N.

Director, Roosevelt Hospital
School of Nursing, 1930-1947

Report

OF THE PRESIDENT OF THE MEDICAL BOARD

RECONSTRUCTION of the fifth floor was completed and officially opened in August of 1950. The south portion contains seventeen additional semi-private beds. The north portion houses the new private x-ray department and a Diagnostic Unit designed to furnish on an ambulatory basis examinations which might be requested by physicians or by business firms who are increasingly aware of the advisability of annual examinations of all employees.

The New York State Psychiatric Pilot Plan under Dr. Robert W. Laidlaw has expanded to the limit of our facilities and staff. The value of the early recognition of the emotionally unstable with psychosomatic problems and of those with true psychogenic problems has been repeatedly demonstrated throughout the year. The cooperation between the members of the Division of Psychiatry and the general staff in the hospital and in the Out-Patient Service has been greatly appreciated.

At the request of the Medical Board a Master Planning Committee was appointed early in the year. The value of this committee has been proved to those who have had the opportunity of noting the time, work and zeal the members have expended in investigating present and future problems. Their reports and recommendations have been excellent. It was after careful and detailed study that the Master Planning Committee, under the chairmanship of Dr. Arthur J. Antenucci, recommended to the Medical Board and the Board of Trustees the acceptance of the twenty-five and later increased to fifty gram radium unit, the largest radium unit in the world. As soon as the necessary funds are raised an appropriate building will be erected to safely store the radium unit and treat patients. The average layman does not realize that in the past most of the radium treatment was done with four gram packs and that only a few units of ten and twenty grams have been recently employed. We are very fortunate to have this program under the able direction of Dr. Douglas Quick and are indebted to Drs. Gioacchino Failla and Edith Quimby, who will be consulting physicists to the project. The importance of this project is emphasized in an editorial appearing in the January 20th, 1951, New York Medicine, Volume VII, No. 2.

The instability of the international situation may adversely affect our new intern and residency program, which has been in effect for three years. Present indications call for a curtailment of one-third. This can be accomplished without sacrifice of quality of care. What the future holds remains to be seen. The medical staff has looked forward to the erection of a new and much needed clinic building and it is to be hoped that the Tower Clinic Building can be started in 1951.

This year our hospital sustained a great loss in the deaths of our beloved colleagues, Dr. Grant Pennoyer and Dr. Robert Hedges, as well as in the passing of Miss Isabelle Byrne, our recently retired Director of Nursing.

The Medical Board appreciates the interest, help and guidance received from the Board of Trustees through its President, Mr. Gayer G. Dominick, as well as the close liaison provided by the Executive Vice President and Medical Director, Dr. Madison B. Brown.

SIMON A. BEISLER, M.D.
President, The Medical Board

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*Deceased

Report of the Executive Vice President

THE first Annual Report of the Hospital published in 1872 reads "The Hospital was founded under the will of the late James H. Roosevelt, and by him was directed to be employed for the reception and relief of sick and diseased persons. The Trustees understood his object to have been mainly for the relief of the poor sick and diseased." This tradition of giving medical care has been carried on faithfully and continually since the opening of the Hospital. During 1950 the Hospital gave more than $712,000 in all phases of medical care for free and less than cost care. During the years 1940 to 1949 the Hospital suffered a loss of $1,924,600 for the care which was given City patients (indigents) and $339,400 for 1950.

To carry out the commission of the Founder required an expenditure of $2,666,000 for the year 1950. To meet this a net operating income of $2,326,000 was received. The operating expenses of $2,666,000 were slightly under the budget of $2,668,000, while the net operating income of $2,326,000 was slightly more than the budget of $2,317,000.

The operating deficit of $340,000 was $11,000 less than the anticipated operating deficit. Supplementary income for the year amounted to $583,700. This amount was reduced by the following items: New Equipment $21,300 and transfer of $242,400 as a special provision for construction. The net result was a loss of $20,000 to the General Fund.

New Construction and New Facilities

The Fifth Floor of the Ward Pavilion was entirely renovated and reconstructed during the past year to provide 17 semi-private beds on the southern half of the floor and additional diagnostic facilities on the northern half of the building. The 17 semi-private beds provide facilities for 6,200 additional patient days care.

The diagnostic service for private patients makes possible more adequate facilities for x-ray, electrocardiography, basal metabolism, with three offices for examination of patients. These new facilities increase the diagnostic services for the Attending Staff and the community.

During the period of reconstruction of the Fifth Floor a second elevator was installed in the Private Pavilion. This relieved the acute elevator transportation problem which has been present in the Private Pavilion since its opening in February 1942.

Departmental activities have in almost every case exceeded those of the preceding year:—

Patient Care

The reports for the *Admitting, Emergency and Ambulances Services* show that the shortened hospital stay, plus the increased number of beds available for ward and semi-private patients, made possible the admission of 8,782 patients in 1950. This was 348 more patients than in the year 1949. The total patient days for the year were 119,161 of which 26,621 days were given to private patients; 27,008 days to semi-private; and 65,532 days to ward patients. The average percentage of occupancy was 83.5% as compared to 82.8% for 1949.

The Emergency Service treated 36,621 patients, an increase of 1,622 over the previous year. 64% or 23,448 of these patients were treated without charge. *The Ambulance Service* also rendered more service, answering 7,947 calls. The ambulances which were purchased in 1946 were replaced with two new ambulances.

Surgery has increased in complexity very markedly over the past few years. The result of this has been that the *Anesthesia and Operating Room Departments* have increased in staff to meet the demands of longer hours of surgery. The expansion of this service for our Attending Staff required the addition of two nurse anesthetists, and two nurses for the operating rooms, the total personnel for these two divisions being nine and 31, respectively. The 5,330 operative procedures performed on 5,012 patients required 4,832 anesthetics, totaling 5,773 hours of anesthesia.

Out-Patient Services, including both the general clinics and allergy patients, accounted for 99,260 clinic visits. This service is very important to the community. It is a service, however, where very substantial losses are incurred. In the general clinics 62,082 visits were made by patients, the average cost per visit being approximately $1.35 more than the average of patient fees received.

The Allergy Clinic was reorganized during the year and renamed the *Dr. Robert A. Cooke Institute of Allergy.* The Institute will occupy the Fourth Floor of the Tower Memorial Clinic Building and provide new efficient space for both treatment and research.

The activities of the professional staff were numerous during the year. Dr. William B. Sherman, Assistant Director of the Institute, became the editor of the Journal of Allergy. Dr. Robert A. Cooke and Dr. Arthur Menzel attended the 2nd ACTH Conference in Chicago where Dr. Cooke served as moderator.

The annual post graduate course in Allergy under the auspices of the American College of Physicians was attended by eight carefully selected candidates.

Five articles were written and published by members of the Institute staff during the past year.

Because of the type of service which the Hospital renders, the importance of the *Social Service Department* increases yearly. The basic emphasis of this department, which was reorganized during 1949, has been to meet more completely the total needs of the patient in terms of rehabilitation. This has required expansion of staff and closer team work with physicians, more careful study of each patient as a whole, as well as joint planning on an administrative basis with the Chiefs of Services, plus education of the Resident and Nursing Staffs. Improved assistance to the patients has been gained through closer cooperation and expanded contacts among community social agencies. The magnitude and importance of this service to patients is demonstrated by the fact that 2,715 individuals required more than 25,000 interviews in the disposition of their problems.

The quality of patient care given by the Hospital would be impossible without the very valuable support of the *Volunteers*. In the field of donated services 308 volunteers gave 34,010 hours of service.

Volunteers by Groups	No.	Hours
Roosevelt Hospital Volunteers	225	19,280
Blood Bank Aides (Men)	1	260
Ward and Laboratory Aides	6	772
Red Cross Entertainment and Instruction	1	40
Red Cross Gray Ladies	7	1,718
Red Cross Hospital Aides	2	1,000
Red Cross Nurse's Aides	30	6,882
Red Cross Production Service	36	4,058
	308	34,010

These figures show an increase of 4,433 hours of service over 1949 while the staff of Volunteers increased by 14.

In the field of patient care this department has made possible a full-time Occupational Therapist for the Pediatric Service.

The *Volunteer Committee* assisted with two very important social events during the year—the Canasta Party held on May 11th, the proceeds of which paid for one of the new ambulances bought this year. The second event was the Roosevelt Hospital Ball held December 14th, the proceeds of which will help finance the Radium Unit.

Another very important new service inaugurated through the Volunteer Committee was the Spanish interpreter for the out-patient and in-patient services.

The responsibility for patient care has been admirably handled by the *Department of Nursing Service.* Reallocation of duties to auxiliary nursing staff, plus the availability of per diem special duty nurses, has maintained high quality of nursing care. The Department of Nursing Service has also employed practical nurses for the first time. This group, though small in number, has augmented the staff of professional nurses very ably.

The demand for private duty nurses exceeded the supply during most of the year. An average of 113 private duty nurses was employed daily. The Psychiatric Service has required many hours of special nursing care, thus creating a severe strain on the department with reference to the need for high quality nursing service.

The *Dietary Department* continued to contribute much to patient care and satisfaction; a total of 357,559 meals were served to patients during the year. This was 9,401 more than in 1949. The need for special diets as part of patient therapy continues with 25%-33% of all in-patients receiving some form of modified or special diet. Diet instructions to clinic patients also increased during the year.

For the ward services plastic dishes have been placed in service. These dishes, while more expensive of initial cost, give substantial savings in replacement costs and are very much more attractive from the patients' point of view.

Ancillary Services

During the past year the Department of Roentgenology used 60,973 x-ray films for patients and employees of the hospital for 29,883 examinations, while 3,256 x-ray therapy treatments were given.

The *Department of Laboratories* completed 8,545 more tests than in 1949 for a total of 141,843. The need for transfusions remained high—3,447 were given during the year of which the Hospital Blood Bank supplied 1,234 pints while 2,213 pints were furnished from other sources.

Administrative Services

The Hospital is pleased to announce that in January Mr. Peter B. Terenzio joined the administrative staff as Assistant Director. In July, after completion of his residency in administration, Mr. James I. McGuire was appointed an Assistant Director of the Hospital.

The *Engineering and Maintenance Department* has continued our very high standard of maintenance and repair. This department completed two very important projects for improvement of Hospital services. The first of these was a complete remodeling of the laboratories.

This project required new laboratory bench arrangement, new electrical fixtures and complete painting of the area. The second major project of the year was installation of zone control heating for the Ward Building, Russell Building, Residence Hall and the Nurses' Home. This latter project completes the zone control of heating for all buildings considered suitable for permanent future planning.

The *Laundry and Housekeeping Departments* have functioned with a high degree of efficiency. 1,409,490 pounds of linen were processed during the year at a cost of $.0414 per pound and an average of 11.9 pounds per patient day. The annual cleaning of the Private Pavilion, Nurses' Home and Residence Hall was completed with a minimum of interference to patients and personnel.

The *Department of Purchase and Stores* has reorganized the system of linen purchase which saved 25% on the linen purchased during the second half of the year. Closer inventory controls were inaugurated for laboratory and central supply which reduced general inventories held for these two departments. During the year new standards of equipment and supplies available on the wards and floors were established, thus reducing the quantity of supplies stored on patient floors.

The *Personnel Department* inaugurated two new basic policies during the year—the 40-hour work week which began in October and Social Security for all eligible employees which became effective at the year end. The 40-hour week alone has added $100,000 to the payroll while Social Security will increase the expense by $31,000. Employee reactions to these changes in policy have been most favorable.

The *Employee Health Service* has contributed much to the safety and health of every one in the Hospital. The Director of this service has earned a favorable position with all the employees for his conscientious care and efficient handling of employee health. One important responsibility of this department is the preplacement physical examination. The direct expense for each examination is $12.78. This amount is broken down as follows: physician's time—$.96; nurse's time—$.32; and laboratory and x-ray examinations—$11.50. Approximately $7,900 of this department's expense is attributable to this phase of Employee Health Service.

One of the most memorable events of the year was the longevity awards dinner. At this dinner all employees of more than five years' service were presented with a small pin of distinctive design on which was inscribed the number of years of service. One hundred employees received awards varying in length of service from five to 35 years.

Education

The *School of Nursing* on December 31, 1950 had 108 students enrolled as follows:

Class of 1951	37
Class of 1952	32
Class of 1953	39

In April, 26 students were graduated in the Class of 1950.

The size of the School continues to be limited by two factors—housing facilities and laboratory and nursing arts facilities.

The following changes occurred in the faculty of the School of Nursing—Miss Alice Hyslop, who had served as Supervisor of Pediatrics and Director of Education since 1936, resigned in July. Miss Isabelle Muller, formerly of the Nursing Arts Department, was appointed to succeed Miss Hyslop.

The *Intern and Resident Staffs* were complete in all divisions until the National Emergency necessitated resignation of several of the members of the staff for duty with the armed services. To date five members of the Resident Staff have joined the armed services. In addition to the new appointment of a fellow in Psychiatry, the Hospital has carried on education of sixty-five fellows, residents and interns in the specialties of Allergy, Medicine, Surgery, Radiology, Pathology, Otolaryngology, Gynecology, Urology, Pediatrics, Dermatology and Oral Surgery. The hospital has also continued its valuable affiliation with College of Physicians and Surgeons at Columbia University for instruction of medical students in the fields of Medicine, Surgery and Pediatrics.

Future Trends

During the past year plans have been completed for the Tower Memorial Clinic Building. This building of a basement and five floors will house the new and expanded facilities for the general out-patient clinics and the Institute of Allergy. It will be located at the east end of the Hospital property on Ninth Avenue. The long axis of the building running east and west from the center of the present Ward Building.

The basement will provide space for employees' lockers and rest rooms, store rooms and the central file room for all patients' records. The first floor will be occupied with clinic administration, the offices for the Medical Records Department and a dispensing Pharmacy. The second and third floors will be used for the general clinics while the fourth floor will be completely occupied by the Institute of Allergy. The fifth floor will house the Dental Clinic; Eye, Ear, Nose and Throat Clinic; the Compensation Clinic and the Department

of Physical Medicine. This floor has been so designed and furnished that it may be used in conjunction with the private diagnostic service located on the fifth floor of the Ward Building.

Plans have also been prepared for the housing of the 50 gram radium unit for treatment and research in cancer. This facility will be entirely underground and will be located between the proposed Tower Building and the Russell Building which was opened for patient occupancy in 1949.

This report of Hospital activities for the year 1950 indicates the many new and expanding responsibilities of this institution. These expanding functions require many specialized personnel and the collective and co-operative efforts of the community in which the Hospital is located. This voluntary non-profit Hospital exists and continues to grow because of the united efforts of the Employees, Medical Staff, Volunteers, Trustees, Friends and Contributors. To all go our grateful and heartfelt thanks.

MADISON B. BROWN, M.D.
Executive Vice-President

The Roosevelt Hospital Balance Sheet

ASSETS	December 31 1950	1949
GENERAL FUND ASSETS:		
Cash	$ 159,834.63	$ 274,475.63
Investments — Bonds and stocks (1950 — approximate market quotation value, $358,676)	359,141.56	260,867.32
Interest receivable	5,514.23	5,460.07
Accounts receivable:		
Patients', less reserve (1950, $78,915; 1949, $70,050)	287,320.49	236,705.10
Other	4,864.83	4,271.96
Inventories of supplies—at cost	127,375.53	100,983.13
Prepaid insurance, etc.	10,211.74	10,419.90
Interest in unsettled estates (at nominal valuation)	28.00	28.00
Total general fund assets	$ 954,291.01	$ 893,211.11
TEMPORARY FUNDS FOR DESIGNATED PURPOSES ASSETS:		
Cash	$ 18,346.11	$ 35,527.31
Investments — Bonds and stock (1950 — approximate market quotation value, $64,896)	65,018.40	23,517.50
Interest receivable		35.71
Total temporary funds for designated purposes assets	$ 83,364.51	$ 59,080.52
ENDOWMENT FUND ASSETS:		
Cash	$ 2,438.12	$ 14,558.71
Investments:		
Bonds and stocks (1950—approximate market quotation value, $1,133,868)	1,034,294.17	938,895.35
Mortgages receivable and real estate	285,316.25	344,621.25
Interest in unsettled estates (at nominal valuation)	2.00	3.00
Total endowment fund assets	$1,322,050.54	$1,298,078.31
PLANT FUNDS ASSETS:		
Land and buildings	$4,908,459.31	$4,908,459.31
Equipment	649,641.21	543,734.36
Total	$5,558,100.52	$5,452,193.67
Tower Memorial Building—architect and survey fees (total construction cost estimated at $1,718,000)	67,378.40	
Investments—Bonds and stocks (1950 approximate market quotation value, $849,572)	850,434.94	619,725.72
Interest receivable	3,755.22	2,973.36
Interest in unsettled estates (at nominal valuation)		1.00
Cash	80,127.59	8,625.90
Total plant fund assets	$6,559,796.67	$6,083,519.65
TOTAL	$8,919,502.73	$8,333,889.59

LIABILITIES	December 31 1950	1949
GENERAL FUND:		
Liabilities:		
Accounts payable	$ 39,866.73	$ 44,133.40
Accrued payroll	59,684.77	50,303.67
Other payables and accruals	16,534.54	4,287.24
Total	$ 116,086.04	$ 98,724.31
Contributions applicable to ensuing year	50,481.23	
Reserve for replacements of equipment and for extraordinary repairs	22,962.71	9,670.71
General Fund (Exhibit C)	764,761.03	784,816.09
Total	$ 954,291.01	$ 893,211.11
TEMPORARY FUNDS FOR DESIGNATED PURPOSES (Exhibit C)	$ 83,364.51	$ 59,080.52
ENDOWMENT FUNDS (Exhibit C)	$1,322,050.54	$1,298,078.31
PLANT FUNDS (Exhibit C):		
Invested in land, buildings and equipment	$5,558,100.52	$5,452,194.67
Other plant funds:		
Joseph T. Tower Memorial Building	950,623.75	616,205.48
Radium Unit	51,072.40	
Founders'		15,119.50
Total	$6,559,796.67	$6,083,519.65
TOTAL	$8,919,502.73	$8,333,889.59

NOTE: No provision has been made for depreciation of buildings, equipment, and real estate investments; however, a reserve has been established by charges to operations, for replacements of equipment and for extraordinary repairs to buildings and equipment.

The Roosevelt Hospital

EXHIBIT B

STATEMENT OF GENERAL FUND TRANSACTIONS

FOR THE YEARS ENDED DECEMBER 31, 1950 AND 1949

	Year Ended December 31 1950	1949
OPERATING INCOME:		
Care of patients	$2,539,712.35	$2,341,525.00
Less:		
Free care (including allowances)	$ 369,237.77	$ 361,934.65
Provision for uncollectible accounts	48,000.00	48,000.00
Total	$ 417,237.77	$ 409,934.65
Net income from care of patients	$2,122,474.58	$1,931,590.35
Auxiliary services	203,359.41	184,497.37
Total operating income	$2,325,833.99	$2,116,087.72
OPERATING EXPENSES:		
Administration and general	$ 341,393.67	$ 321,137.82
Professional care of patients	1,459,148.67	1,331,026.24
Household and property (operation and maintenance)	431,617.05	427,813.20
Dietary	361,616.53	345,615.13
Provision for replacements of equipment and for extraordinary repairs	72,000.00	72,000.00
Total operating expenses	$2,665,775.92	$2,497,592.39
NET OPERATING LOSS	$ 339,941.93	$ 381,504.67
OTHER INCOME—Net:		
Contributions:		
Annual drive (1950, less $25,005.37 to apply to 1951)	$ 163,368.23	$ 246,596.49
United Hospital Funds, Greater New York Fund, etc.—(1950, less $25,475.86 to apply to 1951)	106,300.11	67,967.56
Investment income for general purposes (less custodial fees, etc.—1950, $2,678.34; 1949, $2,196.82)	86,968.90	81,677.01
Total	$ 356,637.24	$ 396,241.06
Less public relations and fund-raising expenses	35,556.30	33,584.22
Other income—net	$ 321,080.94	$ 362,656.84
NET LOSS FOR THE YEAR	$ 18,860.99	$ 18,847.83
DIRECT CHARGES TO GENERAL FUND:		
Expenditures for new equipment, etc.	21,283.60	18,297.44
Transfers to Plant Fund	180,393.71	
Transfers to Temporary Funds for Designated Purposes	62,020.38	
Transfer to Endowment Funds		6,500.00
Miscellaneous	100.00	
Total	$ 282,658.68	$ 43,645.27
DIRECT CREDITS TO GENERAL FUND		
Unrestricted legacies	$ 181,643.71	$ 146,035.16
Income from estates and trusts	9,706.18	8,111.99
Receipts for endowment of beds and rooms	65,597.51	83,193.75
Net gain from disposal of investments	1,760.06	1,872.17
Miscellaneous	3,896.16	42.96
Total	$ 262,603.62	$ 239,256.03
NET INCREASE (DECREASE) IN GENERAL FUND DURING THE YEAR	$ (20,055.06)	$ 195,610.76

*For purposes of comparison with the year 1950 certain reclassifications have been made in the 1949 amounts.
See note to accompanying balance sheet.

The Roosevelt Hospital

EXHIBIT C

SUMMARY OF CHANGES IN FUNDS

FOR THE YEAR ENDED DECEMBER 31, 1950

	General Fund	*Temporary Funds for Designated Purposes*	*Endowment Funds*	*Plant Fund (including Founders' Fund)*
BALANCE, JANUARY 1, 1950	$784,816.09	$ 59,080.52	$1,298,078.31	$6,083,519.65
CREDITS:				
Contributions		186,133.25	4,955.00	62,070.50
Transfers from other funds		62,020.38		200,908.51
Distribution from Maria B. and Joseph T. Tower Trust				114,234.92
Net profit from disposal of investments			18,895.81	556.89
Income from investments				8,055.69
Partial settlement of mortgage participation claims (less expenses applicable thereto)			197.15	
Additions to property				105,906.85
Total	$784,816.09	$307,234.15	$1,322,126.27	$6,575,253.01
CHARGES:				
Net decrease in General Fund—Exhibit B (including transfers to other funds $242,414.09)	$ 20,055.06			
Expenditures for new equipment, etc.		$ 84,623.25		
Extraordinary repairs, etc., exclusive of amount charged directly to reserve		82,098.07		$ 15,128.25
Salaries, supplies, etc.		36,708.25		327.09
Transfers to other funds		20,440.07	$ 74.73	
Write-off of interest in estates settled			1.00	1.00
Total	$ 20,055.06	$223,869.64	$ 75.73	$ 15,456.34
BALANCE, DECEMBER 31, 1950	$764,761.03	$ 83,364.51	$1,322,050.54	$6,559,796.67

HASKINS & SELLS
CERTIFIED PUBLIC ACCOUNTANTS

250 PARK AVENUE
NEW YORK 17

February 28, 1951.

ACCOUNTANTS' CERTIFICATE

Board of Trustees of
The Roosevelt Hospital:

We have examined the balance sheet of The Roosevelt Hospital as of December 31, 1950, and the related statement of general fund transactions and summary of changes in funds for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and statement of general fund transactions, with the footnote pertaining thereto, and summary of changes in funds present fairly the financial position of the Hospital at December 31, 1950 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Haskins & Sells

Endowments

"A Friend"—In 1906.
Abeel, John H.—By Gift, in 1892.
Adam, Alice Scranton—By John F. Adam, in 1898.

Barker, Alice Hearn—By Will, in 1923.
Bliss, Augusta—By Gift, in 1897.
Bliss, Augusta H.—By Gift, in 1904.
Bliss, Lucy A.—By Will, in 1925.
Blumenthal, The—By Mr. and Mrs. George Blumenthal, in 1905.
Boardman, Julia M.—By Will, in 1888.
Bruce, Matilda Wolfe—By Gift, in 1904.
Bruce, Matilda Wolfe—By George McKesson Brown, in 1909.

Campbell, Marion L.—In 1905.
Carr, George J.—By Will, in 1939.
Clark, R. Smith—By Will, in 1884.
Clark, Edwin—By Edwin Boardman Clark, in 1894.
Clark, Edwin Boardman—In 1908.
Clark, W. Irving—By Will, in 1926.
Cook, Charles T.—By Sarah E. Cook, in 1907.
Colony Club—By Gift, in 1917.
Cromwell, Caroline Prentice—By Gift, in 1942.

Daughters of Scotia—By Gift, in 1931.
Daughters of Scotia—By Gift, in 1937.
Delafield, Francis, M.D.—By Will of Mary Rhinelander King, in 1910.
DeWitt, George G.—By Gift, in 1904.
DeWolf, Carlton—By Melville W. DeWolf, in 1912.
Dick, Gladys Roosevelt—By Philip J. Roosevelt, in 1927.
Dick, Wm. B.—By Will of Harry Brisbane Dick, in 1917.
Dickey, Louise Whitney—By Charles D. Dickey, in 1910.
Dominick, Mrs. Bayard—In 1950.
Dominick, Mr. and Mrs. Gayer G.—In 1950.
Duryea, Edgar E.—By Walter E. Duryea, 1912.
Duryea, Julia A.—By Walter E. Duryea, 1912.
Duryea, Walter E.—By Will, in 1912.

Easton, Isabel W.—By Will, in 1916.
Emmet, Anna Riker—By John Henry Purdy, in 1887.
Euwer, Laura—By Helene Leonard ,in 1944.
Evans, Henry—(2 beds) by Mrs. Mary R. Evans, in 1926.

FitzGerald, Mrs. Wm. J.—By Gift, in 1922.
FitzGerald, Mrs. Wm. J.—By Gift, in 1923.

Goldschmidt, Philip—In 1923.
Graham, Robert—By Mary Isabella Meek, in 1921.
Greer, James Anderson—By Mrs. Frank Tilford, in 1892.
Grimshaw, Charles B.—By Gift, in 1924.
Guggenheimer, Sidney A.—By Estate of Sarah Guggenheimer, in 1949.

Hall, Emily—By Mrs. Mary E. Jesup, in 1904.
Hewes, Elizabeth P.—By Will, in 1936.
Hoagland, Marie C.—By Edwin Boardman Clark, in 1892.
Hoagland, Mary H.—By Edwin Boardman Clark, in 1892.
Hosack, Alexander Eddy—By Mrs. Celine B. Hosack, in 1887.
Hotchkiss, Maria E.—By Gift, in 1893.
Huntington, Charles P. (4 beds) by Will, in 1901.

Jesup, James R.—By Mary E. Jesup, in 1903.
Jesup, Mary E.—By Will of Annie L. Flagler, in 1940.
Jones and Son, Frank F.—By Mrs. Frank F. Jones and Daughters, in 1900.

Kahle, Marcell—By Col. Walter Scott, in 1919.
Kean, Elizabeth D'Hauteville—By Her Brothers and Sisters, in 1923.
Kean, Elizabeth D'Hauteville—By Mrs. W. Emlen Roosevelt, in 1923.
Kean, John—By Mr. and Mrs. W. Emlen Roosevelt, in 1903.
Kean, Mrs. John—By W. Emlen Roosevelt, in 1912.
Kean, Susan Livingston—By Mrs. Emlen Roosevelt, in 1927.
Knox, John Mason, Jr.—By Mrs. John Mason Knox, in 1929.
Knox, John Mason—By Will of Helena Lefferts Knox, in 1940.
Knox, John Mason, Jr.—By Will of Helena Lefferts Knox, in 1940.

Labouisse, Elizabeth Clark—By Mr. and Mrs. Stephen C. Clark, in 1949.
Ladew, Rebecca—By Will, in 1906.
Lamont, Anna M.—By Annie L. Flagler, in 1914.
Lamont, Charles A.—By Mary E. Jesup, in 1907.
Lamont, Lansing—By Mary E. Jesup, in 1905.
Lathrop, James Roosevelt—By Anna Harris Lathrop, in 1907.
Lefferts, Mary G.—By Will, in 1928.
Lewis, Louise—Memorial By Will, in 1944.
Lydig, Pauline Heckscher—By Philip M. Lydig, in 1897.

McLane, Dorothea Van Dyke—By Mary E. Jesup, in 1913.
McLane, Dr. James Woods—(2 beds) By Catherine A. Bliss, in 1913.
McLane, William Lawrence—By Guy R. McLane, in 1905.
MacKay, Clarence—In 1923.
Macy, William H.—By Mrs. Walter Graeme Ladd, in 1896.
Merritt, Leila Roosevelt Reeve—By Mrs. W. Emlen Roosevelt, in 1935.
Meyer, Peter F.—By Will, in 1929.
Meyer, Lizzie O.—By Will, in 1929.
Moore, Frederick Lansing—By Mrs. Sarah M. Moore, in 1904.

New York City Mission Society, Woman's Branch—By Gift, in 1941.
New England Society—By Gift, in 1897.
New York Press Club—By Joseph Pulitzer, in 1886.
New York Press Club—By Joseph Pulitzer, in 1893.
Newcomb, Dr. James Edward—By Will of Elizabeth W. Newcomb, in 1939.
Newman, Julia S.—By Will, in 1924.

Palmer, Zilph—By Gift, in 1920.
Pell, Howland—By Mrs. Gladys Pell Rogers, in 1937.
Phelps, Royal—By Gift, in 1873.
Purdy, Andrew—By Will, in 1940.
Pyne, Meredith Howland—By Mr. and Mrs. Percy R. Pyne, in 1928.

Rader, Henry—By Matilde H. Griffith, 1908.
Remsen, William and Jane Suydam—By Elizabeth Remsen, in 1897.

Riker, Edith B.—By Will, in 1933.
Riker, John J.—By Gift, in 1919.
Rives, George Barclay—By Gift, in 1899.
Robb, J. Hampden—In 1900.
Roberts, George—In 1948.
Roebling, Emily Warren—By Washington A. Roebling, in 1903.
Roosevelt, Alfred—By James A. Roosevelt, in 1891.
Roosevelt, Dr. J. West and Children—By Mrs. J. West Roosevelt, in 1896.
Roosevelt, Christine G.—By Her Sons, 1937.
Roosevelt, James A.—By W. Emlen Roosevelt, in 1899.
Roosevelt, James A.—By Mrs. James A. Roosevelt, in 1899.
Roosevelt, James A.—In 1926.
Roosevelt, Julia Addison—By George E. Roosevelt, in 1937.
Roosevelt, Lucy Margaret—By Mr. and Mrs. W. Emlen Roosevelt, in 1915.
Roosevelt, Mary Emlen—By James A. Roosevelt, in 1886.
Roosevelt, Mary Emlen and Alfred—By Mrs. James A. Roosevelt, in 1903.
Roosevelt, W. Emlen—By Adrian Iselin, 1930.
Roosevelt, W. Emlen—By Mrs. W. Emlen Roosevelt, in 1931.

Sands, Alice Hayden—By Henry B. Sands, M.D., in 1883.
Sands, Henry B.—By Mrs. Fannie S. Sands, in 1945.
Sanford, Samuel Simons—By Symphony Society of New York, in 1912.
Schermerhorn, Adeline E.—By F. Augustus Schermerhorn, in 1909.
Scottish Clans—By Col. Walter Scott, in 1919.
Scrymser, James Alexander—In 1924.
Sells, Isabel Watt—By Will of Elijah Watt Sells, in 1925.
Severance, Florence Harkness—By Edward S. Harkness, in 1906.
Shelley, Christine Kean—By Mr. and Mrs. W. Emlen Roosevelt, in 1915.
Smith, Cornelia B.—By Catherine A. Bliss, in 1904.
Stettinius, Edward R., Jr.—By Robert T. Stevens, in 1950.
Stevens, Percy R. W.—By Alice Cogswell Stevens, in 1891.
Stewart, Lispenard—By Gift, in 1911.
Street, Charles F.—By Will, in 1942.
Strong, Robert Weeks—By Joseph Clay Strong, in 1912.

Tousey, Sinclair—By Messrs. John F. Benjamin, Charles G. and William Tousey, in 1890.
Townsend, Howard—By Gift, in 1905.

Van Rensselaer, Katherine Boudinot—By Friends, in 1900.

Ward, Jeanie E.—By Will of Henry C. Ward, in 1913.
Watson, Henry R. C.—By Will, in 1922.
Watson, Maria C.—By Francis A. Watson, in 1895.
Whiting, Medora R.—By George E. Roosevelt, in 1943.
Whitman, Nathaniel—By Gift, in 1903.
Wildey, Mrs. Anna C.—In 1923.
Williams, William Bisland—By Mary Mildred Williams, in 1931.
Winston, Garrard—In 1948.
Witherbee, Lispenard Steward—By Charlotte Spencer Witherbee, in 1907.

Memorials

The James W. McLane Memorial—Operating Room—1890

The William J. Syms Memorial—Operating Theatre—1892

Accident Building and Ward for Sick Children—Erected and Equipped in Memory of Netta Bolton Bliss by her sister, Catherine A. Bliss, in 1898

The Catherine A. Bliss Ward—*For* Sick Children—1899

Power House of The Roosevelt Hospital—Erected and Equipped in Memory of George Theodore Bliss by Jeanette Dwight Bliss, in 1902

Dr. James W. McLane Fund—1913

Margaret H. Mitchell Fund—1913

The Dr. George Montgomery Tuttle Memorial—In the Gynaecological Ward—1914

Walter Scott Surgical Instrument Fund—1915

The Annie Thompson Thorne Room—Gift of her daughter, Lydia Thorne Taylor—*In the Female Surgical Ward*—1916

Henry K. McHarg Fund—1917

The Dr. and Mrs. Joseph Simms Room—*In the Female Medical Ward*—1922

Christine K. Shelley and Lucy Margaret Roosevelt—Memorial in the Female Medical Ward—Gift of George Emlen Roosevelt and Philip J. Roosevelt, in 1922

In Memory of Quentin Roosevelt, Killed fighting in the clouds in the service of his country, July 14, 1918. Gift of Mrs. Theodore Roosevelt and of Mr. and Mrs. W. Emlen Roosevelt—*In the Male Surgical Ward*—1922

In Memory of James A. Roosevelt, 2nd—Died in the service of his country, March 26th, 1919. Gift of his mother, Mrs. James Bowlker, and of Mr. and Mrs. W. Emlen Roosevelt—*In the Male Surgical Ward*—1922

The Helen T. Cole Memorial Ward—*In the Male Medical Ward*—1923

The Laura Sylvina Heilner Room—Gift of George Corson Heilner, Walter S. Heilner and Lucy Heilner—*In the Male Medical Ward*—1923

James A. Roosevelt Memorial. Former Trustee and President of The Roosevelt Hospital, by his son, in 1923

In Memory of The Mackay-Roosevelt Unit—U. S. Base Hospital No. 15—Chaumont, France, 1917-18-19. Gift of Marie Louise Mackay and her son, Clarence H. Mackay—*In the Male Surgical Ward*—1923

The Pierre Washington Widley Memorial Room — Endowed by his widow, Anna Chesebrough Widley—*In the Male Surgical Ward*—1923

In Memory of James Alexander Scrymser, by his wife—*In the Male Surgical Ward*—1923

The Theodore Roosevelt Memorial For Hospital Endowment

1924—By Anonymous gifts received	$35,000
1925—By Anonymous and Stated Gifts	34,000
1926—Mrs. Theodore Roosevelt	5,000
Mrs. Philip J. Roosevelt	500
1928—Mrs. Philip J. Roosevelt	1,000
Trust Fund—Estimated Future Gift—William O. Roosevelt	40,000
1929—Philip J. Roosevelt	5,000

This memorial is open to additional gifts

The Reginald Brooks Memorial—A fund in memory of his mother, Mrs. Josephine Brooks, given in 1924

The Edward F. S. Hicks Memorial Reception Ward—Endowed in memory of John Haydock Hicks and Frances Sanderson Hicks, his wife, by their children, in 1925

The Susan Livingston Kean Memorial—by her brothers and sisters, in 1925—*In the Surgical Children's Playroom*

The Mr. and Mrs. Charles Merrill Memorial Room — Endowed by their daughter, Edith J. Merrill, in 1926—*In the Female Surgical Ward*

The James R. Jesup Memorial—by his wife, Mary E. Jesup, in 1926

In Memory of my dear Father and Mother George and Caroline Miller—by their daughter, Annie Miller, in 1928

The Mr. and Mrs. Peter A. H. Jackson Memorial Room—*In the Male Medical Ward.* Endowed by their daughter, Abigail H. Louderback, in 1928

The Mary T. Tower Memorial. Gift of her brother, Joseph T. Tower, in 1932

The Dr. James Woods McLane Memorial by Thomas S. McLane, in 1933

The Maud Aguilar Leland Room—*In the Private Pavilion*—1934

In Memory of Charles Bartow, M.D. and Clarence Whittemore Bartow, M.D. Gift of Mr. and Mrs. Francis D. Bartow—*Pictures by Childe Hassam in the Lobby*—1942

In Memory of Richard Trimble, Sr. and Richard Trimble, Jr., Gift of Mrs. Richard Trimble, Sr.—*The Hospitality Shop*—1942

As a living memorial to Alma Gluck Zimbalist, *The Supply Room has been equipped by Her Friends and the Musical Public of New York City*—1942

Catherine Ann Malcolmson Fund—1942

The Philip J. Roosevelt Memorial Fund. Gift of Mrs. Philip J. Roosevelt and Mr. George Emlen Roosevelt—1943

Dr. James I. Russell Fund—1944

Cordelia Eleanor Dominick Room—Gift of Mr. and Mrs. Gayer G. Dominick—1945

Bayard Dominick Room—Gift of Mrs. Bayard Dominick—1945

Lillia Babbitt Hyde Foundation Room—1945

Sylvia DeMurias Vander Veer Room—Gift of Dr. Albert Vander Veer—1945

John Wohnsiedler Memorial—by his wife, Edna May Wohnseidler, and daughters—1946

Lucy Margaret Roosevelt Treatment—Gift of Lucy Margaret Roosevelt Fund—1946

Dorothy Freeman Martin Memorial—Gift of Madison Avenue Presbyterian Church—1946

Mrs. Margaret Hamilton Fund—1946

Mrs. Frank S. Witherbee. In memory of her brother, Lispenard Stewart and her Son, Lispenard Stewart Witherbee for the Maintenance of The Roosevelt Hospital—1947

Memorial from the Estate of Jacob Rutstein—1947

Margaret Hall Locke Fund—from Estate of Grace Hall Blashfield—1947

Edward Sykes Fund—1947

Thomas S. McLane Memorial Fund—Gift of Mr. W. Lawrence McLane and Mrs. Constance McLane Mohun—1948

Otto M. Eidlitz Fund—1948

The Roosevelt Hospital Research Fund—1948

Dorothy E. Sullivan Memorial. Gift of her sister, Margaret Sullivan—1948

Alexander Patterson Memorial—Gift of employees of Mutual Life Insurance Company of New York—1948

Dr. Seth M. Milliken Fund—1949

In Memory of My Beloved Wife—Estate of Edward Bromberg—1949

In Memory of John Thompson and Lucinda Thompson—Harriet Thompson Miller Estate—1950

Maria B. and Joseph T. Tower Trust—1950

Alice Roosevelt Estate—1950

HOW TO MAKE A PROVISION FOR

The Roosevelt Hospital

IN YOUR WILL AS MEMORIAL OR OTHERWISE

☆

FORM OF GENERAL LEGACY OF MONEY

I give and bequeath to The Roosevelt Hospital, a New York corporation, the sum of ($) Dollars.

FORM FOR DEVISE OF REAL ESTATE

I give and devise to The Roosevelt Hospital, a New York corporation, the following described real estate:

(Here insert sufficient description of Real Estate)

FORM OF GIFT OF RESIDUARY ESTATE

All the rest, residue, and remainder of my property, both real and personal, wherever situate, owned by me at the time of my death, I give, devise and bequeath to The Roosevelt Hospital, a New York corporation.

The Roosevelt Hospital Needs Your Support

Annual contributions from individuals and businesses are earnestly solicited. Make Checks payable to *The Roosevelt Hospital,* 428 West 59th Street, New York 19, N. Y.

THE ROOSEVELT HOSPITAL

Annual Report

1951

Annual Report

JANUARY 1, 1951

TO

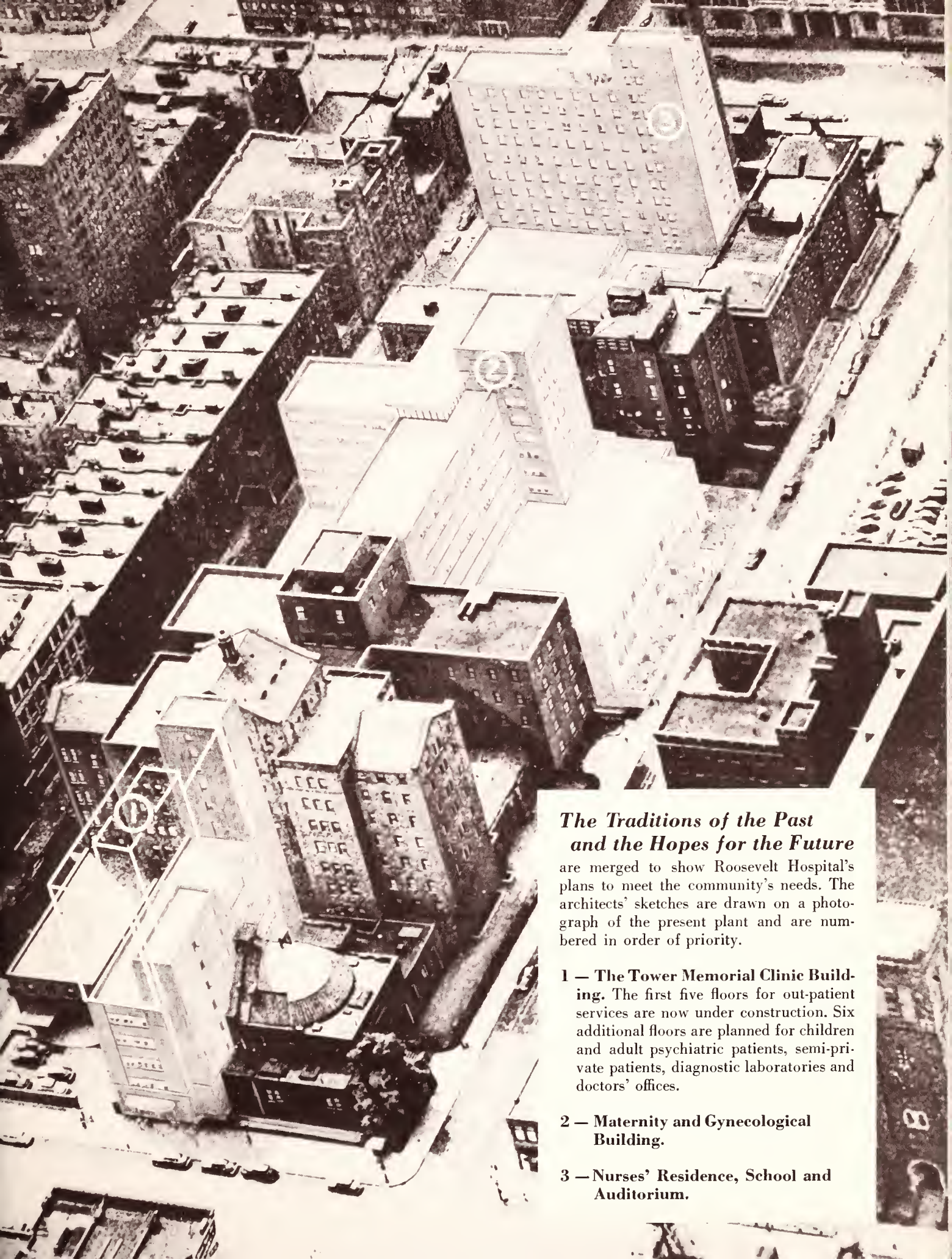
DECEMBER 31, 1951

THE ROOSEVELT HOSPITAL

428 WEST 59TH STREET

NEW YORK 19, N. Y.

To those who have made the preparation and publishing of this report possible without cost to the Hospital — the Trustees extend their genuine appreciation and thanks.



The Traditions of the Past and the Hopes for the Future are merged to show Roosevelt Hospital's plans to meet the community's needs. The architects' sketches are drawn on a photograph of the present plant and are numbered in order of priority.

1 — **The Tower Memorial Clinic Building.** The first five floors for out-patient services are now under construction. Six additional floors are planned for children and adult psychiatric patients, semi-private patients, diagnostic laboratories and doctors' offices.

2 — **Maternity and Gynecological Building.**

3 — **Nurses' Residence, School and Auditorium.**

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James H. McGraw, Jr.
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Dr. Seth M. Milliken
Richard S. Perkins
George Roberts
George E. Roosevelt
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Henry C. Taylor
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General Ephraim F. Jeffe, President of "The New York Eye and Ear Infirmary"
Willard C. Rappleye, M. D., Dean of "The College of Physicians and Surgeons, Columbia University, New York"
John Hay Whitney, President of "The Society of the New York Hospital"

*Honorary +Resigned **Leave of Absence

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Alexander Fraser+
George Roberts
Robert T. Stevens
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Stephen C. Clark
Stuart M. Crocker
Horace Havemeyer
Dr. Seth M. Milliken
Robert T. Stevens
Garrard Winston
Gayer G. Dominick, President, ex-officio

+Resigned **Leave of Absence

Foreword

BY THE PRESIDENT OF THE HOSPITAL

THIS past year has been one of contradictory trends — some frustrating and some encouraging.

Costs continue to go up. The present cost of a patient day is $19.72 as compared to $17.33 in 1950.

Inflation is having its effect not only on costs but also on revenue due to decreased occupancy in the paying divisions of the Hospital. An important factor causing decreased occupancy is the shorter hospital stay which results from more efficient care of the sick. The hospital stay per patient in the Private Pavilion during the past six months was 1½ days shorter than the comparable period for the preceding year.

Our Hospital, like all voluntary hospitals, is caught by inflationary forces of rising costs and less revenue despite increased efficiency of our plant due to improved administration, medical care and the development of new drugs.

I shall not list the increased costs. They cover practically all items of expense and salaries. We have tried to meet the increase with greater efficiency in plant and planning and we have made progress, but not enough to entirely offset the increasing costs.

The city has helped by increasing payments from $8 to $11 per day. This is the highest raise that any New York City administration ever has made to voluntary hospitals in one year. This is still considerably less than average cost per diem for the Department of Hospitals and $8.72 under our costs.

Coupling this loss with our free care, we have given this year in completely free and less than cost care $540,000.

Blue Cross is studying higher benefits to policy holders, but these benefits are usually late in coming to the hospitals, especially in times of inflation. In my opinion, an adjustment upward is overdue.

Gifts and legacies continue to increase, I am pleased to report. Our Fund Raising Department, through the efforts of many volunteer solicitors, reports $196,066.87 in 1951 compared to $163,368.23 in 1950, exclusive of legacies.

Ground has been broken for the Tower Memorial Clinic Building and money for the construction is in hand. The Ground-Breaking Ceremony was attended by the Rt. Rev. Horace W. B. Donegan, D.D., Bishop of New York; the Very Rev. Monsignor John J. Curry, Director of Health and Hospitals, New York Catholic Charities; Marcus D. Kogel, M.D., Commissioner of Hospitals; Hon. Vincent R. Impellitteri, Mayor of the City of New York; and Hon. Thomas E. Dewey, Governor of the State of New York, and many other distinguished guests and friends of the Hospital.

We expect the steel for the Tower Building to be available in February and the construction to be completed in early 1953. This will facilitate the more efficient care of the ambulatory ill in our community. We are grateful to the Tower Estate and other generous contributors, who together with the subsidy under the Hill-Burton Act, make this building possible.

The construction of the new Henry Harrington Janeway Clinic for Therapeutic Radiology is near completion at this writing and the great lead container is on its way to Belgium to receive the largest pack of radium ever assembled. We expect the 50 grams of radium to be installed in the Hospital and ready to treat cancer patients by early Spring. The money for this department is in hand. The new Cytology Laboratory will be in full operation in 1952.

The Mental Health Program, started in 1950 under a State grant, has been successful and has

been approved as a permanent part of the Hospital by our Medical Board. We hope to raise the money to build two additional floors on the Tower Building to treat adult psychiatric in-patients and children psychiatric in-patients.

All of these new enterprises and improvements in the Hospital are fully described in the report of our Executive Vice President, Dr. Madison B. Brown.

Miss Dorothy Kilgallen gave a benefit to provide free care for cancer patients in the Janeway Clinic. We are most appreciative for her continued support.

Our Women's Volunteer Committee continues to give great aid to the Hospital not only in personal services in many branches of the Hospital, but in helping in fund raising programs.

The medical, surgical and nursing staffs and all personnel have worked together to meet the needs of the sick with kindness and courtesy. Their assistance has helped the Trustees and Administration to overcome the difficulties of hospital operations during these times of rapid change.

The financial results are set forth on pages 26, 27, 28, 29 with balance sheets and accounting detail.

Our financial picture is briefly shown by the following figures.

	1951	*1950*
Operating income	$2,620,200	
Operating expenses	$3,094,400	
Loss from operations:	$ 474,200	
This loss was offset by interest on investments, payments from United Hospital and Greater New York Funds, gifts and unrestricted legacies amounting to	$ 582,200	
Balance	$ 108,000	
Appropriated and assigned to capital improvements and other needs of the Hospital for improved plant and greater efficiency	$ 186,500	
Loss for year to General Fund	$ 78,500	
Endowment Fund	$1,402,500	$1,322,100

I end this report with a deep sense of gratitude to everyone in the Hospital, the Friends of the Hospital and the Trustees for their constant help, understanding and faith.

Bayard S. Dominick

President

Medical Board

OFFICERS

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Julian M. Freston, M. D. . . . . *Vice-President*
Condict W. Cutler, Jr., M. D. . . . . *Secretary*

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Agnes G. Wilson, M. D.

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Gurney Taylor, M. D.
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Thomas P. Jacobs, M. D.
Charles F. Stewart, M. D.

+Resigned

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Albert C. Santy, M. D.
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Gurney Taylor, M. D.

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Miss Margaret Sullivan, R. N.

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Walter W. Brandes, M. D.
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Myron C. Patterson, M. D.
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Perrin B. Snyder, M. D.

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Charles W. Lester, M. D.
+Clement A. Smith, M. D.
Frank R. Smith, M. D.
James E. Thompson, M. D.

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Gurney Taylor, M. D.
David M. Weeks, M. D.

+Resigned

Appointments to the Medical Staff 1951

**Charles W. Socarides, M. D.
Clinical Assistant, Psychiatry, Out-Patient Service

Maurice R. Green, M. D.
Clinical Assistant, Psychiatry (Pediatrics) Out-Patient Service

Martin C. Rogers, M. D.
Clinical Assistant, Surgery, Out-Patient Service

Harold W. Beaty, M. D.
Junior Assistant Attending, Otolaryngology
Clinical Assistant, Otolaryngology, Out-Patient Service
Clinical Assistant, Allergy (Rhinology) Out-Patient Service

Jacob J. Wiener, M. D.
Member, Senior Courtesy Staff, Medicine

M. William Spickler, M. D.
Associate Attending, Medicine, Out-Patient Service

Kenneth S. MacLean, M. D.
Attending, Gynecology (Cytology) Out-Patient Service

*Charles F. Post, M. D.
Junior Assistant Attending, Dermatology

Gerald J. Taylor, M. D.
Clinical Assistant, Psychiatry, Out-Patient Service

John C. McCauley, M. D.
Member, Senior Courtesy Staff, Surgery

John J. Poutas, M. D.
Member, Senior Courtesy Staff, Medicine

John S. Lewis, M. D.
Junior Assistant Attending, Otolaryngology
Clinical Assistant, Otolaryngology, Out-Patient Service

Gaylord W. Graves, M. D.
Member, Courtesy Staff, Medicine (Pediatrics)

Perrin B. Snyder, M. D.
Associate Attending, Urology

Gilbert H. Taylor, M. D.
Assistant Attending, Surgery (Orthopedics)

John C. Stockman, M. D.
Member, Junior Courtesy Staff, Surgery (Urology)
Assistant Attending, Urology, Out-Patient Service

William P. Constable, Jr, M. D.
Attending, Medicine, Out-Patient Service
Assistant Attending, Gastro-Intestinal Clinic, Out-Patient Service

Howard G. Bruenn, M. D.
Member, Senior Courtesy Staff, Medicine

Beverly C. Smith, M. D.
Member, Senior Courtesy Staff, Surgery

Thomas T. Mackie, M. D.
Consultant, Medicine (Tropical)

Umberto Stefano, M. D.
Member, Senior Courtesy Staff, Medicine (Pediatrics)

Francis H. Ghiselin, M. D.
Visiting Consultant, Department of Radiology and Roentgenology

Douglas A. Quick, M. B.
Director, Henry Harrington Janeway Clinic for Therapeutic Radiology
Chief, Division of Therapeutic Radiology, Out-Patient Service

The Medical Staff

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Douglas Quick, M. B.
Bronson Ray, M. D.
Alfred Stillman, M. D.

Attending Surgeons
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William C. White, M. D.
Frederick H. Amendola, M. D.
Condict W. Cutler, Jr., M. D.
Charles W. Lester, M. D.
Howard A. Patterson, M. D.
James E. Thompson, M. D.

Associate Attending Surgeons
William H. Cassebaum, M. D.
Daniel A. Catlin, M. D.
R. Sterling Mueller, M. D.
David M. Weeks, M. D.

Assistant Attending Surgeons
+Frederick W. Finn, M. D.
Henry A. Kingsbury, M. D.
Adrian Lambert, M. D.
J. William Littler, M. D.
Gordon A. McNeer, M. D.
Charles F. Stewart, M. D.
Gilbert H. Taylor, M. D.

Junior Assistant Attending Surgeons
Charles C. Harrold, Jr., M. D.
T. Scudder Winslow, M. D.

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Lewis S. Booth, M. D.

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Howard C. Taylor, Jr., M. D.

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Thomas C. Peightal, M. D.
Frank R. Smith, M. D.

Associate Attending Gynecologist
Arthur V. Greeley, M. D.

Assistant Attending Gynecologists
Ralph Gause, M. D.
Barbara J. Logan, M. D.

Junior Assistant Attending Gynecologist
Justin T. Callahan, M. D.

DIVISION OF UROLOGY

Attending Urologist
Simon A. Beisler, M. D.

Associate Attending Urologist
Perrin B. Snyder, M. D.

Assistant Attending Urologist
Charles K. Hamilton, M. D.

+Resigned *Leave of Absence — Public Health Service **Leave of Absence

DIVISION OF OTOLARYNGOLOGY

Consultants

George R. Brighton, M. D.
David H. Jones, M. D.

Attending Otolaryngologist

Russell C. Grove, M. D.

Associate Attending Otolaryngologists

Hugh P. Davis, M. D.
Charles C. Francis, M. D.

Assistant Attending Otolaryngologists

Sylvester Daly, M. D.
Fred J. Hunter, M. D.
Hilton H. Stothers, M. D.

Junior Assistant Attending Otolaryngologists

Harold W. Beaty, M. D.
John S. Lewis, M. D.

DIVISION OF ORAL SURGERY

Consultants

Malcolm W. Carr, D. D. S.

Attending Oral Surgeon

Clarence A. Dunn, D. D. S.

Assistant Attending Oral Surgeon

Paul Duxbury, D. D. S.

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Consultants

Arnold Knapp, M. D.
Osborn P. Perkins, M. D.
Algernon B. Reese, M. D.

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Consultants

M. Beckett Howorth, M. D.
Alan deF. Smith, M. D.

DIVISION OF THERAPEUTIC RADIOLOGY

Director, Henry Harrington Janeway Clinic

Douglas A. Quick, M.B.

Consulting Physicists

Gioacchino Failla, D. Sc.
Edith H. Quimby, D. Sc.

MEDICINE AND MEDICAL SPECIALTIES

DIVISION OF INTERNAL MEDICINE

Consultants

Evan M. Evans, M. D.
Robert L. Levy, M. D.
Thomas T. Mackie, M. D.
Ezra B. Sanford, M. D.
Henry C. Thacher, M. D.
Cornelius Traeger, M. D.
Davenport West, M. D.

Attending Physicians

Howard F. Shattuck, M. D.
Julian M. Freston, M. D.
Arthur J. Antenucci, M. D.
Claude E. Forkner, M. D.
William B. Sherman, M. D.
Gurney Taylor, M. D.

Associate Attending Physicians

William H. Button, Jr., M. D.
John E. Hutton, M. D.
Albert C. Santy, M. D.

Assistant Attending Physicians

David J. Barry, M. D.
Kenneth T. Donaldson, M. D.
Charles C. Foote, M. D.

Junior Assistant Attending Physicians

Harry C. Christie, M. D.
Marshall F. Driggs, M. D.
William W. Field, M. D.
Leo B. Halleran, M. D.
Valentine A. Hofmann, M. D.
Thomas P. Jacobs, M. D.
Myron C. Patterson, M. D.

DIVISION OF ALLERGY

Consultants

Robert A. Cooke, M. D.
Albert Vander Veer, M. D.

Attending Allergist

William B. Sherman, M. D.

DIVISION OF DERMATOLOGY

Attending Dermatologists

George C. Andrews, M. D.
Royal M. Montgomery, M. D.

Assistant Attending Dermatologists

Samuel Hecht, M. D.
J. Arnot MacGregor, M. D.

Junior Assistant Attending Dermatologist

*Charles F. Post, M. D.

DIVISION OF NEUROLOGY

Consultants

Samuel C. Burchell, M. D.
Charles A. McKendree, M. D.

Associate Attending Neurologist

Carmine T. Vicale, M. D.

Junior Assistant Attending Neurologist

James F. Culleton, M. D.

DIVISION OF PEDIATRICS

Consultants

Edith M. Lincoln, M. D.
Philip Van Ingen, M. D.

Attending Pediatricians

Alexander T. Martin, M. D.
John F. Landon, M. D.

Associate Attending Pediatricians

Edmund N. Joyner, III, M. D.
Agnes G. Wilson, M. D.

*Leave of Absence — Public Health Service

Junior Assistant Attending Pediatricians
Nathaniel Greenfield, M. D.
Leo F. J. Wilking, Jr., M. D.

DIVISION OF PSYCHIATRY

Attending Psychiatrist
Robert W. Laidlaw, M. D.

Associate Attending Psychiatrists
Justin L. Greene, M. D.
Bernard L. Pacella, M. D.
Janet McK. Rioch, M. D.

Assistant Attending Psychiatrists
E. Alden Ellison, M. D.
Louis J. Gilbert, M. D.
Lillian K. Kaplan, M. D.
Harry R. Potter, M. D.
William J. Turner, M. D.
J. Kendall Wallis, M. D.

DIVISION OF PATHOLOGY

Consultants
Fred W. Stewart, M. D.
Arthur P. Stout, M. D.

Director
Walter W. Brandes, M. D.

Assistant Pathologist
Bernard Kalfayan, M. D.

Clinical Chemist
Lester H. Gershenfeld, Ph. D.

DIVISION OF RADIOLOGY AND ROENTGENOLOGY

Consultant
Francis H. Ghiselin, M. D.

Director
Albert A. Dunn, Jr., M. D.
+Clement A. Smith, M. D.

Assistant Director
Frank M. Dain, M. D.
+Emil A. Kratzman, M. D.

Assistant Radiologist
Stanley B. Reich, M. D.

DIVISION OF PHYSICAL MEDICINE

Director
Edward E. Gordon, M. D.

DIVISION OF PHYSIOLOGICAL MEDICINE

Director
Myron C. Patterson, M. D.

Out-Patient Service

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Henry A. Kingsbury, M. D.

Assistant Chief
Charles F. Stewart, M. D.

Attendings
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+Frederick W. Finn, M. D.
Adrian Lambert, M. D.
Gordon A. McNeer, M. D.
John C. Pierson, M. D.
T. Scudder Winslow, M. D.

Assistant Attendings
Gustave A. Haggstrom, M. D.
+Eugene Moskowitz, M. D.
Louis M. Rosati, M. D.
H. G. Sandvoss, M. D.

Clinical Assistants
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Ralph E. Herendeen, Jr., M. D.
Martin C. Rogers, M. D.

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Ralph Gause, M. D.
Arthur V. Greeley, M. D.
Kenneth S. MacLean, M. D.

Assistant Attending
Justin T. Callahan, M. D.

Clinical Assistant
Hubert S. Bush, M. D.

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Charles K. Hamilton, M. D.
Perrin B. Snyder, M. D.
John C. Stockman, M. D.

Clinical Assistant
Frank Garai, M. D.

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Hilton H. Stothers, M. D.

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Harold W. Beaty, M. D.
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John S. Lewis, M. D.

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+Resigned

Attending
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Assistant Attendings
Frank J. Dawson, D. D. S.
John Doscher, D. M. D.

Clinical Assistants
John Duxbury, D. D. S.
*Charles E. Hillyer, D. D. S.

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Attending
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Assistant Attendings
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William P. Constable, Jr., M. D.
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Attendings
R. Sterling Mueller, M. D.
James E. Thompson, M. D.

THYROID CLINIC

Chiefs
R. Sterling Mueller, M. D.
Henry A. Kingsbury, M. D.

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Chief
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Albert A. Dunn, Jr., M. D.
+Clement A. Smith, M. D.

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Condict W. Cutler, Jr., M. D.

Attendings
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J. William Littler, M. D.
R. Sterling Mueller, M. D.

DIVISION OF THERAPEUTIC RADIOLOGY

Chief
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William P. Constable, Jr., M. D.
Kenneth T. Donaldson, M. D.
Norman W. MacLeod, M. D.
Valentine A. Hofmann, M. D.

Associate Attendings
Donald M. Shafer, M. D.
(Ophthalmology)
M. William Spickler, M. D.

Assistant Attendings
Carmelo P. Cancellieri, M. D.
Harry C. Christie, M. D.
William W. Field, M. D.
Leo B. Halleran, M. D.
Henry F. Harris, M. D.
Thomas P. Jacobs, M. D.
James P. Lee, M. D.
Myron C. Patterson, M. D.
**Vito F. Santangelo, M. D.
Henry G. Schaffeld, M. D.
Robert Wallis, M. D.

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Marshall F. Driggs, M. D.
Robert V. McCormick, M. D.
Eric D. Savage, M. D.
William B. Waterman, M. D.

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(Otolaryngology)

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James H. Barnard, M. D.
Selian Hebald, M. D.

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Earl B. Brown, M. D.
Louis Sternberg, M. D.

Clinical Assistants
Harold W. Beaty, M. D.
Winifred Bronson, M. D.
Carmelo P. Cancellieri, M. D.
Leoni N. Claman, M. D.

+Resigned *Leave of Absence — Military Service **Leave of Absence

H. Harold Gelfand, M. D.
Bernard Goldberg, M. D.
A. Albert Goodman, M. D.
Henry F. Harris, M. D.
Roland T. Jeffrey, M. D.
Harry Kaplan, M. D.
Harry Swartz, M. D.
Irving H. Uvitsky, M. D.

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David D. Stowell, M. D.

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Umberto Stefano, M. D.

Clinical Assistant
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Attending
Samuel Hecht, M. D.

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Douglas P. Torre, M. D.
Carle D. Walsh, M. D.

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Justin L. Greene, M. D.
Lillian K. Kaplan, M. D.
Harry R. Potter, M. D.
Janet McK. Rioch, M. D.
William J. Turner, M. D.
J. Kendall Wallis, M. D.

Clinical Psychologist
Helen Thompson, Ph. D.

Clinical Assistants
Maurice R. Green, M. D.
Charles F. Hesselbach, M. D.
Stephen W. Kempster, M. D.
Robert S. Mumford, M. D.
**Charles W. Socarides, M. D.
Gerald J. Taylor, M. D.

ARTHRITIS CLINIC

Chief
Cornelius Traeger, M. D.

Attendings
Robert C. Batterman, M. D.
Harold R. Wainerdi, M. D.

HEMATOLOGY CLINIC

Chief
Claude E. Forkner, M. D.

Assistant Attending
Kenneth T. Donaldson, M. D.

DIABETIC CLINIC

Chief
Julian M. Freston, M. D.

Assistant Chief
Leo B. Halleran, M. D.

Attending
Norman W. MacLeod, M. D.

Associate Attending
Donald M. Shafer, M. D.
(Ophthalmology)

Assistant Attending
Thomas P. Jacobs, M. D.

Podiatrist
Mario F. Miletti, Pod. D.

CARDIAC CLINIC (ADULT)

Chief
William H. Button, Jr., M. D.

Attendings
David J. Barry, M. D.
Charles C. Foote, M. D.
James P. Lee, M. D.
David M. Weeks, M. D.

Assistant Attendings
Thomas P. Jacobs, M. D.
Myron C. Patterson, M. D.

Clinical Assistant
Eric D. Savage, M. D.

CARDIAC CLINIC (PEDIATRIC)

Chief
Edmund N. Joyner, III, M. D.

Attending
David D. Stowell

*Leave of Absence — Public Health Service **Leave of Absence

Courtesy Staff

SURGERY AND SURGICAL SPECIALTIES

Wilson E. Alsop, M. D.
F. W. Bancroft, M. D.
William H. Barber, M. D.
Robert Boggs, M. D.
Henry T. Burns, M. D.
Hubert S. Bush, M. D.
G. A. Carlucci, M. D.
Seward Erdman, M. D.
John F. Erdmann, M. D.
Frederick W. Finn, M. D.
E. L. Frazell, M. D.
W. C. T. Gaynor, M. D.
J. Randolph Gepfert, M. D.
Halford Hallock, M. D.
John M. Hanford, M. D.
J. P. Hennessy, M. D.
J. William Hinton, M. D.
John A. Kelly, M. D.
Robert H. Kennedy, M. D.
Harold B. Keyes, M. D.
Kenneth M. Lewis, Sr., M. D.
Kenneth S. MacLean, M. D.
Constantine J. MacGuire, M. D.
John C. McCauley, M. D.
Victor C. McQuaig, M. D.
Frank L. Meleney, M. D.
Robert S. Millen, M. D.
John J. Moorhead, M. D.
Albert S. Morrow, M. D.
J. H. Mulholland, M. D.
John C. Pierson, M. D.
Philip C. Potter, M. D.
Beverly C. Smith, M. D.
F. R. Thompson, M. D.
H. S. Vaughan, D. D. S., M. D.
John M. Walker, M. D.
Carnes Weeks, M. D.
Robert Wylie, M. D.

Junior Surgical Courtesy

E. Tremain Bradley, M. D.
Gustave A. Haggstrom, M. D.
John C. Stockman, M. D.

MEDICINE AND MEDICAL SPECIALTIES

Walter P. Anderton, M. D.
Henry Aranow, Jr., M. D.
James H. Barnard, M. D.
Robert C. Batterman, M. D.
Lillian A. Boker, M. D.
Norton S. Brown, M. D.
Howard A. Bruenn, M. D.
Dever S. Byard, M. D.
Henry T. Chickering, M. D.
Robert Chobot, M. D.
Clement B. P. Cobb, M. D.
G. Jarvis Coffin, M. D.
Arthur C. DeGraff, M. D.
Beekman J. Delatour, M. D.
H. Laurence Dowd, M. D.
Robert O. DuBois, M. D.
C. Dary Dunham, M. D.
A. Wilbur Duryee, M. D.
Frank M. Falconer, M. D.
Frank R. Ferlaino, M. D.
Shirley C. Fisk, M. D.
William A. Gardner, M. D.
Helen Gavin, M. D.
Malcolm Goodridge, M. D.
Thomas N. Graham, M. D.
Gaylord W. Graves, M. D.
Clara R. Gross, M. D.
James S. K. Hall, M. D.
Edson B. Heck, M. D.
Robert L. Hutton, M. D.
John H. Iselin, Jr., M. D.
Henry James, M. D.
Oswald K. Jones, M. D.
Hedwig Koenig, M. D.
Samuel W. Lambert, Jr., M. D.
William H. Lewis, Jr., M. D.
David S. Likeley, M. D.
Alexander V. Lyman, M. D.
Gerald F. Machacek, M. D.
John McCabe, M. D.
Marsh McCall, M. D.
Aildred A. MacDonald, M. D.
Norman W. MacLeod, M. D.
Arthur E. Neergard, M. D.
Frank H. Peters, M. D.
Frank G. Pettengill, M. D.
John J. Poutas, M. D.
G. Previtali, M. D.
Dino Sandroni, M. D.
*Vito F. Santangelo, M. D.
John E. Sawhill, M. D.
Leander H. Shearer, M. D.
Martin DeF. Smith, M. D.
Hamilton Southworth, M. D.
Umberto Stefano, M. D.
Edgar Stillman, M. D.
Philip M. Stimson, M. D.
David D. Stowell, M. D.
Wm. D. Stubenboard, M. D.
Ralph E. Swope, M. D.
T. Lloyd Tyson, M. D.
Robert Wallis, M. D.
W. L. Whittemore, M. D.
Jacob J. Wiener, M. D.
Byard Williams, M. D.

Junior Medical Courtesy

Henry F. Harris, M. D.
Robert V. McCormick, M. D.
Henry G. Schaffeld, M. D.
Harold R. Wainerdi, M. D.
William B. Waterman, M. D.

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William H. Button, Jr., M. D. . . . . *Vice-President*
David J. Barry, M. D.. . . . . *Treasurer*
Charles F. Stewart, M. D.. . . . . *Secretary*

*Leave of Absence

House Staff

AS OF DECEMBER 31, 1951

SURGERY

Residents

Robert H. Bacon, M. D.
Kenneth M. Lewis, Jr., M. D.

First Assistant Residents

William D. Blastorah, M. D.
Gerard F. Jegge, M. D.
Fremont C. Peck, Jr., M. D.
Norman B. Thomson, Jr., M. D.

Second Assistant Residents

L. W. R. Ballantyne, Jr., M. D.
John B. Casale, Jr., M. D.
Ben K. Harned, M. D.
Charles M. Parrish, M. D.
+ +Alan W. Petit, M. D.

Third Assistant Residents

+Robert W. Berry, Jr., M. D.
John T. Brennan, Jr., M. D.
Richard J. Creedon, M. D.
Michael Hume, M. D.
Eugene S. Kilgore, Jr., M. D.
Philip Lazerson, M. D.
James A. Macdonald, M. D.

Interns

Richard B. Dominick, M. D.
David M. Carberry, M. D.
William T. Close, M. D.
Jesse B. Kellum, M. D.
Wilbur H. Lyon, Jr., M. D.
Charles F. Zukoski, III, M. D.

GYNECOLOGY

Resident

George V. Coleman, M. D.

UROLOGY

Resident

John W. Hollowell, M. D.

First Assistant Resident

William J. Nelson, M. D.

Second Assistant Resident

W. G. Allanach, M. D.

MEDICINE

Residents

J. Jerrold Applegarth, M. D.
James F. Gammill, M. D.

First Assistant Residents

+Leon G. Barkalow, M. D.
Eileen McGrath, M. D.
Robert B. Tator, M. D.

Second Assistant Residents

James E. Ducey, M. D.
Billy R. Jones, M.D.
George R. Lovell, M. D.
Aloysio F. Mello, M. D.
+Joseph L. O'Brien, M. D.
Kenneth L. Sears, M. D.

Interns

Madeleine S. Grumbach, M. D.
Frank Iaquinta, M. D.
Charles M. Poser, M. D.
Jane B. Sears, M. D.
Donald A. Senhauser, M. D.
James O. Wynn, Jr., M. D.

ALLERGY

Resident

Walter R. Kessler, M. D.

PATHOLOGY

Assistant Resident

+Louis Parrish, M. D.

PEDIATRICS

Resident

Daniel Ross, M. D.

OTOLARYNGOLOGY

Resident

Maurice Haddad, M. D.

First Assistant Resident

+Donald S. Raines, M. D.

Second Assistant Resident

Henry A. Rusch, Jr., M. D.

ROENTGENOLOGY

Resident

Edward G. Bradley, M. D.

First Assistant Resident

Carlos G. Llanes, M. D.

Second Assistant Resident

Joseph M. Straughan, M. D.

PSYCHIATRY

Fellow

Edward W. Kloth, M. D.

ORAL SURGERY

Resident

Harold Silver, D. D. S.

+Resigned — Military Service + +Resigned

Report

OF THE PRESIDENT OF THE MEDICAL BOARD

THE past year has shown much progress in carrying to completion the plans for development of the physical plant of Roosevelt Hospital. The new X-ray Department and the Diagnostic Unit on the fifth floor have already proved successful. The staff of the X-ray Department was reorganized under the able leadership of Dr. Albert A. Dunn and his associate, Dr. Frank M. Dain. This Diagnostic Unit is providing an increasing number of examinations requested by physicians as well as by business firms who are becoming more aware of the advisability of annual employee examinations.

The Henry Harrington Janeway Clinic for Therapeutic Radiology should be functioning around March 1, 1952. The housing facilities are complete and the 50-gram radium unit will be installed by the above date. Dr. Douglas Quick will be in charge of this department, assisted by Dr. Gioacchino Failla and Dr. Edith Quimby, consulting physicists. We are indebted to Doctors Failla and Quimby for their aid and counsel in setting up the physical mechanism for operation of this unit.

Late this year ground was broken for the Tower Memorial Clinic Building and construction is under way. This building will house the Out-Patient Services of the Hospital and the Doctor Robert A. Cooke Allergy Institute. The Medical Board has recommended two additional floors for psychiatry. One floor will be for the treatment of children and the other for adults.

The expansion of the psychiatric program conforms with the Pilot Plan of the New York State Department of Mental Hygiene, which has been functioning two years with Dr. Robert W. Laidlaw as Chief of this service. The program provides, through early recognition of patients with psychosomatic problems and those with true psychogenic problems, short periods of hospitalization which may prevent later institutionalization.

The induction of interns and residents into the Armed Services did not seriously affect the educational programs. Several members of the resident staff left for military service late in the summer, but adjustments in the schedules have partially compensated for the loss of man power. The most urgent problem with reference to patient care is the shortage of professional and practical nurses. This is a national situation which can be corrected only with the education of more nurses.

We regret that this year terminates the many years of faithful and loyal service given to Roosevelt Hospital by our staff members, Dr. Alexander T. Martin and Dr. William C. White. However, both doctors will continue their association with the Hospital to give counsel and guidance on the basis of their broad experience. Dr. Henry W. Cave will serve next year as acting Chief of the Second Surgical Service, while retaining his position as Chief of the First Surgical Service. Dr. Edmund N. Joyner becomes acting Chief of the Pediatric Service.

In closing my term as President of the Medical Board I wish to express my deep appreciation, not only to the Staff of Roosevelt Hospital, but also to the Board of Trustees; their President, Mr. Gayer G. Dominick, and to Dr. Madison B. Brown, Executive Vice President and Medical Director, for their close cooperation.

SIMON A. BEISLER, M. D.
President, The Medical Board

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EXECUTIVE VICE PRESIDENT AND MEDICAL DIRECTOR

MADISON B. BROWN, M. D.

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RAYMOND W. BROOKE

JAMES I. MCGUIRE[1], B. S., M. S. in H. A.

PETER B. TERENZIO, L. L. B., M. H. A.

ADMINISTRATIVE ASSISTANT IN CHARGE OF OUT-PATIENT SERVICE

ROBERT E. TOOMEY, B. S., M. Ed., M. S. in H. A.

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A. W. J. BEENEY . . . . . *Comptroller*
WILLIAM J. CAIN . . . . . *Executive Housekeeper*
AUGUSTINE COLON . . . . . *Laundry Manager*
RUTH E. CUSHMAN . . . . . *Director of Volunteers*
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VERNON K. EDWARDS . . . . . *Director of Public Interest*
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MARCELLE M. JOHNSON . . . . . *Executive Secretary, Allergy Division*
MARGARET JONES, B. A. . . . . *Record Librarian*
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W. TERRY OLIVER[4] . . . . . *Personnel Director*
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SHERIDAN C. SNIDER . . . . . *Manager, Claims Division*
HELEN N. SIEGRIST, B. A. . . . . *Director of Social Service*
MARGARET F. SULLIVAN, R. N. . . . . *Chief Nurse Anesthetist*

1. Resigned—October 1, 1951 2. Resigned—November 30, 1951 3. Resigned—November 3, 1951 4. Resigned—November 30, 1951

School of Nursing and Nursing Service

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HELEN SHEPPARD DUNLAP, R. N. . . . . *Private Pavilion Supervisor*
JEAN STAGER LANTZ, R. N. . . . . *Night Supervisor*
ANN SKELLY, R. N. . . . . *Assistant Night Supervisor*
MARTHA HERMANOT, R. N. . . . . *Evening Supervisor*
MARY WILLIS, R. N. . . . . *Assistant Evening Supervisor*
MARY T. KEEVAN, R. N. . . . . *Out-Patient Department Supervisor*
IRENE M. MCCARRON, R. N. . . . . *Central Supply Room Supervisor*

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ISABELLE M. MULLER, R. N., B. S. . . . . *Educational Director*
JANE A. BROOKE-SMITH, R. N., M. S. . . . . *Instructor of Nursing*
EILEEN M. ENGLISH, R. N. . . . . *Assistant Instructor of Nursing*
ROSEMARY E. BOUCHARD, R. N., M. A. . . . . *Science Instructor*
RITA M. QUINN, R. N., M. S. . . . . *Science Instructor*
MARY E. HARBERT, R. N., M. A. . . . . *Student Advisor*
EDYTHE L. ALEXANDER, R. N., B. S. . . . . *Teaching Supervisor of Operating Rooms*
ELIZABETH ROCHE, R. N., B. S. . . . . *Teaching Supervisor of Pediatrics*
EDNA E. LIFGREN, R. N. . . . . *Teaching Supervisor of Surgery*
RUTH J. REILLY, R. N. . . . . *Teaching Supervisor of Medicine*
ELIZABETH WEISS, R. N., B. S. . . . . *Teaching Supervisor of Out-Patient Department*
NORMA S. CAVAGLIERI, R. N., M. A. . . . . *Nurse Mental Health Consultant*
MADELINE PETRILLO, R. N., B. S. . . . . *Evening Teaching Supervisor*

ALUMNAE ASSOCIATION THE ROOSEVELT HOSPITAL SCHOOL OF NURSING, INC.

ROSEMARY BOUCHARD . . . . . *President*
EDNA LIFGREN . . . . . *Vice-President*
MAE JAMES . . . . . *Record Secretary*
HELEN ALBRIGHT . . . . . *Corresponding Secretary*
JEANETTE KERKES . . . . . *Treasurer*

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Mrs. William H. Button, Jr.** . . . . . *Vice-Chairman*
Mrs. George E. Roosevelt . . . . . *Treasurer*
Mrs. James E. Thompson . . . . . *Secretary*

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(*Mrs. Stuart Miller Crocker—October 1951; **Mrs. Howard C. Adams—October 1951)

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Miss Henrietta Alden
Miss Irene S. Alleman
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Miss Carmela Anzalone
Mrs. R. W. Aragon
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Miss Gloria Briselli
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Miss Sally-Ruth Burch
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Miss Nellie Cadiz
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Miss Ellen M. Carlos
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Miss Irene Christensen
Mrs. William Clare
Miss Rosalie Coe
Mrs. Eva Cooper
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Mrs. Anna Cutler
Miss Johanna H. Damme
Miss Ellie Dean
Miss Henrietta Dekan
Mrs. Adela Delfin
Miss Susan Dempsey
Mrs. M. D. Deschamps
Miss Cynthia J. Detwiler
Mrs. Clifford A. Dunning
Miss Mary Sue Ekelund
Miss Roslyn Ettinger
Miss Doris Faherty
Mrs. Minnie L. Fahlman
Mrs. Roger Farquhar
Miss Jean Fay
Miss Doris Feinsilver
Miss Mary Fernandez
Miss Mary Flagg
Miss Alma Foreman
Miss Florence Fraser
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Miss Margaret C. Timpson
Miss Gertrude Uhl
Miss Catherine C. Unold
Mrs. W. R. VanBrunt
Miss Louise D. Vanderbilt
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Mrs. F. Vidal
Miss Claire Walner
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Miss Daisy Wardlaw
Mrs. Eugene P. Warner
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Report of the Executive Vice President

THE year 1951 has clearly demonstrated the cost of going forward in the tradition of the Hospital's founder during an inflationary period. The year has shown the conflict of unrestrained economic forces and the need for extending expanded medical services to our community. This year's report reveals increased service to the community, the need for additional services and the key personnel employed as the Hospital's response to these needs.

Administrative Services

Two administrative appointments were made during the past year. On October 1, Mr. Robert E. Toomey was appointed Administrative Assistant in charge of Out-Patient Services. Correlation of present services is in preparation for operating the expanded clinic facilities of the new Tower Memorial Clinic Building now under construction.

Mr. James I. McGuire, Assistant Director, resigned in October to assume similar duties at The Western Pennsylvania Hospital, Pittsburgh, Pennsylvania. The Hospital was extremely fortunate to obtain Mr. Raymond W. Brooke, Assistant Director of Johns Hopkins Hospital, to fill the post.

The *Engineering* and *Maintenance Department* completed many renovations in the Hospital to increase efficiency of operation. These included the relocation of the Chemistry and Tissue laboratories in the Syms Building, making possible the demolition of a portion of the building for the Tower Building construction. New quarters were constructed to house the Cytology laboratory. The department also altered storage space to provide new offices for the Housekeeping Department and a new sewing room. The latter changes were required to make space available for the new Henry Harrington Janeway Clinic for Therapeutic Radiology. The program of preventive maintenance and painting has been continued employing color dynamics which create pleasing color contrasts without an institutional appearance.

On November 5, 1951, Mr. Arthur F. Hornickel, Direetor of the *Housekeeping* and *Laundry Departments*, resigned to accept an administrative assistant position at Long Island College Hospital, Brooklyn, New York. In reorganizing these two departments, Mr. William J. Cain, former assistant to Mr. Hornickel, was appointed Executive Housekeeper, and Mr. Augustine R. Colon, assistant laundry manager, was named Laundry Manager. The work assignments for the Housekeeping Department were realigned with a reduction of personnel.

The Laundry processed 1,425,679 pounds of linen during the year at an average cost of $.0423 per pound, as compared to 1,409,490 and $.0414 per pound in 1950. A floor scale for better cost control was installed. The flat work ironer which had been in operation for more than 20 years was replaced.

The *Purchasing Department* has, aside from routine duties, acquired most of the new equipment for the Tower Building. At year end 80% of the equipment for the new building had been purchased, received and stored. This anticipatory buying has resulted in substantial savings.

The *Personnel Department* reported increased difficulty in obtaining qualified personnel during the past year. The opportunities offered by business and industry still exceed those in most hospitals. Staffing, while short in many categories at some periods of the year, has at no time required curtailing service to patients.

On December 1st, Mr. W. Terry Oliver, Director of the Personnel Department, resigned to accept a similar position at Mt. Sinai Hospital. Our Hospital is indebted to Mr. Oliver for establishing many of the present policies and procedures for the Personnel Department.

It is interesting to note that the safety and training programs sponsored by the Hospital in cooperation with our insurance brokers have paid dividends. There were 176 personnel accidents as against 257 in 1950. Of these 32 were serious enough to be reported to the insurance company while 41 were reported in 1950.

At the second annual employees' dinner in December, 49 awards were given for service ranging in time from five to 35 years. Mr. Gayer G. Dominick, President of the Hospital, and Dr. Simon A. Beisler, President of the Medical Board, were presented honorary pins for their service to the Hospital.

The *Employee Health Service* again has contributed much to personnel health, safety and morale. A new tuberculin test has been added to the diagnostic routine. A total of 544 tests were performed of which 59% were positive. All negative tests will be repeated at six-month intervals. The cost of providing the diagnostic and screening tests of new personnel for 1951 was $10,490 as compared with $7,899 in 1950.

Patient Care

The Hospital provided care for more patients in all branches of service than in the preceding year. Statistics from the *Admitting*, *Emergency* and *Ambulance* services provide the following comparison:

	1951	*1950*
Patients Admitted to Hospital	9,178	8,782
Patients Treated in Emergency	37,278	36,621
Ambulance Calls Answered	9,652	7,947

The patient days care increased from 119,161 in 1950 to 119,480 for the past year. However, the average patient days stay decreased from 13.5 in 1950 to 13.0 in 1951. This decrease in the average patient days stay accounts for a decline in occupancy from 83.5% in 1950 to 81% in 1951. The principal drop in occupancy occurred in the private floors—78% in 1950 and 73% in 1951. The average private patient days stay declined from 12.1 in 1950 to 11.2 in 1951. Improved science of care and the early ambulation of surgical patients result in the shorter patient days stay which accounts for lower occupancy even with the increase in patients.

In the field of surgery 5,493 operative procedures and 1,666 cystoscopies were performed in 1951. For these operations the *Department of Anesthesia* administered 5,297 anesthetics of which 4,863 were general anesthetics requiring 6,242 hours of anesthesia. Staffing with nurse anesthetists was difficult during the middle part of the year, but a full staff was appointed before the year ended. In conjunction with the Civil Defense Program five members of the resident and intern staffs were trained in anesthesia. They are prepared to supplement the regular anesthesia staff.

The *Out-Patient Services* recorded 101,333 visits to the clinics of the general out-patient department and allergy. In the general clinics there were 63,077 visits, 995 more visits than in 1950. This vital service to the community has been given at an average loss of $1.71 per visit. The Out-Patient Medical Staff has given more than 12,000 hours of clinic service without remuneration.

The *Institute of Allergy* continued to provide one of the most important services offered to ambulatory and in-patients. Its clinics recorded 38, 256 visits and 224 patients were hospitalized. Five members of the clinic staff received visiting staff appointments to the Hospital. The professional staff of the Institute of Allergy published eight papers during 1951 and have rewritten the chapters on allergy for Cecil's Textbook of Medicine and Musser's Internal Medicine.

The *Nursing Service* continues to give quality care even though staffing has been difficult. The turnover of professional personnel within the department continues high, 36% for the year. However, this was the lowest percentage in comparison with four other large hospitals in New York City.

A committee has been formed for continuous study of nursing care problems.This committee recommended the adoption of team nursing for pavilion (ward) patients. The pilot study in this program was inaugurated on Ward 4 and later extended to Ward 3. As soon as training has been completed, this program will be employed for all pavilion and semi-private patients. The essential elements of the team nursing approach are the application of the best skills of all personnel in the team to a regularly assigned group of patients. The nursing team is composed of a team leader who is a graduate professional nurse, other graduate professional nurses, practical nurses, aides, orderlies and maids. The several teams per floor are coordinated by an administrative nurse who is the head nurse for the floor.

A comparison of calls for private duty nurses shows that in 1951 there were 413 fewer calls than in 1950, indicating that people tend to forego all but essential needs in inflationary times. Of the 6,215 requests for private duty nurses only 5,263 could be filled because sufficient numbers were not available. These factors have added further to the work load of the general nursing staff.

The *Social Service Department* has continued its fine service to patients. Psychiatry in particular has received valuable assistance from social service. In October an additional full-time case worker in pediatrics was added to the staff. This addition to the social service staff was made possible through a five-year grant of $25,000 from the Strykers Lane Board. In addition to the salary for the social worker, the $5,000 annual grant will provide funds for a case aide to assist during summer camping season. This service is particularly important with the influx of low-income families into our area.

The following statistics show the case load for the department:

Cases carried over January 1, 1950	373
Cases referred during 1951	2,105
Referred by Doctors	57%
Total Individuals Assisted	2,478
Total Interviews for 1951	28,103

Of particular value in the care of patients is the social service comment which now is an integral part of medical charts both for in-patients and out-patients.

With present staffing problems, the many contributions of our *Volunteers* are deeply appreciated by patients and staff alike. The following brief summary of service hours given by Volunteers tells the story of their valuable assistance to the Hospital.

Total Number of Volunteers by Groups	Volunteers	Hours
Roosevelt Hospital Volunteers (Green Smock)	217	16,485
Red Cross Gray Ladies	6	1,547
Red Cross Hospital Aides	2	986
Red Cross Nurse's Aides	43	7,355
Red Cross Production Service	31	3,185
Red Cross Entertainment & Instruction	1	28
Blood Bank Aide (Male)	1	240
	301	29,826

In addition to service hours given, the Volunteers made possible several improvements during the past year. Funds from sales in the Volunteer Shop provided the means to redecorate the large staff lecture room and for special refurnishings and decorations for the children's ward.

Another important contribution of the Volunteers this year was their assistance in the enrollment of Civil Defense Volunteers. To date 675 applications have been completed.

Ancillary Services

The *Department of Radiology* has increased its services to patients this year using 78,477 films for the 31,388 examinations given to 27,067 patients. Deep therapy treatments numbered 2,840 for 674 patients. To improve service to private patients a dark room which facilitates developing films was installed on the private diagnostic floor. In December the photoroentgen unit for miniature x-ray chest films was installed. This unit will be used for chest x-rays of employees, emergency, ward and out-patients. This service also is available for x-ray chest surveys for commercial firms. The cost of film for this unit is about one-sixth that of the standard 14 x 17 chest film.

Following the resignation of Dr. Clement A. Smith, Dr. Albert A. Dunn was appointed Director of the Radiology Department. Dr. Frank M. Dain was appointed as Assistant Radiologist to succeed Dr. Emil A. Kratzman who resigned to become radiologist at the J. C. Blair Memorial Hospital.

The *Department of Laboratories* made two important additions to its staff this year—Dr. Bernard Kalfayan, as Assistant Pathologist, and Mr. Lester H. Gershenfeld, Ph.D., as Clinical Chemist. The addition of these two persons has improved the professional assistance of the pathologist and increased help to the medical staff in research problems. The grand total of diagnostic tests was 120,040 for the year.

The *Department of Physical Medicine* is limited by lack of adequate space. This department has expanded its diversity of service and has equipped a room for functional exercise to be used in rehabilitation. This room is used to teach and retrain the handicapped in their activities of daily living. The department director correlates the work of both the occupational and physical therapists. The department recorded 3,092 treatments in occupational therapy and 12,627 treatments in physical therapy during the year.

The *Department of Special Therapy* interpreted 4,014 cardiograms and 721 basal metabolisms during the year. This department now is responsible for audiograms.

Education

In continuing its educational program, the Hospital has retained a full staff of interns and residents. In May the *School of Nursing* graduated 37 students, the largest class to be graduated from the school since 1930. Thirty-three new students were admitted Sptember 5, making a total enrollment of 94.

Two new faculty positions were created and filled during the year. Miss Madeline Petrillo was appointed Evening Teaching Supervisor and Mrs. Norma Cavaglieri, Nurse Mental Health Consultant, to the Pilot Program in Psychiatry.

Research

The field of research at the Hospital has been mainly clinical for many years. However, during the past year several projects have received attention.

The Institute of Allergy has devoted particular effort to studies in the phenomena of sensitization. Under a special grant from the United States Public Health Service, studies have been made of the use of ACTH and cortisone in allergic diseases.

The Department of Medicine has been concerned with studies of circulatory dynamics in coronary thrombosis and myocardial infarction particularly when associated with shock. The clinical application is the determination of the rational basis for therapy in such cases.

The department completed in August a four-year control study of the effect of anticoagulants on mortality and incidence of thromboembolic phenomena in acute myocardial infarction. The study included 472 patients and results indicate a considerable reduction in thromboembolic phenomena, and a small reduction in mortality following use of anticoagulants. This study is being prepared for publication.

The department is continuing a study correlating the degree of control of diabetics and the pathological changes in the eye with reference to age, duration and severity of the disease.

The Annals of Internal Medicine published a staff member's article "A Correlation of Clinical and Path-

ological Findings in Patients Who Died Following a First Myocardial Infarction." The American Journal of the Medical Sciences has accepted for publication an article, "The Effect of the Coronary Dilator 'Khellin' on the Electrocardiogram of Patients with Coronary Sclerosis," by another member of the staff.

Funds have been made available to the Department of Urology for research in bacteriophage. This department at present is awaiting completion of its laboratory.

In cytology research, the Department of Laboratories has been particularly interested in the development of new staining methods for cancer cell study.

These areas of research, while limited in number and scope, are the beginning of a new era for the Hospital. Insufficient space and budget have restricted research; however, clinical material is adequate for a well-balanced research program. The interest being shown in these projects emphasizes the need for proper laboratory space and equipment for research in the near future.

Fiscal Review

The highlights of the financial operations of the Hospital follow: The operating expenses of $3,090,000 were 3% over the amount budgeted. These increases are accounted for by additions of personnel not in the original budget such as the Administrative Assistant in charge of the Out-Patient Department, the Assistant Pathologist, the Clinical Chemist and other emergency salary and wage adjustments amounting to $57,000. Supplies and other expenses exceeded the budget by $44,000. The increase in operating expense was partially offset by an increase in net income of $64,300 over the amount budgeted. The final net income amounted to $2,620,000. The average per diem income for all inpatients was $17.55.

The operating loss of $470,000 was $37,000 more than forecasted. The supplementary income of $581,600 gave a credit to the General Fund of $111,400. However, the final accounting resulted in a net loss to the General Fund of $78,000 due to the transfer of $145,000 to the building funds to assure completion of the Tower Building and the purchase of new equipment in the amount of $44,400.

Looking Forward

1951 has seen the start of three projects which establish new horizons for the Hospital. Excavation has been completed for the Tower Memorial Clinic Building which will open early in 1953. The Henry Harrington Janeway Clinic for Therapeutic Radiology containing 50 grams of radium for cancer therapy is almost completed and will be in operation in the Spring of 1952. The Cytology laboratory also will be in operation early in 1952.

Another year has been written into the history of The Roosevelt Hospital. This report emphasizes the value of this institution to the community. The responsibility is shared by many persons. Like a delicate machine with its many parts, these many persons with their specialized abilities and unified efforts make this truly a Voluntary Hospital. Its continued growth and expanded service to patients and the community is the cumulative effort of all of our Employees, Medical and Nursing Staffs, Volunteers, Trustees, many Friends and Contributors. Without this communion of effort we could not be your Community Hospital. To each we extend our heartfelt thanks.

Madison B. Brown, M. D.
Executive Vice President

HASKINS & SELLS
CERTIFIED PUBLIC ACCOUNTANTS

250 PARK AVENUE
NEW YORK 17

February 27, 1952.

ACCOUNTANTS' CERTIFICATE

Board of Trustees of
The Roosevelt Hospital:

We have examined the balance sheet of The Roosevelt Hospital as of December 31, 1951 and the related statement of general fund transactions and summary of changes in funds for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and statement of general fund transactions and summary of changes in funds, with the footnote pertaining thereto, present fairly the financial position of the Hospital at December 31, 1951 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Haskins & Sells

The Roosevelt Hospital Balance Sheet

ASSETS	December 31 1951	1950
GENERAL FUND ASSETS:		
Cash	$ 170,518.14	$ 159,834.63
Investments—Bonds and stocks (approximate market quotation value—1951, $195,346; 1950, $358,676)	195,362.60	359,141.56
Interest receivable	4,945.15	5,514.23
Accounts receivable:		
Patients' care (less reserve—1951, $97,090; 1950, $78,915)	345,044.68	287,320.49
Other	7,031.17	4,864.83
Inventories of supplies — at cost	132,218.62	127,375.53
Prepaid insurance, etc.	15,020.84	10,211.74
Interest in unsettled estates (at nominal valuation)	30.00	28.00
Total general fund assets	$ 870,171.20	$ 954,291.01
TEMPORARY FUNDS FOR DESIGNATED PURPOSES ASSETS:		
Cash	$ 19,502.96	$ 18,346.11
Investments — Bonds (approximate market quotation value — 1951, $89,998; 1950, $64,896)	90,000.00	65,018.40
Total temporary funds for designated purposes assets	$ 109,502.96	$ 83,364.51
ENDOWMENT FUNDS ASSETS:		
Cash	$ 3,858.29	$ 2,438.12
Investments:		
Bonds and stocks (approximate market quotation value — 1951, $1,293,247; 1950, $1,133,868)	1,130,341.48	1,034,294.17
Mortgages receivable and real estate	268,325.87	285,316.25
Interest in unsettled estates (at nominal valuation)	3.00	2.00
Total endowment funds assets	$1,402,528.64	$1,322,050.54
PLANT FUNDS ASSETS:		
Land and buildings	$4,908,459.31	$4,908,459.31
Equipment	704,548.21	649,641.21
Total	$5,613,007.52	$5,558,100.52
Construction in progress:		
Tower Memorial Building (total cost estimated at $1,705,000 of which one-third will be reimbursable under the Hill-Burton Act)	222,059.17	67,378.40
Radium Unit (total cost estimated at $150,000)	83,251.62	
Investments — Bonds and stocks (approximate market quotation value — 1951, $894,173; 1950, $849,572)	893,390.00	850,434.94
Interest receivable	6,207.58	3,755.22
Interest in unsettled estate (at nominal valuation)	1.00	
Cash	128,942.66	80,127.59
Total plant funds assets	$6,946,859.55	$6,559,796.67
TOTAL	$9,329,062.35	$8,919,502.73

LIABILITIES	December 31 1951	1950
GENERAL FUND:		
Liabilities:		
Accounts payable	$ 55,474.96	$ 39,866.73
Accrued payroll	71,283.24	59,684.77
Other payables and accruals	18,130.43	16,534.54
Total	$ 144,888.63	$ 116,086.04
Contributions applicable to ensuing year	20,514.36	50,481.23
Reserve for replacements of equipment and for extraordinary repairs	18,492.87	22,962.71
General Fund (Exhibit C)	686,275.34	764,761.03
Total	$ 870,171.20	$ 954,291.01
TEMPORARY FUNDS FOR DESIGNATED PURPOSES (Exhibit C)	$ 109,502.96	$ 83,364.51
ENDOWMENT FUNDS (Exhibit C)	$1,402,528.64	$1,322,050.54
PLANT FUNDS:		
Accounts payable — construction:		
Tower Memorial Building	$ 704.00	
Radium Unit	10,413.67	
Total	$ 11,117.67	
Plant Fund (Exhibit C):		
Invested in land, buildings, and equipment	$5,613,007.52	$5,558,100.52
Other plant funds:		
Tower Memorial Building	1,151,492.76	950,623.75
Radium Unit	171,241.60	51,072.40
Total	$6,935,741.88	$6,559,796.67
Total	$6,946,859.55	$6,559,796.67
TOTAL	$9,329,062.35	$8,919,502.73

NOTE: No provision has been made for depreciation of buildings, equipment, and real estate investments; however, a reserve has been established by charges to operations, for replacements of equipment and for extraordinary repairs to buildings and equipment.

The Roosevelt Hospital

EXHIBIT B

STATEMENT OF GENERAL FUND TRANSACTIONS

FOR THE YEARS ENDED DECEMBER 31, 1951 AND 1950

	Year Ended December 31 1951	1950
OPERATING INCOME:		
Care of patients	$2,843,690.83	$2,539,712.35
Less:		
Free care (including allowances)	$ 411,969.88	$ 369,237.77
Provision for uncollectible accounts	48,000.00	48,000.00
Total	$ 459,969.88	$ 417,237.77
Care of patients — net	$2,383,720.95	$2,122,474.58
Auxiliary services	236,477.03	203,359.41
Total operating income	$2,620,197.98	$2,325,833.99
OPERATING EXPENSES:		
Administration and general	$ 414,962.42	$ 341,393.67
Professional care of patients	1,720,488.60	1,459,148.67
Household and property (operation and maintenance)	462,947.10	431,617.05
Dietary	424,047.03	361,616.53
Provision for replacement of equipment and for extraordinary repairs	72,000.00	72,000.00
Total operating expenses	$3,094,445.15	$2,665,775.92
NET OPERATING LOSS	$ 474,247.17	$ 339,941.93
OTHER INCOME — Net:		
Investment income for general purposes (less custodial fees, etc.— 1951, $2,858.35; 1950, $2,678.34)	$ 86,343.84	$ 86,968.90
Contributions:		
United Hospital Fund, Greater New York Fund, etc. (1951, less $10,514.36 applied to 1952; 1950, $25,475.86 applied to 1951)	114,928.73	106,300.11
Annual Drive (1951, less $10,000.00 applied to 1952; 1950, $25,005.37 applied to 1951)	196,066.87	163,368.23
Total	$ 397,339.44	$ 356,637.24
Less — Public relations and fund-raising expenses	35,337.47	35,556.30
Other income — net	$ 362,001.97	$ 321,080.94
NET LOSS FOR THE YEAR	$ 112,245.20	$ 18,860.99
DIRECT CHARGES TO GENERAL FUND:		
Expenditures for new equipment, etc. (to Plant Funds)	44,366.03	21,283.60
Transfers — net:		
Plant Funds	132,093.95	180,393.71
Temporary Funds for Designated Purposes	1,796.47	62,020.38
Endowment Funds	8,200.00	
Miscellaneous	.70	100.00
Total	$ 298,702.35	$ 282,658.68
DIRECT CREDITS TO GENERAL FUND:		
Unrestricted legacies	$ 121,594.78	$ 181,643.71
Income from estates and trusts	51,770.17	9,706.18
Receipts for endowment of beds and rooms	45,396.25	65,597.51
Net profit from disposal of investments	1,387.99	1,760.06
Miscellaneous	67.47	3,896.16
Total	$ 220,216.66	$ 262,603.62
NET (DECREASE) IN GENERAL FUND DURING THE YEAR	$ (78,485.69)	$ (20,055.06)

See note to accompanying balance sheet.

The Roosevelt Hospital

EXHIBIT C

SUMMARY OF CHANGES IN FUNDS

FOR THE YEAR ENDED DECEMBER 31, 1951

	General Fund	*Temporary Funds for Designated Purposes*	*Endowment Funds*	*Plant Funds*
BALANCE, JANUARY 1, 1951	$764,761.03	$ 83,364.51	$1,322,050.54	$6,559,796.67
CREDITS:				
Contributions		105,581.62	3,312.50	155,545.79
Transfers from other funds		8,144.71	12,442.88	145,544.35
Net profit from disposal of investments			64,721.72	2,048.26
Interest in unsettled estates			1.00	1.00
Distribution from Maria B. and Joseph T. Tower Trust				1,800.00
Income from investments				16,098.81
Additions to property (from other funds)				54,907.00
Total	$764,761.03	$197,090.84	$1,402,528.64	$6,935,741.88
CHARGES:				
Net decrease in General Fund — Exhibit B (including transfers to other funds, $142,090.42)	$ 78,485.69			
Expenditures for new equipment, etc. (to Plant Funds)		$ 10,540.97		
Salaries, supplies, etc.		53,005.39		
Transfers to other funds		24,041.52		
Total	$ 78,485.69	$ 87,587.88		
BALANCE, DECEMBER 31, 1951	$686,275.34	$109,502.96	$1,402,528.64	$6,935,741.88

See note to accompanying balance sheet.

Endowments

"A Friend"—In 1906.
Abeel, John H.—By Gift, in 1892.
Adam, Alice Scranton—By John F. Adam, in 1898.

Barker, Alice Hearn—By Will, in 1923.
Bliss, Augusta—By Gift, in 1897.
Bliss, Augusta H.—By Gift, in 1904.
Bliss, Lucy A.—By Will, in 1925.
Blumenthal, The—By Mr. and Mrs. George Blumenthal, in 1905
Boardman, Julia M.—By Will, in 1888.
Bruce, Matilda Wolfe—By Gift, in 1904.
Bruce, Matilda Wolfe—By George McKesson Brown, in 1909.

Campbell, Marion L.—In 1905.
Carr, George J.—By Will, in 1939.
Clark, R. Smith—By Will, in 1884.
Clark, Edwin—By Edwin Boardman Clark, in 1894.
Clark, Edwin Boardman—In 1908.
Clark, W. Irving—By Will, in 1926.
Cook, Charles T.—By Sarah E. Cook, in 1907.
Colony Club—By Gift, in 1917.
Cromwell, Caroline Prentice—By Gift, in 1942.

Daughters of Scotia—By Gift, in 1931.
Daughters of Scotia—By Gift, in 1937.
Delafield, Francis, M.D.—By Will of Mary Rhinelander King, in 1910.
DeWitt, George G.—By Gift, in 1904.
DeWolf, Carlton—By Melville W. DeWolf, in 1912.
Dick, Gladys Roosevelt—By Philip J. Roosevelt, in 1927.
Dick, Wm. B.—By Will of Harry Brisbane Dick, in 1917.
Dickey, Louise Whitney—By Charles D. Dickey, in 1910.
Dominick, Mrs. Bayard—In 1950.
Dominick, Mr. and Mrs. Gayer G.—In 1950.
Duryea, Edgar E.—By Walter E. Duryea, 1912.
Duryea, Julia A.—By Walter E. Duryea, 1912.
Duryea, Walter E.—By Will, in 1912.

Easton, Isabel W.—By Will, in 1916.
Emmet, Anna Riker—By John Henry Purdy, in 1887.
Euwer, Laura—By Helene Leonard, in 1944.
Evans, Henry—(2 beds) by Mrs. Mary R. Evans, in 1926.

FitzGerald, Mrs. Wm. J.—By Gift, in 1922.
FitzGerald, Mrs. Wm. J.—By Gift, in 1923.

Goldschmidt, Philip—In 1923.
Graham, Robert—By Mary Isabella Meek, in 1921.
Greer, James Anderson—By Mrs. Frank Tilford, in 1892.
Grimshaw, Charles B.—By Gift, in 1924.
Guggenheimer, Sidney A.—By Estate of Sarah Guggenheimer, in 1949.

Hall, Emily—By Mrs. Mary E. Jessup, in 1904.
Hewes, Elizabeth P.—By Will, in 1936.
Hoagland, Marie C.—By Edwin Boardman Clark, in 1892.
Hoagland, Mary H.—By Edwin Boardman Clark, in 1892.
Hosack, Alexander Eddy—By Mrs. Celine B. Hosack, in 1887.
Hotchkiss, Maria E.—By Gift, in 1893.
Huntington, Charles P. (4 beds) by Will, in 1901.

Jesup, James R.—By Mary E. Jesup, in 1903.
Jesup, Mary E.—By Will of Annie L. Flagler, in 1940.
Jones and Son, Frank F.—By Mrs. Frank F. Jones and Daughters, in 1900.

Kahle, Marcell—By Col. Walter Scott, in 1919.
Kean, Elizabeth D'Hauteville—By Her Brothers and Sisters, 1923.
Kean, Elizabeth D'Hauteville—By Mrs. W. Emlen Roosevelt, in 1923.
Kean, John—By Mr. and Mrs. W. Emlen Roosevelt, in 1903.
Kean, Mrs. John—By W. Emlen Roosevelt, in 1912.
Kean, Susan Livingston—By Mrs. Emlen Roosevelt, in 1927.
Knox, John Mason, Jr.—By Mrs. John Mason Knox, in 1929.
Knox, John Mason—By Will of Helena Lefferts Knox, in 1940.
Knox, John Mason, Jr.—By Will of Helena Lefferts Knox, in 1940.

Labouisse, Elizabeth Clark—By Mr. and Mrs. Stephen C. Clark, in 1949.
Ladew, Rebecca—By Will, in 1906.
Lamont, Anna M.—By Annie L. Flagler, in 1914.
Lamont, Charles A.—By Mary E. Jesup, in 1907.
Lamont, Lansing—By Mary E. Jesup, in 1905.
Lathrop, James Roosevelt—By Anna Harris Lathrop, in 1907.
Lefferts, Mary G.—By Will, in 1928.
Lewis, Louise—Memorial By Will, in 1944.
Lydig, Pauline Heckscher—By Philip M. Lydig, in 1897.

McLane, Dorothea Van Dyke—By Mary E. Jesup, in 1913.
McLane, Dr. James Woods—(2 beds) By Catherine A. Bliss, in 1913.
McLane, William Lawrence—By Guy R. McLane, in 1905.
MacKay, Clarence—In 1923.
Macy, William H.—By Mrs. Walter Graeme Ladd, in 1896.
Merritt, Leila Roosevelt Reeve—By Mrs. W. Emlen Roosevelt, in 1935.
Meyer, Peter F.—By Will, in 1929.
Meyer, Lizzie O.—By Will, in 1929.
Moore, Frederick Lansing—By Mrs. Sarah M. Moore, in 1904.

New York City Mission Society, Woman's Branch—By Gift, in 1941.
New England Society—By Gift, in 1897.
New York Press Club—By Joseph Pulitzer, in 1886.
New York Press Club—By Joseph Pulitzer, in 1893.
Newcomb, Dr. James Edward—By Will of Elizabeth W. Newcomb, in 1939.
Newman, Julia S.—By Will, in 1924.

Palmer, Zilph—By Gift, 1920.
Pell, Howland—By Mrs. Gladys Pell Rogers, in 1937.
Phelps, Royal—By Gift, in 1873.
Purdy, Andrew—By Will, in 1940.
Pyne, Meredith Howland—By Mr. and Mrs. Percy R. Pyne, in 1928.

Rader, Henry—By Matilde H. Griffith, 1908.
Remsen, William and Jane Suydam—By Elizabeth Remsen, in 1897.

Riker, Edith B.—By Will, in 1933.
Riker, John J.—By Gift, in 1919.
Rives, George Barclay—By Gift, in 1899.
Robb, J. Hampden—In 1900.
Roberts, George—In 1948.
Roebling, Emily Warren—By Washington A. Roebling, in 1903.
Roosevelt, Alfred—By James A. Roosevelt, in 1891.
Roosevelt, Dr. J. West and Children—By Mrs. J. West Roosevelt, in 1896.
Roosevelt, Christine G.—By Her Sons, 1937.
Roosevelt, James A.—By W. Emlen Roosevelt, in 1899.
Roosevelt, James A. By Mrs. James A. Roosevelt, in 1899.
Roosevelt, James A.—in 1926.
Roosevelt, Julia Addison—By George E. Roosevelt, in 1937.
Roosevelt, Lucy Margaret—By Mr. and Mrs. W. Emlen Roosevelt, in 1915.
Roosevelt, Mary Emlen—By James A. Roosevelt, in 1886.
Roosevelt, Mary Emlen and Alfred—By Mrs. James A. Roosevelt, in 1903.
Roosevelt, W. Emlen—By Adrian Iselin, 1930.
Roosevelt, W. Emlen—By Mrs. W. Emlen Roosevelt, in 1931.

Sands, Alice Hayden—By Henry B. Sands, M.D., in 1883.
Sands, Henry B.—By Mrs. Fannie S. Sands, in 1945.
Sanford, Samuel Simons—By Symphony Society of New York, in 1912.
Schermerhorn, Adeline E.—By F. Augustus Schermerhorn, in 1909.
Scottish Clans—By Col. Walter Scott, in 1919.
Scrymser, James Alexander—In 1924.
Sells, Isabel Watt—By Will of Elijah Watt Sells, in 1925.
Severance, Florence Harkness—By Edward S. Harkness, in 1906.
Shelley, Christine Kean—By Mr. and Mrs. W. Emlen Roosevelt, in 1915.
Smith, Cornelia B.—By Catherine A. Bliss, in 1904.
Stettinius, Edward R., Jr.—By Robert T. Stevens, in 1950.
Stevens, Percy R. W.—By Alice Cogswell Stevens, in 1891.
Stewart, Lispenard—By Gift, in 1911.
Street, Charles F.—By Will, in 1942.
Strong, Robert Weeks—By Joseph Clay Strong, in 1912.

Tousey, Sinclair—By Messrs. John F. Benjamin, Charles G. and William Tousey, in 1890.
Townsend, Howard—By Gift, in 1905.

Van Rensselaer, Katherine Boudinot—By Friends, in 1900.

Ward, Jeanie E.—By Will of Henry C. Ward, in 1913.
Watson, Henry R. C.—By Will, in 1922.
Watson, Maria C.—By Francis A. Watson, in 1895.
Whiting, Medora R.—By George E. Roosevelt, in 1943.
Whitman, Nathaniel—By Gift, in 1903.
Wildey, Mrs. Anna C.—In 1923.
Williams, William Bisland—By Mary Mildred Williams, in 1931.
Winston, Garrard—In 1948.
Witherbee, Lispenard Steward—By Charlotte Spencer Witherbee, in 1907.

Memorials

The James W. McLane Memorial—Operating Room—1890

The William J. Syms Memorial—Operating Theatre—1892

Accident Building and Ward for Sick Children—Erected and Equipped in Memory of Netta Bolton Bliss by her sister, Catherine A. Bliss, in 1898

The Catherine A. Bliss Ward—For Sick Children—1899

Power House of The Roosevelt Hospital—Erected and Equipped in Memory of George Theodore Bliss by Jeanette Dwight Bliss, in 1902

Dr. James W. McLane Fund—1913

Margaret H. Mitchell Fund—1913

The Dr. George Montgomery Tuttle Memorial—In the Gynaecological Ward—1914

Walter Scott Surgical Instrument Fund—1915

The Annie Thompson Thorne Room—Gift of her daughter, Lydia Thorne Taylor—*In the Female Surgical Ward*—1916

Henry K. McHarg Fund—1917

The Dr. and Mrs. Joseph Simms Room—*In the Female Medical Ward*—1922

Christine K. Shelley and Lucy Margaret Roosevelt—Memorial in the Female Medical Ward—Gift of George Emlen Roosevelt and Philip J. Roosevelt, in 1922

In Memory of Quentin Roosevelt, Killed fighting in the clouds in the service of his country, July 14, 1918. Gift of Mrs. Theodore Roosevelt and of Mr. and Mrs. W. Emlen Roosevelt—*In the Male Surgical Ward*—1922

In Memory of James A. Roosevelt, 2nd—Died in the service of his country, March 26th, 1919. Gift of his mother, Mrs. James Bowlker, and of Mr. and Mrs. W. Emlen Roosevelt—*In the Male Surgical Ward*—1922

The Helen T. Cole Memorial Ward—*In the Male Medical Ward*—1923

The Laura Sylvina Heilner Room—Gift of George Corson Heilner, Walter S. Heilner and Lucy Heilner—*In the Male Medical Ward*—1923

James A. Roosevelt Memorial. Former Trustee and President of The Roosevelt Hospital, by his son, in 1923

In Memory of The Mackay-Roosevelt Unit—U. S. Base Hospital No. 15—Chaumont, France, 1917-18-19. Gift of Marie Louise Mackay and her son. Clarence H. Mackay—*In the Male Surgical Ward*—1923

The Pierre Washington Widley Memorial Room — Endowed by his widow, Anna Chesebrough Widley—*In the Male Surgical Ward*—1923

In Memory of James Alexander Scrymser, by his wife—*In the Male Surgical Ward*—1923

The Theodore Roosevelt Memorial For Hospital Endowment

1924—By Anonymous gifts received	$35,000
1925—By Anonymous and Stated Gifts	34,000
1926—Mrs. Theodore Roosevelt	5,000
Mrs. Philip J. Roosevelt	500
1928—Mrs. Philip J. Roosevelt	1,000
Trust Fund—Estimated Future Gift—William O. Roosevelt	40,000
1929—Philip J. Roosevelt	5,000

This memorial is open to additional gifts

The Reginald Brooks Memorial—A fund in memory of his mother, Mrs. Josephine Brooks, given in 1924

The Edward F. S. Hicks Memorial Reception Ward—Endowed in memory of John Haydock Hicks and Frances Sanderson Hicks, his wife, by their children, in 1925

The Susan Livingston Kean Memorial—by her brothers and sisters, in 1925—*In the Surgical Children's Playroom*

The Mr. and Mrs. Charles Merrill Memorial Room — Endowed by their daughter, Edith J. Merrill, in 1926—*In the Female Surgical Ward*

The James R. Jesup Memorial—by his wife, Mary E. Jesup, in 1926

In Memory of my dear Father and Mother George and Caroline Miller—by their daughter, Annie Miller, in 1928

The Mr. and Mrs. Peter A. H. Jackson Memorial Room—*In the Male Medical Ward.* Endowed by their daughter, Abigail H. Louderback, in 1928

The Mary T. Tower Memorial. Gift of her brother, Joseph T. Tower, in 1932

The Dr. James Woods McLane Memorial by Thomas S. McLane, in 1933

The Maud Aguilar Leland Room—*In the Private Pavilion*—1934

In Memory of Charles Bartow, M.D. and Clarence Whittemore Bartow, M.D. Gift of Mr. and Mrs. Francis D. Bartow—*Pictures by Childe Hassam in the Lobby*—1942

In Memory of Richard Trimble, Sr. and Richard Trimble, Jr., Gift of Mrs. Richard Trimble, Sr.—*The Hospitality Shop*—1942

As a living memorial to Alma Gluck Zimbalist, *The Supply Room has been equipped by Her Friends and the Musical Public of New York City*—1942

Catherine Ann Malcolmson Fund—1942

The Philip J. Roosevelt Memorial Fund. Gift of Mrs. Philip J. Roosevelt and Mr. George Emlen Roosevelt—1943

Dr. James I. Russell Fund—1944

Cordelia Eleanor Dominick Room—Gift of Mr. and Mrs. Gayer G. Dominick—1945

Bayard Dominick Room—Gift of Mrs. Bayard Dominick—1945

Lillia Babbitt Hyde Foundation Room—1945

Sylvia DeMurias Vander Veer Room—Gift of Dr. Albert Vander Veer—1945

John Wohnsiedler Memorial—by his wife, Edna May Wohnseidler, and daughters—1946

Lucy Margaret Roosevelt Treatment—Gift of Lucy Margaret Roosevelt Fund—1946

Dorothy Freeman Martin Memorial — Gift of Madison Avenue Presbyterian Church—1946

Mrs. Margaret Hamilton Fund — 1946

Mrs. Frank S. Witherbee. In memory of her brother, Lispenard Stewart and her Son, Lispenard Stewart Witherbee for the Maintenance of The Roosevelt Hospital—1947

Memorial from the Estate of Jacob Rutstein—1947

Margaret Hall Locke Fund—from Estate of Grace Hall Blashfield—1947

Edward Sykes Fund—1947

Thomas S. McLane Memorial Fund — Gift of Mr. W. Lawrence McLane and Mrs. Constance McLane Mohun—1948

Otto M. Eidlitz Fund—1948

The Roosevelt Hospital Research Fund—1948

Dorothy E. Sullivan Memorial. Gift of her sister, Margaret Sullivan—1948

Alexander Patterson Memorial—Gift of employees of Mutual Life Insurance Company of New York—1948

Dr. Seth M. Milliken Fund—1949

In Memory of My Beloved Wife—Estate of Edward Bromberg—1949

In Memory of John Thompson and Lucinda Thompson — Harriet Thompson Miller Estate—1950

Maria B. and Joseph T. Tower Trust—1950

Alice Roosevelt Estate—1950

In Memory and in Honor of my deceased sister, Elsie May Galloway, who served as a nurse in said institution for many years—1951

In Memory of J. Frederick Byers, given by Mrs. Nelson Slater and Mrs. J. D. Lyon—1951

In Memory of Miss A. Isabelle Byrne, Director of Nursing at The Roosevelt Hospital, July 1930 to July 1947. Given by Mrs. Georg Vetlesen and Mr. Edmund C. Monell—1951

HOW TO MAKE A PROVISION FOR

The Roosevelt Hospital

IN YOUR WILL

☆

FORM OF GENERAL LEGACY OF MONEY

I give, devise and bequeath to The Roosevelt Hospital, a New York corporation, the sum of ($) Dollars (or describe personal property or give legal description of real property).

FORM OF GIFT OF RESIDUARY ESTATE

All the rest, residue, and remainder of my property, both real and personal, wherever situate, owned by me at the time of my death, I give, devise and bequeath to The Roosevelt Hospital, a New York corporation.

As a non-profit voluntary hospital, The Roosevelt Hospital must appeal to individuals and business for annual contributions. Please make checks payable to The Roosevelt Hospital, 428 West 59th Street, New York 19, N. Y.

THE ROOSEVELT HOSPITAL

Annual Report

1952

Annual Report

FOR CALENDAR YEAR

1952

THE ROOSEVELT HOSPITAL

428 WEST 59TH STREET

NEW YORK 19, N. Y.

To those who have made the preparation and publishing of this report possible for the Hospital — the Trustees extend their genuine appreciation and thanks.

Approved for

Intern and Resident Training by:

THE AMERICAN COLLEGE OF SURGEONS

THE AMERICAN MEDICAL ASSOCIATION

THE AMERICAN DENTAL ASSOCIATION

•

A member of:

THE AMERICAN HOSPITAL ASSOCIATION

THE UNITED HOSPITAL FUND

THE GREATER NEW YORK FUND

•

Designated by:

THE HOSPITAL COUNCIL OF

GREATER NEW YORK

As a participant in the Master Plan
for Hospitals and Related Facilities.

•

*"Omnia Mutantur Nos et Mutamur in Illis"**

* (*All things are changing and we are keeping pace.*)

Report

OF THE PRESIDENT OF THE HOSPITAL

FOR 1952 our operating loss was $326,933 and after supplemental income from investments, from the United Hospital Fund and from the Greater New York Fund our deficit for the year was $79,334. Comparable figure for 1951 was $272,975. Through the generosity of those working and living in our area, contributions to the Maintenance Fund almost balanced the 1952 loss. It was a favorable year financially. We only hope that we may do as well in 1953.

The principal problem facing a voluntary hospital is its finances. No matter how important it may be to the sick, if a hospital cannot find the cash with which to continue operations it will cease to exist as a voluntary hospital and if it survives at all it will simply be as a part of governmental medicine. The Roosevelt Hospital is no exception. Having but a small Endowment Fund, we are always close to the line, but for the past many years never over onto the black side. In the last decade annual operating income has gone from $839,700 to $3,016,000, but expenses have increased proportionally from $938,900 to $3,343,000. It is a race against inflation.

It is unfortunate but it seems inevitable that a hospital which gives considerable charitable aid to the public and which performs a teaching service should end up in the red. The pattern follows a consistent line. In order to keep ahead or even abreast of improvements in the medical world and to furnish the most modern of hospital care, new buildings have to be built, new equipment purchased and new medical services extended to the public. Effort has to be made from year to year to meet these extraordinary expenditures through a public drive for funds and when this falls short, as it frequently does, it must take the money out of its working capital, which in turn has been built up solely out of legacies. It is from friends of the Hospital who have remembered it in their wills that the Hospital keeps up to date and alive.

We can report, however, some gratifying progress over the past year. The losses on ward patients, particularly municipal patients for whom New York City makes inadequate payments, are met in part by charges to private patients in excess of strict hospital operating costs. While private occupancy was low in the early part of 1952, it greatly improved as the year continued and was 76.2% the entire year as against 73.8% in 1951. For this we have to thank our Medical and Courtesy Staffs, who appreciate how vital it is to a hospital to have its facilities more fully used.

Helped by the generous legacy received from Mrs. Sylvia A. H. G. Wilks and other gifts, we expanded the Tower Memorial Building from five to nine floors to accommodate a child and an adult psychiatric floor and two additional floors for semi-private patients. The first five floors should be ready for occupancy in a few months. The remaining four floors are erected and enclosed but the contract for completion has not yet been let.

School rooms and laboratories for teaching student nurses at the Hospital were inadequate and did not meet the requirements of the State authorities. A drive to raise $600,000 to build a Nurses Home was conducted under the auspices of the women connected with the Hospital, with the leadership of Mrs. Donald F. Bush, one of our Trustees, and Mrs. J. Joseph Mylott, Chairman of the Women's Volunteer Committee. The drive was a complete success. The amount was raised, plans for the construction of the Nurses Home are in preparation, and construction should be begun promptly.

Taking into account the neighborhood in which the Hospital is located and the staggered hours during the twenty-four that these young students will be on duty after their first year, it seems essential that they have their sleeping accommodations within the Hospital. No satisfactory accommodations are available for this purpose nearby the Hospital. Accordingly the same group of women have undertaken to raise an additional $600,000 to erect three dormitory floors in the new Nurses Home. It is hoped they will have as much success as they did with the original project.

The alarming increase in injuries to the head and hands brought about by the increase in automobile accidents has made it appropriate for hospitals to provide surgical facilities for the treatment of these cases. As a result of experience during the War, the effectiveness of treatment of these injuries has improved; in fact it might almost be said that it is a new surgical science. Discussions have taken place with the Society for the Facially Disfigured whereby the Society might raise funds sufficient to add two more floors to the Tower Building and the Hospital provide a unit and staff for the repair of the face and hands. Appreciating, as one does, that injuries to the face may render a patient, at least in his own mind, unacceptable in society, such a unit would fill a long-felt want.

Mr. Gayer G. Dominick, who for the past several years has been President of the Hospital and who is so largely responsible for its great improvement during these years, retired from the Presidency this December. To him we all extend our grateful appreciation of his tact, ability and devotion. It puts a strong test on his successor.

Gerard Wunsch

President

Board of Trustees

OFFICERS

ELECTED AT ANNUAL MEETING

NOVEMBER 1952

Gayer G. Dominick	*Chairman of the Board*
Garrard Winston	*President*
George E. Roosevelt	*Vice-President*
Stuart M. Crocker	*Vice-President*
Lewis L. Delafield	*Secretary*
George E. Roosevelt	*Treasurer*

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Henry C. Brunie
H. S. M. Burns
Mrs. Donald F. Bush
Stephen C. Clark
Stuart M. Crocker
Lewis L. Delafield
Thomas E. Dewey
Bayard Dominick, 2nd
Gayer G. Dominick
Walter K. Earle*
Harry Harkness Flagler ‡ **
Horace Havemeyer
William H. Hoover†
Mrs. John N. Irwin, 2nd
N. Baxter Jackson
Henry R. Luce
James H. McGraw, Jr.
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Roger Milliken
Dr. Seth M. Milliken
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George E. Roosevelt
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Robert T. Stevens
W. A. W. Stewart, Jr.*
Jack I. Straus
Henry C. Taylor
Thomas J. Watson
John Hay Whitney*
Garrard Winston

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Willard C. Rappleye, M.D., Dean of "The College of Physicians and Surgeons, Columbia University, New York"
W. A. W. Stewart, Jr., President of "The New York Eye & Ear Infirmary"
John Hay Whitney, President of "The Society of the New York Hospital"

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† Resigned ** Deceased
‡ Honorary * Ex-Officio

STANDING COMMITTEES 1952

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Richard E. Berlin
Henry C. Brunie
Stephen C. Clark
Stuart M. Crocker
Richard S. Perkins
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Thomas J. Watson**
Gayer G. Dominick, President, ex-officio
George E. Roosevelt, Treasurer, ex-officio

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Jack I. Straus
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James G. Blaine
Stephen C. Clark
Horace Havemeyer
Dr. Seth M. Milliken
Robert T. Stevens
Jack I. Straus
George Roberts
Garrard Winston
Gayer G. Dominick, President, ex-officio

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* Resigned
** Resigned Executive Committee

Report

OF THE PRESIDENT OF THE MEDICAL BOARD FOR 1952

AS PREDICTED in the previous report of the President of the Medical Board, the Henry Harrington Janeway Clinic for Therapeutic Radiology was opened in 1952 and is now operating throughout each twenty-four hours. It will be of great interest to learn what this modality can accomplish in the management of malignant growths not amenable to surgical excision.

Completion of the Tower Memorial Clinic building has been delayed by the decision to build four additional floors to accommodate a psychiatric in-patient service and to increase our semi-private facilities. It is expected that the clinic portion of the building will be operative before July 1st which will markedly improve the facilities for the care of out-patients. In preparation for this step the Medical Division has reorganized the medical out-patient department on a service basis so that each Medical Service will handle the clinic load on two days of each week. This is expected to improve the follow-up care of patients, the morale of the staff and the service to patients.

The X-Ray Department has added equipment for the performance of tomography and has installed a photo-roentgen unit to facilitate chest screening surveys. This department has maintained a high standard of efficiency under the direction of Dr. Albert A. Dunn, Jr.

The addition during the year of a cyto-pathological laboratory has been a distinct step forward in the use of modern screening techniques for the early detection of cancer. Furthermore, the appointment of Dr. Bernard Kalfayan to assist Dr. Walter W. Brandes and the acquisition of a competent parasitologist in the Clinical Laboratory has demonstrated the recognition of the importance of adequate diagnostic services to the proper development of the Hospital.

In the Surgical Department the establishment of a Recovery Room manned by efficient personnel is in keeping with modern practice and is particularly valuable in these days of extensive and prolonged operative procedures.

Several important appointments have been made to the attending staff during the past year. The Psychiatric Division has been augmented in anticipation of the in-patient service. Drs. Norton S. Brown and Frank H. Peters have accepted positions as Attending Physicians on the Medical Division. Notable among the appointments is that of Dr. J. Maxwell Chamberlain to head the work in the field of thoracic surgery. Intracardiac surgery has only recently been done in our Hospital. The promise that this work holds causes us to look forward hopefully to the day when a cardio-respiratory laboratory may be established in the Hospital.

Members of the Surgical Division have continued their work in the follow-up and reporting of cases which have come under their care. They have been particularly active in the fields of gastro-enterology and of tumors.

Investigations of the problems of myocardial infarction have been continued by members of the Medical Division. Attention has been directed toward the use of pressor substances to combat the high mortality of early shock and to the management of cardiac arrythmias in this disease.

The Psychiatric Division is collaborating in a study of patients with myocardial infarction with particular reference to their rehabilitation and also the determination of possible psychogenic factors involved.

It is gratifying to note that clinical investigation, however modest in scope, is being carried on by active practicing physicians whose first responsibility is the care of their patients.

The Medical Staff wishes to express to the personnel of The Roosevelt Hospital, the Volunteers, the Trustees, particularly Mr. Gayer G. Dominick, Chairman, and Mr. Garrard Winston, President, and to Dr. Madison B. Brown, Executive Vice President, their appreciation for the cooperation and assistance which has contributed so much to the high quality of patient care during the past year.

JULIAN M. FRESTON, M.D.
President, The Medical Board

Medical Board

OFFICERS

Julian M. Freston, M.D. . . . . *President*
R. Clark Grove, M.D. . . . . *Vice-President*
Condict W. Cutler, Jr., M.D. . . . . *Secretary*

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Madison B. Brown, M.D.
Norton S. Brown, M.D.
William H. Button, Jr., M.D.
William H. Cassebaum, M.D.
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J. Maxwell Chamberlain, M.D.
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Henry A. Kingsbury, M.D.
Robert W. Laidlaw, M.D.
John F. Landon, M.D.
Charles W. Lester, M.D.
Alexander T. Martin, M.D.
Royal M. Montgomery, M.D.
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Howard A. Patterson, M.D.
Thomas C. Peightal, M.D.
Frank H. Peters, M.D.
Douglas Quick, M.B.
Allen S. Russek, M.D.
Albert C. Santy, M.D.
Howard F. Shattuck, M.D.
William B. Sherman, M.D.
Frank R. Smith, M.D.
Perrin B. Snyder, M.D.
Charles F. Stewart, M.D.
Gurney Taylor, M.D.
James E. Thompson, M.D.
Carmine T. Vicale, M.D.
David M. Weeks, M.D.
William C. White, M.D.
Agnes G. Wilson, M.D.

STANDING COMMITTEES

The Medical Director of the Hospital and the President of the Medical Board are ex-officio on all committees

Executive Committee
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Arthur J. Antenucci, M.D.
Simon A. Beisler, M.D.
Henry W. Cave, M.D.
Condict W. Cutler, Jr., M.D.
R. Clark Grove, M.D.
Edmund N. Joyner, III, M.D.
Howard A. Patterson, M.D.
Thomas C. Peightal, M.D.
Howard F. Shattuck, M.D.
William B. Sherman, M.D.
Gurney Taylor, M.D.
James E. Thompson, M.D.

Examinations and Curriculum Committee
Gurney Taylor, M.D., Co-Chairman
James E. Thompson, M.D., Co-Chairman

Committee on Medical Education
Howard A. Patterson, M.D., Chairman
Norton S. Brown, M.D.
Condict W. Cutler, Jr., M.D.
Frank R. Smith, M.D.
Gurney Taylor, M.D.

Medical Records Committee
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R. Clark Grove, M.D.
John F. Landon, M.D.
Albert C. Santy, M.D.
Frank R. Smith, M.D.

Credentials and Courtesy Staff Committee
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Frederick H. Amendola, M.D.
Simon A. Beisler, M.D.
R. Clark Grove, M.D.
Howard A. Patterson, M.D.
Thomas C. Peightal, M.D.
Howard F. Shattuck, M.D.

Dispensary Committee
David J. Barry, M.D., Chairman
William H. Cassebaum, M.D.
Kenneth T. Donaldson, M.D.
Charles K. Hamilton, M.D.
Edmund N. Joyner, III, M.D.
Royal M. Montgomery, M.D.
William B. Sherman, M.D.
Charles F. Stewart, M.D.

†Resigned

Committee on Emergency Department

R. Sterling Mueller, M.D., Chairman
Leo B. Hallcran, M.D.
Thomas P. Jacobs, M.D.
Charles F. Stewart, M.D.

Committee on Appointments

Julian M. Freston, M.D., Chairman
Simon A. Beisler, M.D.
Henry W. Cave, M.D.
Howard F. Shattuck, M.D.

Planning Committee

Arthur J. Antenucci, M.D., Chairman
Frederick H. Amendola, M.D.
Simon A. Beisler, M.D.
Kcnneth T. Donaldson, M.D.
Howard A. Patterson, M.D.
Charles F. Stewart, M.D.

SPECIAL COMMITTEES

Central Supply Committee

Howard A. Patterson, M.D., Chairman
William H. Button, Jr., M.D.
Condict W. Cutler, Jr., M.D.
David M. Weeks, M.D.

Standard Procedures Committee

Albert C. Santy, M.D., Chairman
Walter W. Brandes, M.D.
Albert A. Dunn, M.D.
David M. Weeks, M.D.

Library Committee

Howard A. Patterson, M.D., Chairman
David J. Barry, M.D.
Charles C. Foote, M.D.
Thomas P. Jacobs, M.D.
Charles F. Stewart, M.D.

Compensation Department Committee

R. Sterling Mueller, M.D., Chairman
William H. Button, Jr., M.D.
Henry A. Kingsbury, M.D.
Charles F. Stewart, M.D.

Surgical Committee

Henry W. Cave, M.D., Co-Chairman
Thomas C. Peightal, M.D., Co-Chairman
Simon A. Beisler, M.D.
Howard A. Patterson, M.D.
James E. Thompson, M.D.
Edythe Alexander, R.N., B.S.
Margaret Sullivan, R.N.
5 Surgical Residents

Nursing Care Committee

John E. Hutton, M.D., Chairman
William H. Cassebaum, M.D.
Valentine A. Hofmann, M.D.
Thomas P. Jacobs, M.D.
Frank H. Peters, M.D.
Agnes G. Wilson, M.D.
Evelyn G. Fraser, R.N., M.A.

Pharmacy Committee

R. Sterling Mueller, M.D., Chairman
Norton S. Brown, M.D.
William Notar-Angelo, Ph.G.

Laboratory and Fifth Floor Committee

Gurney Taylor, M.D., Chairman
Arthur J. Antenucci, M.D.
Walter W. Brandes, M.D.
Albert A. Dunn, Jr., M.D.
Edmund N. Joyner, III, M.D.
Myron C. Patterson, M.D.
Frank H. Peters, M.D.
Perrin B. Snyder, M.D.
David M. Weeks, M.D.

Tumor Committee

Walter W. Brandes, M.D., Co-Chairman
James E. Thompson, M.D., Co-Chairman
Frank H. Peters, M.D.
Albert A. Dunn, Jr., M.D.
Charles W. Lester, M.D.
Frank R. Smith, M.D.

Committee on Diets

John E. Hutton, M.D., Chairman
Frank H. Peters, M.D.
William B. Sherman, M.D.
David M. Weeks, M.D.
Dorothy DeHart, B.S., M.A.†

Special Funds Committee

Arthur J. Antenucci, M.D., Chairman
Frederick H. Amendola, M.D.

Blood Bank Committee

R. Sterling Mueller, M.D., Chairman
Walter W. Brandes, M.D.
Condict W. Cutler, Jr., M.D.
Frank H. Peters, M.D.

†Resigned

Committee on Disaster Relief
Condict W. Cutler, Jr., M.D., Chairman
Adrian Lambert, M.D.
Charles F. Stewart, M.D.
Gurney Taylor, M.D.
James E. Thompson, M.D.

Committee for Study of Disposal of Professional Fees
Frederick H. Amendola, M.D., Chairman
Charles C. Foote, M.D.
R. Sterling Mueller, M.D.
Albert C. Santy, M.D.
David M. Weeks, M.D.

Appointments to Medical Staff—1952

NATHANIEL WARNER, M.D.
Associate Attending, Psychiatry
Attending, Psychiatry, Out-Patient Service

SAMUEL STONE, M.D.
Senior Courtesy Staff, Medicine (Pediatrics)

BYRON C. BUTLER, M.D.
Junior Courtesy Staff, Surgery (Gynecology)

JOHN T. COLE, M.D.
Senior Courtesy Staff, Surgery (Gynecology)

DONALD G. JOHNSON, M.D.
Senior Courtesy Staff, Surgery (Gynecology)

ROBERT W. TILNEY, JR., M.D.
Junior Courtesy Staff, Surgery

DOUGLAS QUICK, M.B.
Attending, Surgery

FREDERICK H. SHILLITO, M.D.
Senior Courtesy Staff, Medicine

ROLAND L. MAIER, M.D.
Senior Courtesy Staff, Surgery

CARL F. BUECHLE, M.D.
Clinical Assistant, Gynecology, Out-Patient Service

GWEDY VELLOZZI, M.D.
Clinical Assistant, Dermatology, Out-Patient Service

HORACE S. BALDWIN, M.D.
Senior Courtesy Staff, Medicine

ASA C. ISHAM, M.D.
Clinical Assistant, Psychiatry, Out-Patient Service

NORMAN L. HIGINBOTHAM, M.D.
Senior Courtesy Staff, Surgery

WALTER LIEBLING, M.D.
Junior Courtesy Staff, Medicine

WADE DULEY, M.D.
Senior Courtesy Staff, Surgery

THOMAS T. TAMLYN, M. D.
Clinical Assistant, Medicine, Out-Patient Service

EARL B. BROWN, M.D.
Assistant Attending, Allergy

ROBERT CHOBOT, M.D.
Associate Attending, Allergy

JAMES H. BARNARD, M.D.
Associate Attending, Allergy

RALPH E. HERENDEEN, JR., M.D.
Junior Courtesy Staff, Surgery

NORTON S. BROWN, M.D.
Attending, Medicine

WALTER R. KESSLER, M.D.
Junior Assistant Attending, Allergy

SELIAN HEBALD, M.D.
Assistant Attending, Allergy

JOHN E. FRANKLIN, M.D.
Senior Courtesy Staff, Medicine (Pediatrics)

HANS KRAUS, M.D.
Senior Courtesy Staff, Medicine (Physical Medicine)

GEORGE H. PARKS, M.D.
Attending, Medicine (Janeway)
Senior Courtesy Staff, Medicine

LOTON H. RASMUSSEN, M.D.
Senior Courtesy Staff, Medicine

LEWIS A. SHEPPARD, M.D.
Junior Assistant Attending, Otolaryngology
Clinical Assistant, Otolaryngology, Out-Patient Service

HAROLD SILVER, D.D.S.
Clinical Assistant, Oral Surgery, Out-Patient Service

BERNARD HANDLER, M.D.
Senior Courtesy Staff, Medicine

CARY EGGLESTON, M.D.
Senior Courtesy Staff, Medicine

PHILIP D. ALLEN, M.D.
Senior Courtesy Staff, Surgery

BRADLEY L. COLEY, M.D.
Senior Courtesy Staff, Surgery

†Resigned.

Vansel S. Johnson, M.D.
Senior Courtesy Staff, Surgery

Louis Sternberg, M.D.
Senior Courtesy Staff, Medicine

Z. T. Bercovitz, M.D.
Senior Courtesy Staff, Medicine

Rudolph Schullinger, M.D.
Senior Courtesy Staff, Surgery

D. F. Elmendorf, M.D.
Senior Courtesy Staff, Medicine

William S. Norton, M.D.
Senior Courtesy Staff, Medicine

Hedwig Koenig, M.D.
Associate Attending, Medicine (Pediatrics)

Lucie Rudd, M.D.
Senior Courtesy Staff, Medicine (Pediatrics)
Clinical Assistant Attending, Pediatrics, Out-Patient Service

Sidney M. Cohen, M.D.
Assistant Attending, Neurology
Assistant Attending, Neurology, Out-Patient Service

J. Maxwell Chamberlain, M.D.
Attending, Surgery

Umberto Stefano, M.D.
Assistant Attending, Pediatrics

Charles M. McLane, M.D.
Senior Courtesy Staff, Surgery (Gynecology)

Herbert Willy Meyer, M.D.
Senior Courtesy Staff, Surgery

The Medical Staff

SURGERY AND SURGICAL SPECIALTIES

DIVISION OF GENERAL SURGERY

Consultants
Frank B. Berry, M.D.
Daniel Catlin, M.D.
Herbert Parsons, M.D.
Bronson Ray, M.D.
Alfred Stillman, M.D.
William C. White, M.D.

Attending Surgeons
Henry W. Cave, M.D.
Frederick H. Amendola, M.D.
J. Maxwell Chamberlain, M.D.
Condict W. Cutler, Jr., M.D.
Charles W. Lester, M.D.
Howard A. Patterson, M.D.
Douglas Quick, M.B.
James E. Thompson, M.D.

Associate Attending Surgeons
William H. Cassebaum, M.D.
R. Sterling Mueller, M.D.
David M. Weeks, M.D.

Assistant Attending Surgeons
Henry A. Kingsbury, M.D.
Adrian Lambert, M.D.
J. William Littler, M.D.
Gordon A. McNeer, M.D.
Charles F. Stewart, M.D.
Gilbert H. Taylor, M.D.

Junior Assistant Attending Surgeons
Joseph M. Ford, M.D.
Charles C. Harrold, Jr., M.D.
T. Scudder Winslow, M.D.

DIVISION OF GYNECOLOGY

Consultants
William P. Healy, M.D.
Howard C. Taylor, Jr., M.D.

DIVISION OF ORTHOPEDIC SURGERY

Consultants
M. Beckett Howorth, M.D.
Alan deF. Smith, M.D.

Attending Gynecologists
Thomas C. Peightal, M.D.
Frank R. Smith, M.D.

Associate Attending Gynecologist
Arthur V. Greeley, M.D.

Assistant Attending Gynecologists
Justin T. Callahan, M.D.
Ralph Gause, M.D.
Barbara J. Logan, M.D.

DIVISION OF OTOLARYNGOLOGY

Consultants
George R. Brighton, M.D.
D. H. Jones, M.D.
Victor C. McQuaig, M.D.

Attending Otolaryngologist
R. Clark Grove, M.D.

Associate Attending Otolaryngologists
Hugh P. Davis, M.D.
Charles C. Francis, M.D.

Assistant Attending Otolaryngologists
Fred J. Hunter, Jr., M.D.
Hilton H. Stothers, M.D.

Junior Assistant Attending Otolaryngologists
Harold W. Beaty, M.D.
John S. Lewis, M.D.
Lewis A. Sheppard, M.D.

DIVISION OF ORAL SURGERY

Consultant
Malcolm W. Carr, D.D.S.

Attending Oral Surgeon
Clarence A. Dunn, D.D.S.

Assistant Attending Oral Surgeon
Paul Duxbury, D.D.S.

DIVISION OF OPHTHALMOLOGY

Consultants
Arnold Knapp, M.D.
Osborn P. Perkins, M.D.
Algernon B. Reese, M.D.

DIVISION OF THERAPEUTIC RADIOLOGY

Director, Henry Harrington Janeway Clinic
Douglas Quick, M.B.

Consulting Physicists
Gioacchino Failla, D.Sc.
Edith H. Quimby, D.Sc.

Physicist
Jeanne Richmond

DIVISION OF UROLOGY

Attending Urologist
Simon A. Beisler, M.D.

Associate Attending Urologist
Perrin B. Snyder, M.D.

Assistant Attending Urologist
Charles K. Hamilton, M.D.

MEDICINE AND MEDICAL SPECIALTIES

DIVISION OF INTERNAL MEDICINE

Consultants
Evan M. Evans, M.D.
Claude E. Forkner, M.D.
Robert L. Levy, M.D.
Thomas T. Mackie, M.D.
Ezra B. Sanford, M.D.
Henry C. Thacher, M.D.
Cornelius Traeger, M.D.

Attending Physicians
Arthur J. Antenucci, M.D.
Norton S. Brown, M.D.
Julian M. Freston, M.D.
Frank H. Peters, M.D.
Howard F. Shattuck, M.D.
William B. Sherman, M.D.
Gurney Taylor, M.D.

Associate Attending Physicians
David J. Barry, M.D.
William H. Button, Jr., M.D.
Charles C. Foote, M.D.
John E. Hutton, M.D.
Albert C. Santy, M.D.

Assistant Attending Physicians
Harry C. Christie, M.D.
Kenneth T. Donaldson, M.D.
Leo B. Halleran, M.D.
Valentine A. Hofmann, M.D.
Thomas P. Jacobs, M.D.
Myron C. Patterson, M.D.
Henry G. Schaffeld, M.D.

Junior Assistant Attending Physicians
William W. Field, M.D.
Norman W. MacLeod, M.D.
William B. Waterman, M.D.

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Consultants
Robert A. Cooke, M.D.
Albert Vander Veer, M.D.

Attending Allergist
William B. Sherman, M.D.

Associate Attending Allergists
James H. Barnard, M.D.
Robert Chobot, M.D.

Assistant Attending Allergists
Earl B. Brown, M.D.
Selian Hebald, M.D.

Junior Assistant Attending Allergist
Walter R. Kessler, M.D.

DIVISION OF PEDIATRICS

Consultants
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Edith M. Lincoln, M.D.
Alexander T. Martin, M.D.

Attending Pediatricians
Edmund N. Joyner, III, M.D.
John F. Landon, M.D.
Agnes Wilson, M.D.

Associate Attending Pediatrician
Hedwig Koenig, M.D.

Assistant Attending Pediatricians
Nathaniel Greenfield, M.D.
Umberto Stefano, M.D.

Junior Assistant Attending Pediatrician
Leo F. Wilking, Jr., M.D.

DIVISION OF DERMATOLOGY

Attending Dermatologists
George C. Andrews, M.D.
Royal M. Montgomery, M.D.

Assistant Attending Dermatologists
Samuel Hecht, M.D.
J. Arnot MacGregor, M.D.

Junior Assistant Attending Dermatologist
Charles F. Post, M.D.†

DIVISION OF NEUROLOGY

Consultants
Samuel C. Burchell, M.D.
Charles A. McKendree, M.D.

Attending Neurologist
Carmine T. Vicale, M.D.

Assistant Attending Neurologist
Sidney M. Cohen, M.D.

Junior Assistant Attending Neurologist
James F. Culleton, M.D.

†Resigned

DIVISION OF PATHOLOGY

Consultant
A. Purdy Stout, M.D.

Attending Pathologist and Director
Walter W. Brandes, M.D.

Associate Pathologist
Bernard Kalfayan, M.D.

Clinical Chemist
Lester H. Gershenfeld, Ph.D.

DIVISION OF ANESTHESIA

Consultant
Lewis S. Booth, M.D.

DIVISION OF RADIOLOGY AND ROENTGENOLOGY

Attending Radiologist and Director
Albert A. Dunn, Jr., M.D.

Associate Radiologist
Harvey P. Lesselbaum, M.D.

Assistant Radiologist
Robert L. Pinck, M.D.

DIVISION OF PHYSICAL MEDICINE

Associate Physiatrist and Director
Edward E. Gordon, M.D. †

Associate Physiatrist and Director
Allen S. Russek, M.D.

DIVISION OF PHYSIOLOGICAL MEDICINE

Director
Myron C. Patterson, M.D.

Out-Patient Service

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Assistant Chief
Charles F. Stewart, M.D.

Attendings
William H. Cassebaum, M.D.
Adrian Lambert, M.D.
Gordon McNeer, M.D.
John C. Pierson, M.D.
T. Scudder Winslow, M.D.

Assistant Attendings
Gustave A. Haggstrom, M.D.
Louis M. Rosati, M.D.
H. G. Sandvoss, M.D.

Clinical Assistants
Charles C. Harrold, Jr., M.D.
Ralph E. Herendeen, M.D.
Martin C. Rogers, M.D.

DIVISION OF GYNECOLOGY

Chief
Barbara J. Logan, M.D.

Attendings
Justin T. Callahan, M.D.
Ralph Gause, M.D.
Arthur V. Greeley, M.D.
Kenneth S. MacLean, M.D.

Clinical Assistants
Carl F. Buechle, M.D.
Hubert S. Bush, M.D.

DIVISION OF UROLOGY

Chief
Simon A. Beisler, M.D.

Attending
Perrin B. Snyder, M.D.

Assistant Attendings
Leonard Hallock, M.D.
Charles K. Hamilton, M.D.
John C. Stockman, M.D.

Clinical Assistant
Frank Garai, M.D.

DIVISION OF OTOLARYNGOLOGY

Chief
Hugh P. Davis, M.D.

Assistant Attendings
Charles C. Francis, M.D.
Hilton H. Stothers, M.D.

Clinical Assistants
Harold W. Beaty, M.D.
John S. Lewis, M.D.
Lewis S. Sheppard, M.D.

DIVISION OF ORAL SURGERY

Chief
Clarence A. Dunn, D.D.S.

Attending
Paul Duxbury, D.D.S.

Assistant Attendings
Frank Dawson, D.D.S.
John Doscher, D.D.S.

Clinical Assistants
John Duxbury, D.D.S.
Charles Hillyer, D.D.S.***
Harold Silver, D.D.S.

ORTHOPEDIC CLINIC

Chief
M. Beckett Howorth, M.D.

Associate Attending
Gilbert H. Taylor, M.D.

BREAST CLINIC

Chief
James E. Thompson, M.D.

Attending
R. Sterling Mueller, M.D.

GASTRO-INTESTINAL CLINIC

Chiefs
Henry W. Cave, M.D.
John E. Hutton, M.D.

†Resigned *** Leave of absence.

Attending
Frederick H. Amendola, M.D.

Assistant Attendings
William P. Constable, Jr., M.D.†
Henry F. Harris, M.D.
Dino Sandroni, M.D.

HAND CLINIC

Chief
Condict W. Cutler, Jr., M.D.

Attendings
Henry A. Kingsbury, M.D.
J. William Littler, M.D.
R. Sterling Mueller, M.D.

THYROID CLINIC

Chiefs
R. Sterling Mueller, M.D.
Henry A. Kingsbury, M.D.

TUMOR CLINIC

Assistants
Roentgenologist—Albert A. Dunn, Jr., M.D.
Pathologist—Walter W. Brandes, M.D.

DIVISION OF THERAPEUTIC RADIOLOGY

Chief
Douglas Quick, M.B.

Attending
George H. Parks, M.D.

Consulting Physicists
Gioacchino Failla, D.Sc.
Edith H. Quimby, D.Sc.

Physicist
Jeanne Richmond

MEDICINE AND MEDICAL SPECIALTIES

DIVISION OF INTERNAL MEDICINE

Chief
David J. Barry, M.D.

Acting Chief
Albert C. Santy, M.D.

Assistant Chief
Charles C. Foote, M.D.

Attendings
Henry Aranow, Jr., M.D.
William P. Constable, Jr., M.D.†
Kenneth T. Donaldson, M.D.
Valentine A. Hofmann, M.D.
Norman W. MacLeod, M.D.

Associate Attendings
Donald M. Shafer, M.D.
Moe W. Spickler, M.D.

Assistant Attendings
Carmelo P. Cancellieri, M.D.
Harry C. Christie, M.D.
William W. Field, M.D.
Leo B. Halleran, M.D.
Harry F. Harris, M.D.
Thomas P. Jacobs, M.D.
James P. Lee, M.D.**
Myron C. Patterson, M.D.
Vito F. Santangelo, M.D.***
Henry G. Schaffeld, M.D.
Robert Wallis, M.D.

Clinical Assistants
Walter Liebling, M.D.
Robert V. McCormick, M.D.
Eric D. Savage, M.D.
Thomas T. Tamlyn, M.D.
William B. Waterman, M.D.

DIVISION OF ALLERGY

Chiefs
Robert A. Cooke, M.D.
R. Clark Grove, M.D. (Otolaryngology)

Assistant Chief
William B. Sherman, M.D.

Attendings
James H. Barnard, M.D.
Robert Chobot, M.D.
Selian Hebald, M.D.

Assistant Attendings
Otelia J. Bengtsson, M.D.
Earl B. Brown, M.D.
Louis Sternberg, M.D.

Clinical Assistants
Harold W. Beaty, M.D.
Winifred Bronson, M.D.
Carmelo P. Cancellieri, M.D.
Leoni Claman, M.D.
H. Harold Gelfand, M.D.
Bernard Goldberg, M.D.
A. Albert Goodman, M.D.
Henry F. Harris, M.D.
Roland T. Jeffrey, M.D.
Harry Kaplan, M.D.
Harry Swartz, M.D.
Irving H. Uvitsky, M.D.

DIVISION OF PEDIATRICS

Chief
Edmund N. Joyner, III, M.D.

Attending
David D. Stowell, M.D.

Assistant Attendings
Nathaniel L. Greenfield, M.D.
Umberto Stefano, M.D.

Clinical Assistant
Lucie Rudd, M.D.
Leo F. Wilking, Jr., M.D.

DIVISION OF DERMATOLOGY

Chief
Royal M. Montgomery, M.D.

Attending Pathologist
Gerald F. Machacek, M.D.

Attending
Samuel Hecht, M.D.

†Resigned. ** Deceased. *** Leave of absence.

Assistant Attendings
Frank Garai, M.D.
Charles F. Post, M.D.†
Douglas P. Torre, M.D.
Carle D. Walsh, M.D.

Clinical Assistant
Wilbur B. Hurlbut, M.D.
Tiber J. Nagy, M.D.
Gwedy Vellozzi, M.D.

DIVISION OF NEUROLOGY

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Assistant Attending
Sidney M. Cohen, M.D.
James F. Culleton, M.D.

DIVISION OF PSYCHIATRY

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Attending
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Louis J. Gilbert, M.D.
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Lillian K. Kaplan, M.D.
Robert S. Mumford, M.D.
Harry R. Potter, M.D.
Janet McK. Rioch, M.D.
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J. Kendall Wallis, M.D.

Clinical Psychologist
Helen Thompson, Ph.D.

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Stephen W. Kempster, M.D.
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Gerald J. Taylor, M.D.
Anthony S. Votos, M.D.

ARTHRITIS CLINIC

Chief
Cornelius Traeger, M.D.

Attending
Robert C. Batterman, M.D.

HEMATOLOGY CLINIC

Chief
Kenneth T. Donaldson, M.D.

DIABETIC CLINIC

Chief
Leo B. Halleran, M.D.

Attending
Norman MacLeod, M.D.

Associate Attending
Donald M. Shafer, M.D.

Assistant Attending
Thomas P. Jacobs, M.D.

Podiatrist
Mario F. Miletti, Pod.D.

CARDIAC CLINIC (Adult)

Chief
William H. Button, Jr., M.D.

Attendings
David J. Barry, M.D.
Charles C. Foote, M.D.
James P. Lee, M.D.**
David M. Weeks, M.D.

Assistant Attendings
Thomas P. Jacobs, M.D.
Myron C. Patterson, M.D.

Clinical Assistant
Eric D. Savage, M.D.

CARDIAC CLINIC (Pediatric)

Chief
Edmund N. Joyner, III, M.D.

Attending
David D. Stowell, M.D

Podiatrist
Mario F. Miletti, Pod.D

†Resigned. ** Deceased. *** Leave of absence.

Courtesy Staff

SURGERY AND SURGICAL SPECIALTIES

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Wilson E. Alsop, M.D.
F. W. Bancroft, M.D.
William H. Barber, M.D.
Robert Boggs, M.D.
Henry T. Burns, M.D.
Hubert S. Bush, M.D.
G. A. Carlucci, M.D.
John T. Cole, M.D.
Bradley L. Coley, M.D.
Wade Dudley, M.D.
Seward Erdman, M.D.
John Erdmann, M.D.
Frederick W. Finn, M.D.
John E. Franklin, M.D.
E. L. Frazell, M.D.
W. C. T. Gaynor, M.D.
J. Randolph Gepfert, M.D.
John T. Goodner, M.D.
Halford Hallock, M.D.
John M. Hanford, M.D.
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Vansel S. Johnson, M.D.
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Constantine J. MacGuire, M.D.
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Albert S. Morrow, M.D.
J. H. Mulholland, M.D.
John C. Pierson, M.D.
Philip C. Potter, M.D.
Rudolph Schullinger, M.D.
Beverly C. Smith, M.D.
F. R. Thompson, M.D.
H. S. Vaughan, M.D., D.D.S.
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Carnes Weeks, M.D.
Robert Wylie, M.D.

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Gustave A. Haggstrom, M.D.
Ralph E. Herendeen, Jr., M.D.
John C. Stockman, M.D.
Robert W. Tilney, Jr., M.D.
Philip D. Wiedel, M.D.

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Henry Aranow, Jr., M.D.
Horace S. Baldwin, M.D.
Robert C. Batterman, M.D.
Z. T. Bercovitz, M.D.
Lillian A. Boker, M.D.
Howard G. Bruenn, M.D.
Dever S. Byard, M.D.
Henry T. Chickering, M.D.
Clement B. P. Cobb, M.D.
G. Jarvis Coffin, M.D.
Arthur C. DeGraff, M.D.
Beekman J. Delatour, M.D.
Laurence H. Dowd, M.D.
Marshall F. Driggs, M.D.
Robert O. DuBois, M.D.
C. Dary Dunham, M.D.
A. Wilbur Duryee, M.D.
Cary Eggleston, M.D.
D. F. Elmendorf, M.D.
Frank M. Falconer, M.D.
Frank R. Ferlaino, M.D.
Shirley C. Fisk, M.D.
William A. Gardner, M.D.
Helen Gavin, M.D.
Malcolm Goodridge, M.D.
Thomas N. Graham, M.D.
Gaylord W. Graves, M.D.
Clara R. Gross, M.D.
James S. K. Hall, M.D.
Bernard Handler, M.D.
Edson B. Heck, M.D.**
Robert L. Hutton, M.D.
John H. Iselin, Jr., M.D.†
Henry James, M.D.
Oswald K. Jones, M.D.
Hans Kraus, M.D.
Samuel W. Lambert, Jr., M.D.
William H. Lewis, Jr., M.D.
Walter Liebling, M.D.
David S. Likely, M.D.**
Alexander V. Lyman, M.D.
Gerald F. Machacek, M.D.
John McCabe, M.D.
Marsh McCall, M.D.
Aildred A. MacDonald, M.D.
Arthur E. Neergard, M.D.
William S. Norton, M.D.
George H. Parks, M.D.
Frank G. Pettengill, M.D.
John J. Poutas, M.D.
G. Previtali, M.D.
Loton H. Rasmussen, M.D.
Lucie Rudd, M.D.
Dino Sandroni, M.D.
Vito F. Santangelo, M.D.***
John E. Sawhill, M.D.
Leander H. Shearer, M.D.
Frederick H. Shillito, M.D.
Martin DeF. Smith, M.D.
Hamilton Southworth, M.D.
Louis Sternberg, M.D.
Edgar Stillman, M.D.
Philip M. Stimson, M.D.
Samuel Stone, M.D.
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William D. Stubenbord, M.D.
Ralph E. Swope, M.D.
T. Lloyd Tyson, M.D.
Robert Wallis, M.D.
W. L. Whittemore, M.D.
Jacob J. Wiener, M.D.**
Byard Williams, M.D.

Junior Members

Henry F. Harris, M.D.
Robert V. McCormick, M.D.

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Arthur J. Antenucci, M.D. . . . . *Vice-President*
David J. Barry, M.D.† . . . . . *Treasurer*
Justin T. Callahan, M.D. . . . . *Treasurer*
Charles F. Stewart, M.D. . . . . *Secretary*

†Resigned. ** Deceased
***Leave of absence

House Staff

AS OF DECEMBER 31, 1952

SURGERY

Residents
Fremont C. Peck, Jr., M.D.
Norman B. Thomson, Jr., M.D.

First Assistant Residents
Lowyd W. R. Ballantyne, Jr., M.D.
John B. Casale, Jr., M.D.
Richard B. Hamilton, M.D.
Ben King Harned, Jr., M.D.†

Second Assistant Residents
William T. Close, M.D.
Richard J. Creedon, M.D.
Michael Hume, M.D.
Eugene S. Kilgore, Jr., M.D.

Third Assistant Residents
David M. Carberry, M.D.
Jesse B. Kellum, M.D.
Wilbur H. Lyon, Jr., M.D.
Charles F. Zukoski, III, M.D.†

Interns
Frederick O. Bowman, Jr., M.D.
W. Grimes Byerly, M.D.
Jerome J. DeCosse, M.D.
William S. Garcelon, M.D.
Edwin B. Kent, M.D.
James W. Smith, M.D.
William C. Waller, M.D.

GYNECOLOGY

Resident
David B. Crawford, Jr., M.D.

UROLOGY

Resident
William J. Nelson, M.D.

First Assistant Resident
William G. Allanach, M.D.

MEDICINE

Resident
Robert B. Tator, M.D.†

First Assistant Residents
James E. Ducey, M.D.
Michael R. E. Evans, M.D.
George R. Lovell, M.D.
Kenneth L. Sears, M.D.

Second Assistant Residents
Raymond I. Feinberg, M.D.
Frank Iaquinta, M.D.
Emil Neibart, M.D.
Frank A. Seixas, M.D.
Buck Jim Wynne, M.D.
R. Wendell Ward, M.D.

Interns
Gabriel A. Covo, M.D.
Hillard J. Halpryn, M.D.
Donald E. Harrison, M.D.
William L. Kraus, M.D.
Arno Macholdt, M.D.
Alfred Scarborough, Jr., M.D.**
Josef H. Weissberg, M.D.

ALLERGY

Residents
Paul J. Dowdell, M.D.
Jean Roy, M.D.

PATHOLOGY

Resident
Bernard Sills, M.D.†

Assistant Residents
Richard B. Dominick, M.D.
Billy R. Jones, M.D.

PEDIATRICS

Resident
Helen Zeman, M.D.

Assistant Residents
Loretta Azzaretti, M.D.
Jane B. Sears, M.D.

OTOLARYNGOLOGY

Resident
Henry A. Rusch, Jr., M.D.

Assistant Resident
Rafael A. Mella, M.D.

ROENTGENOLOGY

Resident
Carlos G. Llanes, M.D.

First Assistant Residents
William A. Bevacqua, M.D.
Sabino J. Rizzo, M.D.

PSYCHIATRY

Fellow
Edward W. Kloth, M.D.

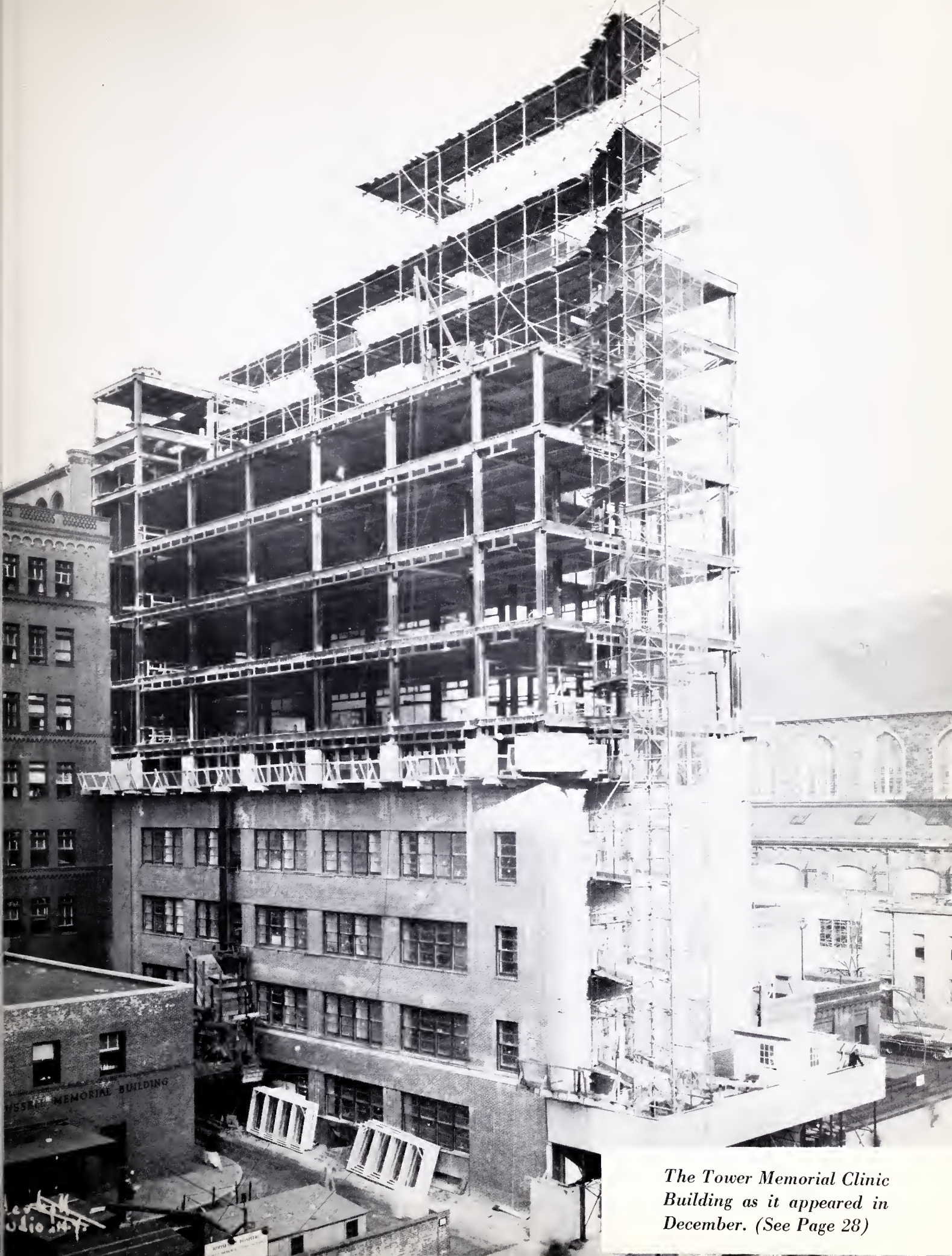
ORAL SURGERY

Intern
Lloyd G. Hamill, D.D.S.

PLASTIC & RECONSTRUCTIVE SURGERY

Resident
Robert F. Hagerty, M.D.

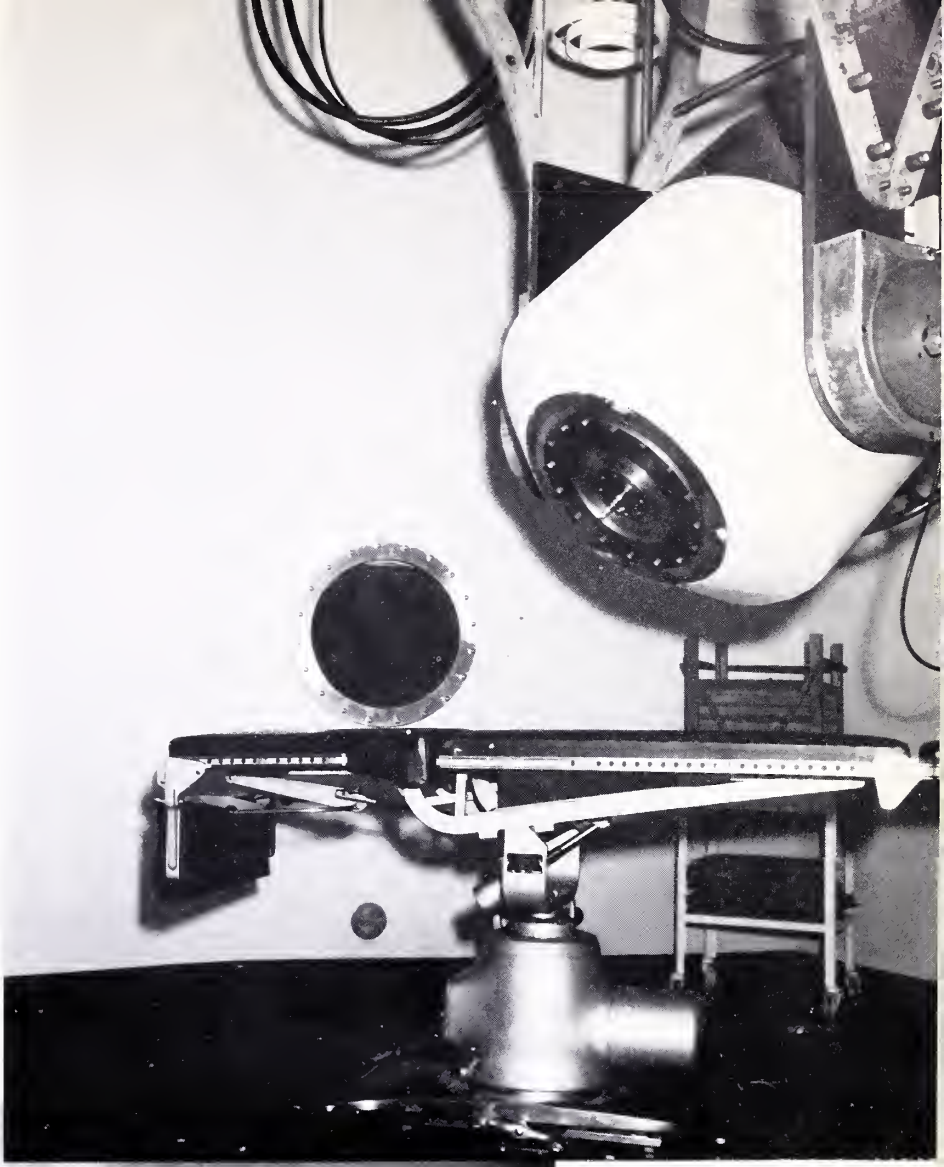
†Resigned — Military Service ** Deceased



The Tower Memorial Clinic Building as it appeared in December. *(See Page 28)*

New Recovery Room opened March 15.
(See Page 24)

Preparing serial sections of ring biopsy in new Cytopathology Laboratory.
(See Page 26).



The radium beam head containing 50 grams of radium.

First patient treated March 17, 1952. *(See Page 27)*

Student Nurses' Lounge before and after renovation.

Report of the Executive Vice President

RECORDING the happenings for 1952 reveals the many areas of interest and expanded community service provided by The Roosevelt Hospital. This increase of service has required the coordinated, co-operative service of Trustees, Medical Staff, Nursing Staff, Personnel, Volunteers, and the many individual and corporation contributors. A voluntary, non-profit hospital which extends much of its service to the community on a less-than-cost basis is possible only because of the loyalty, faithfulness and devotion of its employees, medical staff, trustees, and friends. This report is their story.

Administrative Services

Two of the Administrative Staff accepted new positions during the year. Peter B. Terenzio, who joined the staff in January, 1950, resigned November 1, 1952, to accept the position of Director of the Greenville General Hospital, Greenville, South Carolina. His contributions to the welfare of the Hospital were many. Mr. John Danielson of Johns Hopkins Hospital joined the Administrative Staff to succeed Mr. Terenzio.

Mr. Robert E. Toomey resigned as Administrative Assistant in charge of Out-Patient Services to accept the position of Director of the North Country Hospitals in Gouverneur, New York.

Miss Eleanor Peterson, former Director of Admissions, was appointed *Director of Ambulatory Services, and Director of the Out-Patient Department.* Miss Peterson has been associated with the Hospital for many years as Purchasing Agent, Secretary to the Executive Vice President, and Director of Admissions.

Another resignation from the staff was the *Director of Public Interest,* Mrs. Vernon Edwards. In the two years of her association with the Hospital, many valuable press and public relations contacts were established for the Hospital. Through these contacts many articles about the Hospital were published in national magazines and papers. Mrs. Marie Amadeo, assistant to Mrs. Edwards, has been appointed to this post.

The Laundry Department processed 1,383,125 pounds of linen at a direct cost of $.0426 per pound as compared with 1,425,679 pounds (estimated) at a direct cost of $.0423 per pound in 1951. Due to the installation of a scale during 1951, an accurate control of weight for cost accounting was possible for the first time. Orders have been placed for a new 50-inch extractor and new washer to replace worn out equipment.

The Department of Purchase has, by carefully co-ordinated purchasing, reduced the value of general stores inventory from $81,525 on December 31, 1951 to $63,114 at the close of 1952. The total value of stores inventory at year end was $99,177 as compared to $132,218 on December 31, 1951. The inventory includes general stores, pharmacy stores and engineering stores.

This department, together with the Department of Nursing Service, has conducted an experiment for the Becton Dickinson Company in the use of 2 cc. interchangeable syringes. Present indications are that syringes with interchangeable parts will result in material savings and convenience. Use of the Becton Dickinson interchangeable syringe has resulted in a 43% reduction in the number of syringes used.

The revision of the Code Book has been of assistance to all departments in ordering approved and standardized supplies.

The Building Service Department, formerly the Housekeeping Department, was reorganized under the leadership of Mr. William J. Cain. During the year all personnel performing housekeeping services in the Department of Allergy, Out-Patient Service and Nursing Service were transferred to the Building Service Department. This has coordinated all housekeeping services and has improved the flexibility of staffing for Housekeeping in all areas of the Hospital. A significant factor attributable to the reorganization of the department has been a low turnover rate in personnel —30% for the year.

The Department of Engineering and Maintenance, in addition to routine preventive maintenance, has assisted in several major interior reconstruction and redecoration programs during the year.

In the laboratories this department completed the rehabilitation of the old Syms amphitheatre for use as laboratory space. This included new laboratory bench layouts, new wiring and plumbing. On the second floor of the Syms Building, the Cytopathology Laboratory which included partitions, laboratory tables and provision of other special equipment, was installed.

One of the most important alterations completed by this department during the year was the Recovery Room on the second floor of the Ward Building. An eight-bed ward was altered to include air conditioning, fluorescent lighting and soundproofing. This area has provided an important new facility for the post-operative care of surgical patients.

Miss Marjorie H. Bodge was appointed Director of the *Personnel Department* on March 3, 1952. Miss Bodge was for two years Assistant Personnel Director of the New York University-Bellevue Medical Center.

Prior to this assignment she served as personnel interviewer for Kendall Mills, Walpole, Massachusetts, from 1946 to 1949.

The expanding services of the Hospital required further increase in personnel. The authorized personnel in 1952 numbered 964, including 58 interns, residents and students, plus 94 student nurses. This compares with 1005 personnel, including 49 interns, residents and students, and 87 student nurses at the beginning of 1953. After adjustment for part-time employees and excluding personnel involved in educational programs (student nurses and resident staff) the Hospital employed 833 full-time employees in 1952, or 2.3 employees per hospital bed.

At the third annual employees' dinner held on December 11, 1952, awards were given for service ranging from five to thirty-five years. Mr. Garrard Winston, President of the Hospital, and Dr. Condict W. Cutler, Jr., retiring secretary of the Medical Board, were presented honorary pins for their tenth and fortieth years respectively of service to the Hospital.

The Employees Health Service has continued its valuable service to all employees. Preplacement examinations showed a decrease of 9% in the turnover rate for the year; 86% as compared with 95% in 1951. Turnover rate still remains high in the Nursing Service, while the Dietary and Building Departments showed significant reduction in personnel changes. One very gratifying result is the decrease in the expense for preplacement examinations which has been due principally to the use of photo-roentgen x-ray films of the chest, rather than 14 x 17 chest films. The total cost for diagnostic tests for preplacement examinations was $5,398.00 in 1952, compared to $10,490.00 in 1951.

Patient Care

The Admitting, Ambulance, and Emergency Departments again reported increased service to the community. The statistics for these Departments follow:

	1952	*1951*
Patients Admitted to Hospital	9,405	9,178
Patients Treated in Emergency	42,906	36,621
Ambulance Calls Answered	10,091	9,652

The use of the Emergency Department has increased steadily for several years. This is the first year since 1947 that the number of ambulance calls answered has reached more than 10,000.

Patient days care of 117,940 was compared to 119,480 for 1951, and the occupancy of 79.7% was compared to 81% during the same period. The private and semi-private services showed increase in occupancy. Private was 76.2% in 1952 and 73.8% in 1951. Semi-private was 86.6% in 1952 and 83.2% in 1951. Only the ward services showed a drop in occupancy —78.0% in 1952 and 83.2% in 1951.

These statistics indicate that while the ward service showed a decline in line with local trend, the private and semi-private services increased in occupancy. This is in contrast to other local hospitals which have shown a decline of occupancy in these latter classifications.

The average patient days stay was 12.0, with the following comparison by financial classification:

	1952	*1951*
Private	10.5	11.2
Semi-Private	12.0	12.6
Pavilion (Ward)	12.7	14.0

The Institute of Allergy reported a slight increase in the number of clinic visits — 38,304 in 1952 as compared to 38,256 in 1951. There also was an increase in the number of Allergy in-patients — 243 as compared with 224 in 1951. The ward service in Allergy is now organized with a regular rotation of six Allergy physicians and two resident physicians.

With the increased occupancy in the private and semi-private services, the *Nursing Service* developed several new approaches to improve nursing service for patients.

First was the development of a Recovery Room for surgical patients. This new unit was developed through the cooperation of the Department of Nursing Service and the Chief Nurse Anesthetist. This service has very materially improved post-operative care of patients. It has relieved all wards and floors of the responsibility of immediate post-anesthesia and post-operative care. The service has been particularly important in the care of patients receiving cardiac and thoracic surgical operations.

The second action to facilitate patient service was the appointment of Miss Edythe Alexander as Associate Director in charge of In-Service Training for professional and non-professional personnel. Mrs. Jessica Frey was appointed in September to assist Miss Alexander in the training program. The principal activity for this approach has been on Russell ward which has 74 surgical beds.

The team nursing plan, started during 1951, was continued under the direction of Miss Ruth Reilly, the Medical Nursing Supervisor.

The third change to improve nursing service for patients has been the transference of all housekeeping personnel in the nursing service to the Building Service Department. This move has clarified the responsibilities of these two departments. The change also has served to upgrade the paramedical personnel in the Nursing Service Department to make their time available entirely for patient care.

The employment of high school students in the vocational training programs of the Education Department of the New York City Schools as nursing aides, has been of great assistance.

The increased occupancy, particularly of the Private Pavilion, has resulted in more calls for private duty nurses placing a burden on the nursing service staffs. While fewer calls were unfilled this year, the following statistics demonstrate the increased requests for private duty nurses:

	1952	*1951*
Total Calls	6,611	6,215
Filled Calls	5,842	5,263
Unfilled Calls	769	952
Calls assigned to nurses from other registries	4,326	3,858

The Department of Pharmacy reported total expenditures for drugs for the year was $99,500, with the largest expenditure still for antibiotics. Charges for in-patients required 32,000 charge vouchers which was an increase of 5,300 over the year before. The annual inventory as of December 1st showed a value of $36,294 in supplies.

An indication of the problem of keeping abreast of pharmaceutical improvements is the fact that 50 new items were added to the drug inventory this year.

Without the continued assistance of loyal and faithful "Veteran" *Volunteers* plus the help and keen interest of many new ones, the Hospital would have been hard pressed to continue the high level of many essential services. In addition, the heartfelt interest of the Volunteers gave extra assurance to the patients of their importance.

The record of achievement in service hours is recorded as follows:

Volunteers By Groups	**Number**	**Hours**
Red Cross Entertainment and Instruction	1	40
Red Cross Gray Ladies	29	1,549
Red Cross Hospital Aides	2	621
Red Cross Nurses' Aides (1 man)	38	7,539
Red Cross Production Service	26	2,398
Roosevelt Hospital Volunteers	230	17,395
Blood Bank Aide (man)	1	215
Out-Patient Department (man)	1	15
Total	328	29,772

The increase in the number of evening Volunteers this year has been of valuable aid to the Hospital. This group has become large enough to require an evening supervisor. The Volunteers have been most helpful at many social functions such as buffet luncheons for doctors, the opening of the Janeway Clinic, and several fund-raising luncheons during the year.

The Volunteer Committee, under the leadership of Mrs. Donald F. Bush and Mrs. J. Joseph Mylott, organized the fund-raising program for the new teaching facilities for the School of Nursing. The success of this campaign was assured principally due to the leadership and persistence of the women's fund-raising efforts.

The Department of Social Service assisted in the treatment of 2,357 patients as compared with 2,478 in 1951. The number of interviews — 35,887 compared with 28,103 in 1951 — indicates the intensive supportive therapy supplied by this essential patient service.

During the year several valuable surveys were made by staff or members of the Social Service Committee. These include the study and evaluation of twenty-five nursing homes by two members of the committee, a six-month study of the leisure time activities of elderly patients in the Out-Patient Department, and "A Study of Community Social Needs as Seen by the Parents of Fifty Children Attending the Pediatric Clinic", by a staff member. Three needs were revealed in the latter survey:

a. improved housing
b. well supervised playgrounds
c. improved school facilities

Copies of this report have been sent to agencies interested in and responsible for improvement of these needs.

In the area of patient care the incorporation of Social Service comment as part of the patient's chart has greatly improved the coordination of medical and social information. The first-year students in the School of Nursing have this year for the first time been given lectures on Social Service. They have worked closely with the medical Social Worker at the patient's bedside.

Surgical procedures for the year numbered 5,225 and 1,866 cystoscopies were performed. The number of anesthesia hours totaled 6,748 hours compared with 6,242 in 1951. The faithfulness and competence of the anesthesia staff has made it possible to add the specialty of chest and cardiac surgery to the list of procedures routinely done at this Hospital. *The Department of Anesthesia* together with the Nursing Service planned and staffed the Recovery Room. The Chief Nurse Anesthetist was most helpful in this important post-operative project. A brochure which details the requirements of staff and supplies for this room has been prepared and published in answer to numerous requests from other hospitals and surgeons. This brochure also has been released to McGraw-Hill Company for publishing in South America and Europe.

Ancillary Services

The Department of Physical Medicine anticipates new facilities in the Tower Memorial Building. However, its activities in the realm of patient care continued to grow with the physical therapy section giving 13,047 treatments compared with 12,627 in 1951, and the occupational therapy section giving 5,132 treatments compared with 3,092 in 1951.

The Director, Dr. Edward E. Gordon, who assumed the position of Director of the Department of Physical Medicine in 1950, resigned June 30, 1952, to become Director of the Institute for the Crippled and Disabled. He was succeeded by Dr. Allen S. Russek of the New York University-Bellevue Rehabilitation Service.

This department in addition to its service to patients has carried on a continuous educational program for student nurses and Volunteers. The chief therapist has assisted with a training program sponsored by the United Hospital Fund.

The Department of Laboratories reported a marked increase in the number of diagnostic tests completed during the year. Procedures done totaled 122,369 as compared with 120,040 in 1951.

One of the most worthwhile services added to our hospital in many years is the *Laboratory of Cytopathology* which opened in its new quarters in February, 1952. This subdivision of the general laboratories offers a service which is concerned principally with the detection of cancer, especially in its early stages, by the means of cytology.

Cancer is curable if diagnosed early. Cytology, a study of cells from the various body tissues, which does not involve hospitalization or surgery, enables the earliest possible diagnosis in some types of cancer. The cells are collected in secretions and fluids, or by scraping cells from the surfaces of accessible organs or open lesions. These tests may be taken in the doctor's office with very little inconvenience or expense to the patient.

The study involves many different methods for the collection of specimens, special staining procedures, and microscopic interpretation of the cells. Cytology is one of the greatest advances in the field of medicine today. Cancer was formerly diagnosed by the examination of a piece of suspected tissue removed surgically. Cytology involves the study of exfoliated cells or cells scraped from the surface of an organ or lesion, enabling repeated testing and follow-up study on cases. The method is painless, harmless to the patient, and of low cost.

Cytology plays its greatest role in the diagnosis of cancer of the uterus and secondly, of the lung. Although methods and techniques are yet to be perfected, cytology is also useful in the diagnosis of cancer of the prostate, bladder, kidney, stomach, breast, etc.

During the first year of operation approximately 90% of the studies were submitted from the gynecological service, i.e., Gynecology Clinic, in hospital cases, and approximately 50% of all gynecological tests were taken in the private offices and mailed or brought in to the laboratory. The remaining 10% (general cytology) were tests from patients on the different services mainly thoracic and urologic.

In the case of general cytology, the laboratory employs both smear and cell block techniques whenever the specimen permits, particularly in the case of cancer of the lung.

Cytologic testing should become a routine hospital procedure — it detects early cancer while still in the preclinical stage. It is often diagnosed in very young women. Early cancer (usually preclinical) is easily cured; however, it is extremely difficult to diagnose. Cancer of the uterus, one of the biggest killers in our female population today, could be greatly reduced if every woman had a yearly cytology examination.

All positive cytology tests must be confirmed histologically (by tissue sectioning). Very often hundreds of sections must be cut from a small piece of tissue in order to find lesions which may be only pin-point in size. The Laboratory of Cytopathology has also undertaken the sectioning of these specimens.

A grand total of 1,889 tests was processed and examined during the year 1952. These tests consisted of 1,714 gynecologic and 175 general cytologic examinations.

The 1,714 tests were taken on 1,400 individuals of which 1,303 were new patients, never having had cytologic examinations. Thirty-seven or 2.6% were proved to have malignancy (30 squamous and 7 adeno. carcinomas), 40% of which were believed unsuspected.

It was of particular note that in the entire group of squamous cancer, 18 or 60% were insitu or early, the average age of patients being 39 years.

The Gynecology Clinic submitted 362 patients for examination where 5.2% were found to have malignancy. Of these, 47% were insitu. This compared with an incidence of 2.3% malignancy in the cases referred from the doctors' private offices of which 77% were insitu.

These statistics show the immense value of cytologic testing in the field of gynecology, where cytology detects cancer in young women at an early and usually curable stage, and frequently when completely unsuspected.

The Department of Special Therapy interpreted 925 basal metabolisms while the growing importance of electrocardiograms in diagnosis is shown by the increase in tests from 4,014 in 1951 to 4,366 this year.

The Department of Radiology has shown a steady growth of service as indicated by the following table:

	1950	*1951*	*1952*
Patients	26,389	27,069	32,763
Examinations	29,883	31,388	39,324
Films	66,341	78,677	100,929
Films per Examination	2.22	2.506	2.56
Films per Patient	2.51	2.906	3.08
Examinations per Patient	1.13	1.15	1.12

The roentgen treatments numbered 3,893 compared with 2,840 in 1951. The photoroentgen unit was used for 3,765 patients during 1952, the first year of its use.

The past year has seen several changes in staff. Dr. Frank Dain, Associate Radiologist, resigned July 31, 1952 to take a position as Radiologist at Englewood Hospital. Dr. Harvey Lesselbaum of Pratt Diagnostic Hospital, Boston, Mass., succeeded Dr. Dain.

The Henry Harrington Janeway Clinic for Therapeutic Radiology began clinical activities with treatment of its first patient March 17, 1952, after nearly two years of planning, construction and testing. The clinic's 50-gram radium mass for cancer therapy was unique in the Hospital's history and is the largest unit of radium for cancer treatment in the United States. A similar amount of radium for cancer is in use at Louvain, Belgium.

The importance of the new therapy medium is shown by the progressive increase in service. The radium beam was operated on a daily eight-hour schedule from March 17th to April 18th when a second eight-hour operation shift was added. On May 12th, a twenty-four hour schedule was initiated and has been continued since that time. Hospitalized patients are treated from the midnight to 8:00 a.m. shift and the majority of other patients are ambulatory.

The great flexibility of the converging beam method has made it possible to treat all areas of the head, neck, chest, pelvis and thorax. A total of 4,456 radium therapy treatments was given between March 17th and December 31st.

Other services of the Janeway Clinic are consultation and diagnosis for cancer detection, follow-up examinations and procedures such as dressings and intramuscular medications, and daily hygienic care of mouth, nose and throat cases.

In addition to the clinic's director, Dr. Douglas Quick, the staff included Dr. G. Hertford Parks who joined the department in the early fall and is principally concerned with cancer-medicine.

Although clinical results can not be statistically ascertained at this early date, evidences of improvement and of unusual response to radiation are immensely encouraging.

Education

On May 8, 1952, twenty-nine students were graduated from the School of Nursing. This was the fifty-third class to be graduated from the School. For fifty-six years, the Roosevelt Hospital has conducted its School of Nursing. One thousand five hundred and sixty-five nurse graduates are located in all parts of the United States and Canada. This is an enviable record and the Board of Trustees desires to carry on this tradition.

After the accreditation report by the National Nursing Accrediting Service, new teaching facilities for the School were authorized. These new facilities will make possible full accreditation of the School. This phase of education at the Roosevelt Hospital is one of its most important services to the community.

In September, twenty-seven students were accepted for the class of 1955. This enrollment is lower than in some former years and indicates the need for improved living accommodations and school facilities.

The School of Nursing and the Nursing Service have made their facilities available to Teachers College of Columbia University for field studies. One of the studies done during 1952 became the basis for the present service training program for professional and non-professional personnel.

On October 24, 1951 the Board of Trustees approved the formal affiliation with Columbia University College of Physicians and Surgeons. For many years the Hospital has had an informal agreement with Columbia University. This agreement defines in writing the broad terms of an understanding which in former years had been only a mutual agreement.

The Hospital assists in the extern service of the College of Physicians and Surgeons. Four to eight medical students are accepted for clinical experience in the fields of Medicine and Surgery. Each student spends two months at the Hospital, one month on the Surgical Service and the other on the Medical Service. The extern program operates throughout the year.

Fifty-eight residents and interns received continuing education in the various specialties of Medicine and Surgery. The Hospital has approved residency programs in Medicine, General Surgery, Pathology, Roentgenology, Allergy, Urology, Gynecology, Pediatrics and Otolaryngology.

In addition, special surgical training is given in plastic and reconstructive surgery of the hand. Appointments to this service are for three or six months.

The Department of Anesthesia has also extended its service for further training for graduate student anesthetists from European countries. The first student was sponsored by Atlantique, the French Division of the International Institute of Education.

The foregoing paragraphs give a brief review of the educational activities of the Roosevelt Hospital. Edu-

cation is the second factor of importance in hospitals after patient care. The element of education in a hospital serves to upgrade patient care and therefore is of importance to the continued growth in service to the patient and the community.

Fiscal Review

The Hospital experienced an unusually successful year in its operations. The operating income totaled $3,016,000 which was $143,000 or five per cent more than anticipated. The operating expenses of $3,343,000 were $25,000 more than budgeted. A comparison of the operating income and operating expense shows the operating loss to be $327,000 which was $118,000 less than anticipated and $148,000 less than the loss experienced in 1951. It was the Hospital's good fortune to receive several large bequests and contributions during the year. These sums made possible the transfer of $913,000 to be used principally for construction and rehabilitation of the physical plant and the purchase of new equipment amounting to $23,000.

The final net result shows the general fund to be $915,401 compared with $686,275 for December 31, 1951.

Looking Toward 1953

The year 1952 has seen two of the projects forecasted in 1951 completed, creating new horizons in patient care at Roosevelt Hospital. These were the Henry Harrington Janeway Clinic for Therapeutic Radiology, and the Cytopathology Laboratory.

Construction should be completed about mid-1953 on the Tower Memorial Clinic Building. The success of the fund-raising for the School of Nursing has assured these vitally needed teaching facilities, construction for which will begin about August 1st. The next phase of construction for patients will include psychiatric in-patient facilities, two new floors for semi-private patients, and the renovation of the present semi-private accommodations.

MADISON B. BROWN, M.D.
Executive Vice President

Executive Officers

EXECUTIVE VICE PRESIDENT AND MEDICAL DIRECTOR

Madison B. Brown, M.D.

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John M. Danielson, B.A., M.H.A.

ADMINISTRATIVE ASSISTANT IN CHARGE OF OUT-PATIENT SERVICE

Robert E. Toomey, B.S., M.Ed., M.S. in H.A.[2]

ADMINISTRATIVE ASSISTANT IN CHARGE OF AMBULATORY SERVICES AND THE OUT-PATIENT DEPARTMENT

Eleanor Peterson

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A. W. J. Beeney	*Comptroller*
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William J. Cain	*Director of Building Services*
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Margaret F. Sullivan, R.N.	*Chief Nurse Anesthetist*
Patricia A. Thompson	*Chief Admitting Officer*
William H. White	*Assistant Director of Fund Raising*

1. Resigned — November 1, 1952.
2. Resigned — July 29, 1952.
3. Resigned — July 1, 1952.
4. Resigned — July 1, 1952.
5. Resigned — November 7, 1952.
6. Resigned — December 31, 1952.
7. Resigned — April 27, 1952.

School of Nursing and Nursing Service

DIRECTOR OF NURSING SERVICE AND THE SCHOOL OF NURSING

Evelyn G. Fraser, R.N., M.A.

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Claire F. Fegan, R.N.	*Assistant Director of Nursing Service*
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Helen Sheppard Dunlap, R.N.	*Private Pavilion Supervisor*
Jean Stager Lantz, R.N.	*Night Supervisor*
Mary Elizabeth Willis, R.N.	*Assistant Night Supervisor*
Martha Hermonot, R.N.†	*Evening Supervisor*
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Eileen M. English, R.N.	*Assistant Instructor of Nursing*
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Elisabeth J. Weiss, R.N., B.S.†	*Teaching Supervisor of Out-Patient Department*
Suzanne O'Brien, R.N., B.S.	*Teaching Supervisor of Out-Patient Department*

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Dorothee Wagner	*Recording Secretary*
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†Resigned

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Mrs. Paul D. Wright
Miss Florence Ellen Wymes
Mrs. Henry Yerk
Miss Eva Young
Miss Marion V. Zechlin

ASSETS	December 31 1952	1951
GENERAL FUND ASSETS:		
Cash	$ 255,575.28	$ 170,518.14
Investments — Bonds and stocks (approximate market quotation value — 1952, $346,428; 1951, $195,346)	346,152.43	195,362.60
Interest receivable	9,672.19	4,945.15
Accounts receivable:		
Patients' care (less reserve — 1952, $125,593; 1951, $97,090)	403,766.89	345,044.68
Other	14,558.52	7,031.17
Inventories of supplies — at cost	99,177.21	132,218.62
Prepaid insurance, etc.	19,046.25	15,020.84
Interest in unsettled estates (at nominal valuation)	32.00	30.00
Total general fund assets	$ 1,147,980.77	$ 870,171.20
TEMPORARY FUNDS FOR DESIGNATED PURPOSES ASSETS:		
Cash	$ 80,821.40	$ 19,502.96
Investments — Bonds (approximate market quotation value — 1952, $117,999; 1951, $89,998)	118,076.07	90,000.00
Total temporary funds for designated purposes assets	$ 198,897.47	$ 109,502.96
ENDOWMENT FUNDS ASSETS:		
Cash	$ 4,467.12	$ 3,858.29
Investments:		
Bonds and stocks (approximate market quotation value — 1952, $1,670,840; 1951, $1,293,247)	1,519,456.12	1,130,341.48
Mortgages receivable and real estate	265,434.78	268,325.87
Interest in unsettled estates (at nominal valuation)	4.00	3.00
Total endowment funds assets	$ 1,789,362.02	$1,402,528.64
PLANT FUNDS ASSETS:		
Land and buildings	$ 4,908,459.31	$4,908,459.31
Equipment	737,049.86	704,548.21
Total	$ 5,645,509.17	$5,613,007.52
Construction in progress:		
Tower Memorial Building (total cost estimated at $2,650,000 of which approximately $568,000, less $210,866.66 received in 1952, will be reimbursable under the Hill-Burton Act)	1,205,431.52	222,059.17
Radium Unit — construction substantially completed in 1952	153,915.11	83,251.62
School of Nursing Building — preliminary costs	8,094.26	
Investments — Bonds and stocks (approximate market quotation value — 1952, $1,118,835; 1951, $894,173)	1,119,926.55	893,390.00
Interest receivable	13,306.57	6,207.58
Interest in unsettled estate (at nominal valuation)	1.00	1.00
Cash	322,551.72	128,942.66
Total plant funds assets	$ 8,468,735.90	$6,946,859.55
TOTAL	$11,604,976.16	$9,329,062.35

NOTES:

1. No provision has been made for depreciation of buildings, equipment, and real estate investment; however, a reserve has been established by charges to operations for replacements of equipment and for extraordinary repairs to buildings and equipment. Property items which increase capacity or facilities are capitalized.

LIABILITIES	December 31 1952	1951
GENERAL FUND:		
Liabilities:		
Accounts payable	$ 76,357.77	$ 55,474.96
Accrued payroll	75,041.83	71,283.24
Other payables and accruals	22,906.33	18,130.43
Total	$ 174,305.93	$ 144,888.63
Contributions applicable to ensuing year	10,000.00	20,514.36
Reserve for replacements of equipment and for extraordinary repairs	48,273.29	18,492.87
General Fund (Exhibit C)	915,401.55	686,275.34
Total	$ 1,147,980.77	$ 870,171.20
TEMPORARY FUNDS FOR DESIGNATED PURPOSES (Exhibit C)	$ 198,897.47	$ 109,502.96
ENDOWMENT FUNDS (Exhibit C)	$ 1,789,362.02	$1,402,528.64
PLANT FUNDS:		
Accounts payable		$ 11,117.67
Plant fund (Exhibit C):		
Invested in land, buildings, and equipment	$ 5,645,509.17	$5,613,007.52
Other plant funds:		
Tower Memorial Building	2,352,241.47	1,151,492.76
Radium Unit	171,960.30	171,241.60
School of Nursing Building	299,024.96	
Total	$ 8,468,735.90	$6,935,741.88
Total	$ 8,468,735.90	$6,946,859.55
TOTAL	$11,604,976.16	$9,329,062.35

2. On December 30, 1952 the Board of Trustees authorized an appraisal of all property and equipment for the purpose of establishing an allowance for depreciation in future periods.

The Roosevelt Hospital

EXHIBIT B

STATEMENT OF GENERAL FUND TRANSACTIONS

FOR THE YEARS ENDED DECEMBER 31, 1952 AND 1951

	Year Ended December 31 1952	1951
OPERATING INCOME:		
Care of patients:		
In-patients:		
Private	$ 993,971.50	$ 839,740.32
Semi-private	798,552.07	667,774.46
Ward	1,128,226.87	1,043,463.22
Ambulatory patients:		
Out-patients department	165,021.07	147,832.13
Emergency service	93,300.68	86,839.70
Private	120,202.16	55,011.70
Miscellaneous	4,402.84	3,029.30
Total	$3,303,677.19	$2,843,690.83
Less:		
Free care (including allowances)	$ 479,302.70	$ 411,969.88
Provision for uncollectible accounts	48,000.00	48,000.00
Total	$ 527,302.70	$ 459,969.88
Care of patients — net	$2,776,374.49	$2,383,720.95
Auxiliary services	239,796.86	236,477.03
Total operating income	$3,016,171.35	$2,620,197.98
OPERATING EXPENSES:		
Administration and general	$ 457,166.21	$ 414,962.42
Professional care of patients	1,897,153.99	1,720,488.60
Household and property (operation and maintenance)	476,257.14	462,947.10
Dietary	440,527.50	424,047.03
Provision for replacements of equipment and for extraordinary repairs	72,000.00	72,000.00
Total operating expenses	$3,343,104.84	$3,094,445.15
NET OPERATING LOSS	$ 326,933.49	$ 474,247.17
OTHER INCOME — Net:		
Investment income for general purposes — net	$ 134,117.85	$ 86,343.84
United Hospital Fund of New York (1952, less $10,000 applied to 1953; 1951, less $10,514.36 applied to 1952)	113,481.77	114,928.73
Total	$ 247,599.62	$ 201,272.57
NET LOSS BEFORE CONTRIBUTIONS	$ 79,333.87	$ 272,974.60
CONTRIBUTIONS — Net	70,164.62	160,729.40
NET LOSS FOR THE YEAR	$ 9,169.25	$ 112,245.20
DIRECT CHARGES TO GENERAL FUND:		
Expenditures for new equipment	22,474.23	44,366.03
Transfers — net:		
Plant Funds	599,475.00	132,093.95
Endowment Funds	298,954.91	8,200.00
Temporary Funds for Designated Purposes	14,705.90	1,796.47
Total	$ 944,779.29	$ 298,701.65
DIRECT CREDITS TO GENERAL FUND:		
Unrestricted legacies	$1,164,445.84	$ 121,594.78
Income from estates and trusts	9,489.29	51,770.17
Receipts for endowment of beds and rooms	3,693.00	45,396.25
Net profit (loss) from disposal of investments	(3,724.63)	1,387.99
Miscellaneous	2.00	66.77
Total	$1,173,905.50	$ 220,215.96
NET INCREASE (DECREASE) IN GENERAL FUND DURING THE YEAR	$ 229,126.21	$ (78,485.69)

See notes to accompanying balance sheet.

The Roosevelt Hospital

EXHIBIT C

SUMMARY OF CHANGES IN FUNDS

FOR THE YEAR ENDED DECEMBER 31, 1952

	General Fund	*Temporary Funds for Designated Purposes*	*Endowment Funds*	*Plant Funds*
BALANCE, JANUARY 1, 1952	$686,275.34	$109,502.96	$1,402,528.64	$6,935,741.88
CREDITS:				
Net increase in General Fund — Exhibit B (after transfers to other funds, $913,135.81, and expenditures for new equipment, $22,474.23)	229,126.21			
Contributions		152,554.34	3,600.00	673,016.02
Legacies and distributions from estates		15,250.00	28,625.25	
Transfers from other funds — net		8,991.37	304,450.74	599,693.70
Additions to property (from other funds)		(10,027.42)		32,501.65
Net profit (loss) from disposal of investments			50,156.39	(2,344.32)
Interest in unsettled estates			1.00	
Partial contribution received under the provisions of the Hill-Burton Act				210,866.66
Income from investments				19,260.31
Total	$915,401.55	$276,271.25	$1,789,362.02	$8,468,735.90
CHARGES:				
Assumption of charges of indigent and worthy patients		$ 41,000.34		
Salaries, supplies, etc.		34,373.46		
Fellowship for resident doctor		1,999.98		
Total		$ 77,373.78		
BALANCE, DECEMBER 31, 1952	$915,401.55	$198,897.47	$1,789,362.02	$8,468,735.90

HASKINS & SELLS
CERTIFIED PUBLIC ACCOUNTANTS

250 PARK AVENUE
NEW YORK 17

March 4, 1953.

ACCOUNTANTS' CERTIFICATE

Board of Trustees of
The Roosevelt Hospital:

We have examined the balance sheet of The Roosevelt Hospital as of December 31, 1952 and the related statement of general fund transactions and summary of changes in funds for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and statement of general fund transactions and summary of changes in funds, with the footnotes pertaining thereto, present fairly the financial position of the Hospital at December 31, 1952 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Haskins & Sells

Endowments

"A Friend"—In 1906.
Abeel, John H.—By Gift, in 1892.
Adam, Alice Scranton—By John F. Adam, in 1898.

Barker, Alice Hearn—By Will, in 1923.
Bliss, Augusta—By Gift, in 1897.
Bliss, Augusta H.—By Gift, in 1904.
Bliss, Lucy A.—By Will, in 1925.
Blumenthal, The—By Mr. and Mrs. George Blumenthal, in 1905
Boardman, Julia M.—By Will, in 1888.
Bruce, Matilda Wolfe—By Gift, in 1904.
Bruce, Matilda Wolfe—By George McKesson Brown, in 1909.

Campbell, Marion L.—In 1905.
Carr, George J.—By Will, in 1939.
Clark, R. Smith—By Will, in 1884.
Clark, Edwin—By Edwin Boardman Clark, in 1894.
Clark, Edwin Boardman—In 1908.
Clark, W. Irving—By Will, in 1926.
Cook, Charles T.—By Sarah E. Cook, in 1907.
Colony Club—By Gift, in 1917.
Cromwell, Caroline Prentice—By Gift, in 1942.

Daughters of Scotia—By Gift, in 1931.
Daughters of Scotia—By Gift, in 1937.
Delafield, Francis, M.D.—By Will of Mary Rhinelander King, in 1910.
DeWitt, George G. By Gift, in 1904.
DeWolf, Carlton—By Melville W. DeWolf, in 1912.
Dick, Gladys Roosevelt — By Philip J. Roosevelt, in 1927.
Dick, Wm. B.—By Will of Harry Brisbane Dick, in 1917.
Dickey, Louise Whitney—By Charles D. Dickey, in 1910.
Dominick, Mrs. Bayard—In 1950.
Dominick, Mr. and Mrs. Gayer G.—In 1950.
Duryea, Edgar E.—By Walter E. Duryea, 1912.
Duryea, Julia A.—By Walter E. Duryea, 1912.
Duryea, Walter E.—By Will, in 1912.

Easton, Isabel W.—By Will, in 1916.
Emmet, Anna Riker — By John Henry Purdy, in 1887.
Euwer, Laura — By Helene Leonard, in 1944.
Evans, Henry—(2 beds) by Mrs. Mary R. Evans, in 1926.

FitzGerald, Mrs. Wm. J.—By Gift, in 1922.
FitzGerald, Mrs. Wm. J.—By Gift, in 1923.

Goldschmidt, Philip—In 1923.
Graham, Robert—By Mary Isabella Meek, in 1921.
Greer, James Anderson—By Mrs. Frank Tilford, in 1892.
Grimshaw, Charles B.—By Gift, in 1924.
Guggenheimer, Sidney A.—By Estate of Sarah Guggenheimer, in 1949.

Hall, Emily—By Mrs. Mary E. Jesup, in 1904.
Hewes, Elizabeth P.—By Will, in 1936.
Hoagland, Marie C.—By Edwin Boardman Clark, in 1892.
Hoagland, Mary H.—By Edwin Boardman Clark, in 1892.
Hosack, Alexander Eddy—By Mrs. Celine B. Hosack, in 1887.
Hotchkiss, Maria E.—By Gift, in 1893.
Huntington, Charles P. (4 beds) by Will, in 1901.

Jesup, James R.—By Mary E. Jesup, in 1903.
Jesup, Mary E.—By Will of Annie L. Flagler, in 1940.
Jones and Son, Frank F.—By Mrs. Frank F. Jones and Daughters, in 1900.

Kahle, Marcell—By Col. Walter Scott, in 1919.
Kean, Elizabeth D'Hauteville — By Her Brothers and Sisters, 1923.
Kean, Elizabeth D'Hauteville — By Mrs. W. Emlen Roosevelt, in 1923.
Kean, John—By Mr. and Mrs. W. Emlen Roosevelt, in 1903.
Kean, Mrs. John—By W. Emlen Roosevelt, in 1912.
Kean, Susan Livingston—By Mrs. Emlen Roosevelt, in 1927.
Knox, John Mason, Jr.—By Mrs. John Mason Knox, in 1929.
Knox, John Mason—By Will of Helena Lefferts Knox, in 1940.
Knox, John Mason, Jr. By Will of Helena Lefferts Knox, in 1940.

Labouisse, Elizabeth Clark—By Mr. and Mrs. Stephen C. Clark, in 1949.
Ladew, Rebecca—By Will, in 1906.
Lamont, Anna M.—By Annie L. Flagler, in 1914.
Lamont, Charles A.—By Mary E. Jesup, in 1907.
Lamont, Lansing—By Mary E. Jesup, in 1905.
Lathrop, James Roosevelt—By Anna Harris Lathrop, in 1907.
Lefferts, Mary G.—By Will, in 1928.
Lewis, Louise—Memorial By Will, in 1944.
Lydig, Pauline Heckscher—By Philip M. Lydig, in 1897.

McLane, Dorothea Van Dyke—By Mary E. Jesup, in 1913.
McLane, Dr. James Woods—(2 beds) By Catherine A. Bliss, in 1913.
McLane, William Lawrence—By Guy R. McLane, in 1905.
MacKay, Clarence—In 1923.
Macy, William H. — By Mrs. Walter Graeme Ladd, in 1896.
Merritt, Leila Roosevelt Reeve—By Mrs. W. Emlen Roosevelt, in 1935.
Meyer, Peter F.—By Will, in 1929.
Meyer, Lizzie O.—By Will, in 1929.
Moore, Frederick Lansing—By Mrs. Sarah M. Moore, in 1904.

New York City Mission Society, Woman's Branch—By Gift, in 1941.
New England Society—By Gift, in 1897.
New York Press Club—By Joseph Pulitzer, in 1886.
New York Press Club—By Joseph Pulitzer, in 1893.
Newcomb, Dr. James Edward—By Will of Elizabeth W. Newcomb, in 1939.
Newman, Julia S.—By Will, in 1924.

Palmer, Zilph—By Gift, 1920.
Pell, Howland — By Mrs. Gladys Pell Rogers, in 1937.
Phelps, Royal—By Gift, in 1873.
Purdy, Andrew—By Will, in 1940.
Pyne, Meredith Howland—By Mr. and Mrs. Percy R. Pyne, in 1928.

Rader, Henry — By Matilde H. Griffith, 1908.
Remsen, William and Jane Suydam—By Elizabeth Remsen, in 1897.
Riker, Edith B.—By Will, in 1933.
Riker, John J.—By Gift, in 1919.
Rives, George Barclay—By Gift, in 1899.
Robb, J. Hampden—In 1900.
Roberts, George—In 1948.
Roebling, Emily Warren—By Washington A. Roebling, in 1903.
Roosevelt, Alfred—By James A. Roosevelt, in 1891.
Roosevelt, Dr. J. West and Children—By Mrs. J. West Roosevelt, in 1896.
Roosevelt, Christine G.—By Her Sons, 1937.
Roosevelt, James A.—By W. Emlen Roosevelt, in 1899.
Roosevelt, James A.—By Mrs. James A. Roosevelt, in 1899.
Roosevelt, James A.—In 1926.
Roosevelt, Julia Addison—By George E. Roosevelt, in 1937.
Roosevelt, Lucy Margaret—By Mr. and Mrs. W. Emlen Roosevelt, in 1915.
Roosevelt, Mary Emlen — By James A. Roosevelt, in 1886.
Roosevelt, Mary Emlen and Alfred—By Mrs. James A. Roosevelt, in 1903.
Roosevelt, W. Emlen—By Adrian Iselin, 1930.
Roosevelt, W. Emlen—By Mrs. W. Emlen Roosevelt, in 1931.

Sands, Alice Hayden—By Henry B. Sands, M.D., in 1883.
Sands, Henry B. — By Mrs. Fannie S. Sands, in 1945.
Sanford, Samuel Simons—By Symphony Society of New York, in 1912.
Schermerhorn, Adeline E.—By F. Augustus Schermerhorn, in 1909.
Scottish Clans—By Col. Walter Scott, in 1919.
Scrymser, James Alexander—In 1924.
Sells, Isabel Watt—By Will of Elijah Watt Sells, in 1925.
Severance, Florence Harkness — By Edward S. Harkness, in 1906.
Shelley, Christine Kean—By Mr. and Mrs. W. Emlen Roosevelt, in 1915.
Smith, Cornelia B.—By Catherine A. Bliss, in 1904.
Stettinius, Edward R., Jr.—By Robert T. Stevens, in 1950.
Stevens, Percy R. W.—By Alice Cogswell Stevens, in 1891.
Stewart, Lispenard—By Gift, in 1911.
Street, Charles F.—By Will, in 1942.
Strong, Robert Weeks—By Joseph Clay Strong, in 1912.

Tousey, Sinclair — By Messrs. John F. Benjamin, Charles G. and William Tousey, in 1890.
Townsend, Howard—By Gift, in 1905.

Van Rensselaer, Katherine Boudinot—By Friends, in 1900.

Ward, Jeanie E.—By Will of Henry C. Ward, in 1913.
Watson, Henry R. C.—By Will, in 1922.
Watson, Maria C.—By Francis A. Watson, in 1895.
Whiting, Medora R.—By George E. Roosevelt, in 1943.
Whitman, Nathaniel—By Gift, in 1903.
Wildey, Mrs. Anna C.—In 1923.
Williams, William Bisland—By Mary Mildred Williams, in 1931.
Winston, Garrard—In 1948.
Witherbee, Lispenard Stewart—By Charlotte Spencer Witherbee, in 1907.

Memorials

The James W. McLane Memorial—Operating Room—1890

The William J. Syms Memorial—Operating Theatre—1892

Accident Building and Ward for Sick Children—Erected and Equipped in Memory of Netta Bolton Bliss by her sister, Catherine A. Bliss, in 1898

The Catherine A. Bliss Ward—For Sick Children—1899

Power House of The Roosevelt Hospital—Erected and Equipped in Memory of George Theodore Bliss by Jeanette Dwight Bliss, in 1902

Dr. James W. McLane Fund—1913

Margaret H. Mitchell Fund—1913

The Dr. George Montgomery Tuttle Memorial—In the Gynaecological Ward —1914

Walter Scott Surgical Instrument Fund—1915

The Annie Thompson Thorne Room—Gift of her daughter, Lydia Thorne Taylor—*In the Female Surgical Ward*—1916

Henry K. McHarg Fund—1917

The Dr. and Mrs. Joseph Simms Room—*In the Female Medical Ward*—1922

Christine K. Shelley and Lucy Margaret Roosevelt—Memorial in the Female Medical Ward — Gift of George Emlen Roosevelt and Philip J. Roosevelt, in 1922

In Memory of Quentin Roosevelt, Killed fighting in the clouds in the service of his country, July 14, 1918. Gift of Mrs. Theodore Roosevelt and of Mr. and Mrs. W. Emlen Roosevelt—*In the Male Surgical* Ward—1922

In Memory of James A. Roosevelt, 2nd—Died in the service of his country, March 26th, 1919. Gift of his mother, Mrs. James Bowlker, and of Mr. and Mrs. W. Emlen Roosevelt—*In the Male Surgical Ward*—1922

The Helen T. Cole Memorial Ward—*In the Male Medical Ward*—1923

The Laura Sylvina Heilner Room—Gift of George Corson Heilner, Walter S. Heilner and Lucy Heilner—*In the Male Medical Ward*—1923

James A. Roosevelt Memorial. Former Trustee and President of The Roosevelt Hospital, by his son, in 1923

In Memory of The Mackay-Roosevelt Unit—U. S. Base Hospital No. 15—Chaumont, France, 1917-18-19. Gift of Marie Louise Mackay and her son, Clarence H. Mackay—*In the Male Surgical Ward*—1923

The Pierre Washington Widley Memorial Room—Endowed by his widow, Anna Chesebrough Widley—*In the Male Surgical Ward*—1923

In Memory of James Alexander Scrymser, by his wife—*In the Male Surgical Ward*—1923

The Theodore Roosevelt Memorial For Hospital Endowment

1924—By Anonymous gifts received	$35,000
1925—By Anonymous and Stated Gifts	34,000
1926—Mrs. Theodore Roosevelt	5,000
Mrs. Philip J. Roosevelt	500
1928—Mrs. Philip J. Roosevelt	1,000
Trust Fund — Estimated Future Gift — William O. Roosevelt	40,000
1929—Philip J. Roosevelt	5,000

This memorial is open to additional gifts The Reginald Brooks Memorial — A fund in memory of his mother, Mrs. Josephine Brooks, given in 1924

The Edward F. S. Hicks Memorial Reception Ward—Endowed in memory of John Haydock Hicks and Frances Sanderson Hicks, his wife, by their children, in 1925

The Susan Livingston Kean Memorial —by her brothers and sisters, in 1925—*In the Surgical Children's Playroom*

The Mr. and Mrs. Charles Merrill Memorial Room — Endowed by their daughter, Edith J. Merrill, in 1926—*In the Female Surgical Ward*

The James R. Jesup Memorial—by his wife, Mary E. Jesup, in 1926

In Memory of my dear Father and Mother George and Caroline Miller—by their daughter, Annie Miller, in 1928

The Mr. and Mrs. Peter A. H. Jackson Memorial Room — *In the Male Medical Ward.* Endowed by their daughter, Abigail H. Louderback, in 1928

The Mary T. Tower Memorial. Gift of her brother, Joseph T. Tower, in 1932

The Dr. James Woods McLane Memorial by Thomas S. McLane, in 1933

The Maude Aguilar Leland Room—*In the Private Pavilion*—1934

In Memory of Charles Bartow, M.D. and Clarence Whittemore Bartow, M.D. Gift of Mr. and Mrs. Francis D. Bartow —*Pictures by Childe Hassam in the Lobby* —1942

In Memory of Richard Trimble, Sr. and Richard Trimble, Jr., Gift of Mrs. Richard Trimble, Sr. — *The Hospitality Shop* —1942

As a living memorial to Alma Gluck Zimbalist, *The Supply Room has been equipped by Her Friends and the Musical Public of New York City*—1942

Catherine Ann Malcolmson Fund—1942

The Philip J. Roosevelt Memorial Fund. Gift of Mrs. Philip J. Roosevelt and Mr. George Emlen Roosevelt—1943

Dr. James I. Russell Fund—1944

Cordelia Eleanor Dominick Room — Gift of Mr. and Mrs. Gayer G. Dominick —1945

Bayard Dominick Room—Gift of Mrs. Bayard Dominick—1945

Lillia Babbitt Hyde Foundation Room —1945

Sylvia DeMurias Vander Veer Room—Gift of Dr. Albert Vander Veer—1945

John Wohnsiedler Memorial — by his wife, Edna May Wohnsiedler, and daughters—1946

Lucy Margaret Roosevelt Treatment—Gift of Lucy Margaret Roosevelt Fund —1946

Dorothy Freeman Martin Memorial — Gift of Madison Avenue Presbyterian Church—1946

Mrs. Margaret Hamilton Fund—1946

Mrs. Frank S. Witherbee. In memory of her brother, Lispenard Stewart and her Son, Lispenard Stewart Witherbee for the Maintenance of The Roosevelt Hospital—1947

Memorial from the Estate of Jacob Rutstein—1947

Margaret Hall Locke Fund—from Estate of Grace Hall Blashfield—1947

Edward Sykes Fund—1947

Thomas S. McLane Memorial Fund — Gift of Mr. W. Lawrence McLane and Mrs. Constance McLane Mohun—1948

Otto M. Eidlitz Fund—1948

The Roosevelt Hospital Research Fund —1948

Dorothy E. Sullivan Memorial. Gift of her sister, Margaret Sullivan—1948

Alexander Patterson Memorial — Gift of employees of Mutual Life Insurance Company of New York—1948

Dr. Seth M. Milliken Fund—1949

In Memory of My Beloved Wife—Estate of Edward Bromberg—1949

In Memory of John Thompson and Lucinda Thompson — Harriet Thompson Miller Estate—1950

Maria B. and Joseph T. Tower Trust—1950

Alice Roosevelt Estate—1950

In Memory and in Honor of my deceased sister, Elsie May Galloway, who served as a nurse in said institution for many years—1951

In Memory of J. Frederick Byers, given by Mrs. Nelson Slater and Mrs. J. D. Lyon—1951

In Memory of Miss A. Isabelle Byrne, Director of Nursing at The Roosevelt Hospital, July 1930 to July 1947. Given by Mrs. Georg Vetlesen and Mr. Edmund C. Monell—1951

HOW TO MAKE A PROVISION FOR

The Roosevelt Hospital

IN YOUR WILL

☆

FORM OF GENERAL LEGACY OF MONEY

I give, devise and bequeath to The Roosevelt Hospital, a New York corporation, the sum of ($) Dollars (or describe personal property or give legal description of real property).

FORM OF GIFT OF RESIDUARY ESTATE

All the rest, residue, and remainder of my property, both real and personal, wherever situate, owned by me at the time of my death, I give, devise and bequeath to The Roosevelt Hospital, a New York corporation.

As a non-profit voluntary hospital, The Roosevelt Hospital must appeal to individuals and business for annual contributions. Please make checks payable to The Roosevelt Hospital, 428 West 59th Street, New York 19, N. Y.

THE TOWER MEMORIAL BUILDING

THE ROOSEVELT HOSPITAL

ANNUAL REPORT
1953

Serving New York Continuously Since 1871

ANNUAL REPORT

1953

THE ROOSEVELT HOSPITAL
428 WEST 59th STREET • NEW YORK 19, NEW YORK

THE ROOSEVELT HOSPITAL

is a member of . . .

- The American Hospital Association
- The Hospital Association of New York State
- The Greater New York Hospital Association
- The Greater New York Fund
- The United Hospital Fund

is approved for intern and resident training by . . .

- The American College of Surgeons
- The American Medical Association
- The American Dental Association

is accredited by . . .

- The Joint Commission on Accreditation of Hospitals

is affiliated with . . .

- The College of Physicians and Surgeons, Columbia University

is a participating hospital in the Master Plan for Hospitals and Related Facilities of . . .

- The Hospital Council of Greater New York

REPORT OF THE PRESIDENT

As in the last few years, the great concern to The Roosevelt Hospital is financial. Total operating income in 1953 was $3,171,303 as compared with $3,016,171 in 1952, an increase of $155,132 in income, but operating expenses in 1953 were $3,728,701 as against $3,343,105 the previous year, an increase of $385,596 in expenses. The operating loss in 1953 was $557,399 as against $326,933 in 1952. The budget for 1954 indicates an operating loss of $590,000. These figures show the difficult situation of the voluntary hospitals in New York City. It is largely accountable to the increase of free or below cost new services given to the public, to the more expensive new drugs, and to the general increase in wages.

This is a problem not easy of solution. Hospital charges to private patients cannot fairly be much increased. Psychiatric and social services are now considered a regular part of medical care and bring in no income. New antibiotics and new surgical practices have materially reduced hospital occupancy. Even new buildings, necessary as they are to a hospital, may not improve its financial position. For example, moving the ambulatory clinic from the old building to the modern Tower Memorial Building will, it is estimated, increase the operating loss to The Roosevelt Hospital by $25,000 a year, largely for additional heating, elevator service, etc. What the Hospital must do is operate at a lower cost or lessen its free services. Unless means are found to bring the budget more nearly in balance, a hospital without a large endowment fund or financial support from the public for maintenance cannot long continue.

In 1953 our operating loss was met by $119,000 income from endowment and trust funds (total funds $2,011,000), by $126,000 grants from United Hospital Fund and Greater New York Fund, by $118,000 net contributions for maintenance from the public, and by $299,000 of unrestricted legacies and bequests. So that after providing for new equipment purchased and transfer to other funds we closed the year with an increase in our general fund of $81,000. Had we not been fortunate enough to have received the legacies, we would have had to draw upon working capital to the extent of $218,000, thus bringing it to a dangerously low figure. Sound business policy does not permit reliance upon casual legacies to arrive at just the appropriate time to maintain solvency.

We are hopeful that in 1954 we can materially cut operating expenses by appropriate economies without curtailing the services of The Roosevelt Hospital to humanity and at the same time increase income by a greater use of existing facilities, in higher occupancy of rooms and in fuller diagnostic and laboratory services. If so, we might break even on the year with fair return of contributions by the friends of Roosevelt for our maintenance fund. This is essential to the continued life of the Hospital.

Five floors of the Tower Memorial Clinic Building were opened on August 24, 1953, as a clinic for ambulatory patients. The additional facilities available to the public have not only greatly improved the medical aid but have increased the number of out-patients treated.

The remaining four floors in the building, which have been constructed but as yet are not completed, are now under contract for finishing and should be done by next fall. These floors are for the two psychiatric wards, one for adults and for children, and two floors are for 48 additional semi-private beds. The major changes proposed to the diagnostic fifth floor of the Ward Building have been postponed for the present.

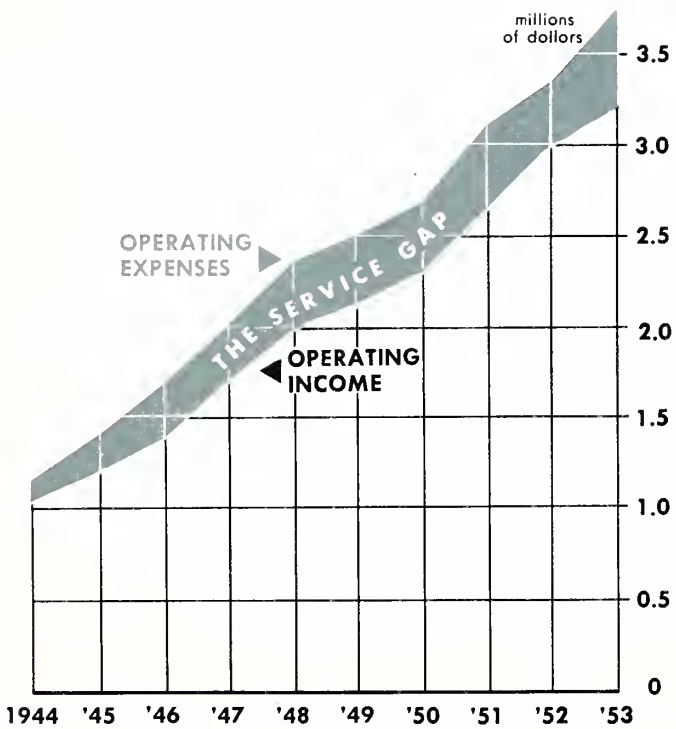
Plans for the construction of the Nurses' School and two dormitory floors are in the hands of architects and should go out for bids this spring. For this new building we extend our thanks to Mrs. Donald F. Bush, to whom its conception is due and to the Volunteer Committee which has so ably helped with the Ball of the Roses. The first floor of the new building has been dedicated to Miss Evelyn G. Fraser who has been associated with the School of Nursing since 1924 and Director of the School for the past seven years.

The Society for the Facially Disfigured is not yet in a position to determine whether it will request us, at its expense, to erect the tenth and eleventh floors on the Tower Memorial Building for the use of patients requiring treatment of facial and hand injuries, as a division of the Surgical Service of The Roosevelt Hospital. It is to be hoped that the Society's campaign for moneys will be successful, for the service would meet a great need.

Dr. Madison B. Brown resigned as Executive Vice President and Medical Director on November 1st to take a position in Hahnemann Medical College and Hospital in Philadelphia and The Roosevelt Hospital was fortunate to be able to appoint Peter B. Terenzio to succeed him. Mr. Terenzio was at the time Director of Greenville General Hospital at Greenville, South Carolina. He was a former Assistant Director at The Roosevelt Hospital, knew the conditions and problems here and was universally respected by our personnel.

Garrard Winston
President

Community care, at less than cost, creates ....



THE SERVICE GAP

IN 1953

OPERATING EXPENSES	$3,728,701.47
OPERATING INCOME	$3,171,302.58
	$557,398.89
INCOME FROM GREATER N. Y. FUND, UNITED HOSPITAL FUND, AND INVESTMENTS	$245,596.66
BALANCE OF DEFICIT WHICH **WAS MET THROUGH CONTRIBUTIONS AND LEGACIES**	**$311,802.23**

BOARD OF TRUSTEES OF THE ROOSEVELT HOSPITAL*

officers:

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Richard S. Perkins
George Roberts
George E. Roosevelt
Jack I. Straus
Garrard Winston

*As of December 31, 1953.

REPORT OF THE EXECUTIVE VICE PRESIDENT

In 1953, another step in The Roosevelt Hospital's effort to increase service to the community was accomplished when five floors of clinic facilities were opened in the new Tower Memorial Building in August. Having returned to The Roosevelt Hospital in November, it was not my privilege to be an active participant in this important work. It took only a brief time, however, to learn how much went into this effort. The cooperation of what we like to call The Roosevelt Hospital family—Trustees, Volunteers, Medical Staff, Nursing Staff and Personnel—made this accomplishment possible.

Moving the Hospital's Out-Patient Service from its location in the basement of the Old Administration Building affected virtually every department of the Hospital, directly or indirectly. It was a move which had to be made without interruption to patient care and the other services required in the daily operation of the institution.

Two departments of the Hospital also moved into the new Tower Building: the Personnel Department, now more centrally located in the basement of Tower, and the Medical Records Department, now on the first floor. As a result of the decision to adopt the more practical and efficient unit system, the Medical Records Department, following the transference of 80,000 medical records, began the formidable task of combining inpatient and out-patient records onto single charts.

In order to effect more comprehensive patient care, all clinics have been furnished with new equipment and have been provided a larger area in which to function. An excellent example is the Department of Physical Medicine and Rehabilitation, whose more ample quarters on the fifth floor of Tower, have permitted the installation of such additional facilities as a gymnasium, exercise pool, and looms for the rehabilitation of those patients who have suffered from accidents or diseases resulting in physical disability.

SERVICE

While the opening of Tower was the major accomplishment of 1953, daily hospital operations continued. The ambulance answered 9,205 calls and 41,802 people were treated in the Emergency Department while 9,038 patients were admitted to the Hospital.

A total of 116,990 days was devoted to patient care in 1953 as compared with 117,940 in 1952, and the occupancy rate, which averaged 79.9% in 1953 was 79.7% in 1952. The average stay of patients in 1953 was 12.9 days, a slight increase over the 12-day average in 1952.

EDUCATION

Teaching is recognized at The Roosevelt Hospital as the basic stimulus to the advancement of medical and hospital service. For this reason the Hospital maintains The Roosevelt Hospital School of Nursing and conducts an extensive training program for interns and residents.

Through the affiliation with Columbia University, fourth-year medical students at the Col-

lege of Physicians and Surgeons annually spend a period of two months at the Hospital as part of their clinical training in medicine and surgery. In addition special students were provided clinical experience in the laboratories, in anesthesia and in administration. In conjunction with the Institute of Applied Arts and Sciences in Brooklyn four medical secretary trainees perform secretarial duties in the Hospital's operating room as part of their two-year course.

For the second year, the Department of Nursing Education at Teachers College of Columbia University requested that graduate students in Nursing Administration be permitted to gain field experience at The Roosevelt Hospital. Also, one student from New York University's School of Administration and Social Service and two from the New York School for Social Work of Columbia University are training for their future careers by working three days per week under careful supervision of the staff of the Social Service Department.

RESEARCH AND SURVEYS

In 1953 the Henry W. Cave Foundation for Clinical Research was established to provide assistance to the medical staff in the preparation of statistics and surgical monographs with a member of the Medical Records Department acting as coordinator of biostatistics.

Two staff members of the Social Service Department conducted a survey of neighborhood nursery schools and settlement houses to provide assistance to physicians and social workers requiring such information.

High turnover of personnel is a basic problem in most hospitals today. In order to reduce the turnover, the Personnel Department began a survey to determine what factors in the job situations are responsible for this high rate. The Roosevelt Hospital turnover figure of 66⅔%, though high, is lower than in 1952 and below that of many other hospitals in New York City.

PERSONNEL CHANGES

Dr. Madison B. Brown, for four years Executive Vice President and Medical Director of the Hospital, resigned in November to assume directorship of the Hahnemann Medical College and Hospital in Philadelphia, Pennsylvania. Mr. Raymond W. Brooke, Associate Director, resigned in November to take over the duties of Director of Wyckoff Heights Hospital in Brooklyn. Miss Selma Liebman, Chief Dietitian, was recalled to active service with the United States Army in May. Miss Edythe Alexander resigned as Associate Director of In-Service Training for Nursing Service in December to prepare a new edition of her book on operating room procedure.

Mr. John Nicklas joined the administrative staff as Assistant Director in December and Miss Patricia McCauley took over the duties of Chief Dietitian in May.

IN SUMMARY

Though all departments of the Hospital have not been mentioned specifically in this report, it must be understood that The Roosevelt Hospital could not function properly without the assistance and cooperation of every one of its employees. Therefore, I should like to take this opportunity to express my personal thanks and appreciation to all, especially for their cooperation in the various economy measures we have tried to effect because of the Hospital's financial position.

It has been most gratifying to me that so many of the personnel and the medical staff have come forth with ideas and suggestions regarding improvement and economies in the operation of the Hospital at a time when provision of additional service to the community has resulted in an increased annual deficit. Their efforts exemplify so well the spirit and tradition which distinguish this institution.

Peter B. Terenzio

Peter B. Terenzio
Executive Vice President

ADMINISTRATIVE STAFF OF THE ROOSEVELT HOSPITAL*

executive vice president and director: Peter B. Terenzio, L.L.B., M.H.A.

assistant directors: John M. Danielson, B.A., M.H.A. John Nicklas, B.S., M.S.

comptroller: A. W. J. Beeney

administrative assistant: Eleanor Peterson

administrative resident: James A. Mahoney, B.S., M.D., D.P.H.

heads of services:

Admissions	Patricia Thompson
Allergy	Robert A. Cooke, M.D.
Anesthesia	Margaret Sullivan, R.N.
Building (Housekeeping & Laundry)	William J. Cain, A.A.S.
Business	A. W. J. Beeney
Development	Ernest F. Gamache, B.S., M.B.A.
Dietary	Patricia McCauley, B.S.
Employees' Health	Leo B. Halleran, M.D.
Engineering	F. J. Koster
Janeway Clinic for Therapeutic Radiology	Douglas Quick, M.B.
Laboratories	Walter W. Brandes, M.D.
Medical Records	Margaret Jones, B.A.
Nursing	Evelyn G. Fraser, R.N., M.A.
Personnel	Marjorie H. Bodge, B.A., M.A.
Pharmacy	William Notar-Angelo, Ph.G.
Physical Medicine and Rehabilitation	Allen S. Russek, M.D.
Public Interest	Marie Amadeo
Purchasing	Wallace O. Banker
Radiology and Private Diagnostic	Albert A. Dunn, Jr., M.D.
Social Service	Helen Siegrist, B.A.
Telephone	Edythe Ware
Volunteers	Ruth E. Cushman

*As of December 31, 1953

THE ROOSEVELT HOSPITAL SCHOOL OF NURSING

director: Evelyn G. Fraser, R.N., M.A.

associate director: Isabelle M. Muller, R.N., B.S.

faculty and staff:

Edythe L. Alexander, R.N., M.A.
Rosemary E. Bouchard, R.N., M.A.
Norma S. Cavaglieri, R.N., M.A.
Edwarda T. Crandall, R.N.
Eileen M. Cullen, R.N.
Rita M. Drew, R.N., B.S.
Helen Sheppard Dunlap, R.N.
Claire F. Fegan, R.N.
Hanna Jacobson, R.N., B.S.
Mary T. Keevan, R.N.
Jean Stager Lantz, R.N.
Irene M. McCarron, R.N.
Mary E. Wiechert, R.N., M.A.
Suzanne O'Brien, R.N., B.S.
Sonya M. Oliker, R.N.
Madeline Petrillo, R.N., B.S.
Ruth J. Reilly, R.N., B.S.
Elizabeth Roche, R.N., B.S.
Dorothy Touwsma, R.N.

THE ROOSEVELT HOSPITAL ALUMNI ASSOCIATION

president: Arthur J. Antenucci, M.D.

vice president: William H. Cassebaum, M.D.

treasurer: Justin T. Callahan, M.D.

secretary: Charles F. Stewart, M.D.

ALUMNAE ASSOCIATION OF THE ROOSEVELT HOSPITAL SCHOOL OF NURSING

president: Rosemary E. Bouchard

vice president: Isabelle M. Muller

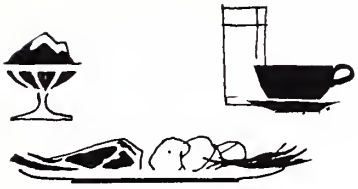
treasurer: Jeanette Kerkes

recording secretary: Andrene Burke

corresponding secretary: Helen Rude

SERVICES RENDERED—1953

621,933

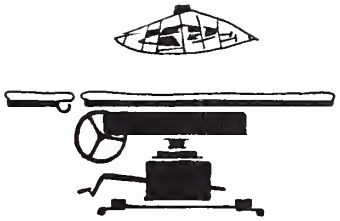


meals served

173,443

laboratory determinations

4,868



operations

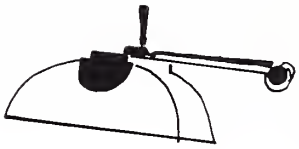
7,906

blood transfusions

9,205

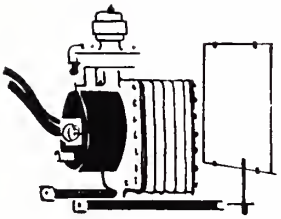
ambulance calls

18,683



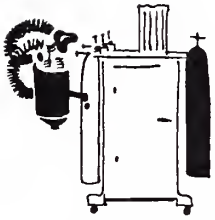
physiotherapy treatments

5,266



ECG and BMR examinations

4,606

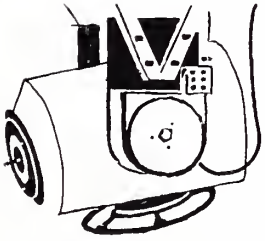


anesthetics

33,100

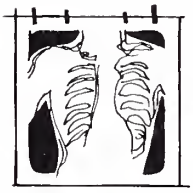
social service interviews, calls, letters

4,981



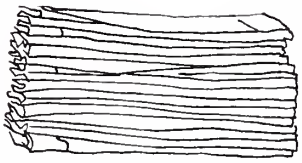
radium treatments

45,154



X-ray examinations and treatments

1,338,777



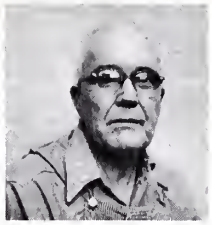
pounds of linen used.

1,793 PEOPLE

941 *employed in*

Registered Nurse
NURSING SERVICE

Salad Girl
FOOD SERVICE



Carpenter
ENGINEERING & BUILDING SERVICES

Labaratary Technician
PROFESSIONAL & TECHNICAL SERVICES

Accountant
ADMINISTRATIVE & BUSINESS SERVICES

247 *in training as*

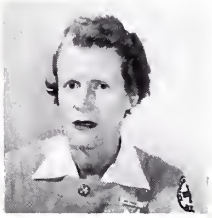
MEDICAL STUDENTS

NURSING STUDENTS

INTERN & RESIDENT STAFF MEMBERS

OTHER STUDENTS

278 *volunteering service as*



VOLUNTEERS

TRUSTEES

327 *practicing medicine as*

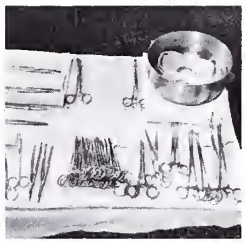
MEDICAL STAFF MEMBERS

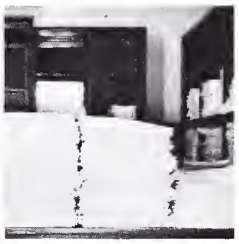
+ MATERIAL

DRUGS

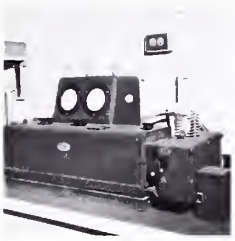
FOOD

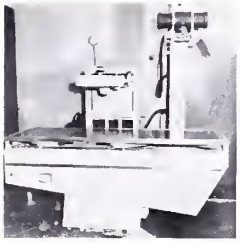
COTTON & GAUZE

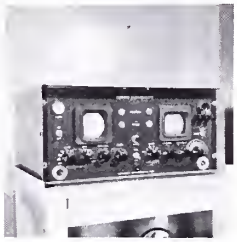

INSTRUMENTS

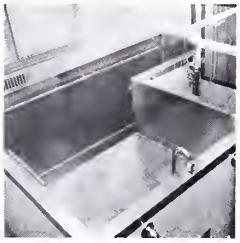

LINEN

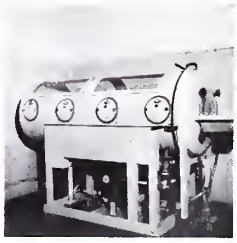
+ MACHINES


FLAME PHOTOMETER


RADIOGRAPHIC UNIT


CARDIOTACHOSCOPE


EXERCISE POOL


RESPIRATOR

= SERVICE

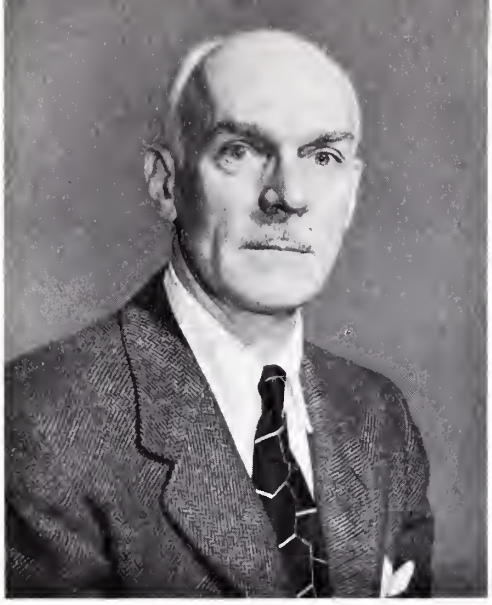
9,038 *in-patients received*

116,990 *days of hospital care*

16,081 *out-patients received treatment during . . .*

. . . 107,111 *clinic visits*

41,802 *persons given emergency treatment*



REPORT OF THE PRESIDENT OF THE MEDICAL BOARD

As happens periodically in every institution, 1953 was a year of changes at The Roosevelt Hospital.

Doctors Amendola, Patterson and Thompson assumed their responsibilities as Chiefs of Surgery at the beginning of the year and at the same time, Doctor Antenucci became Chief of the Second Medical Service. With these promotions, Doctors Henry W. Cave and Howard F. Shattuck were appointed Visiting Consultants in Surgery and Medicine respectively and I take this opportunity to express our appreciation for their years of untiring effort for the Hospital and the Medical Board. We are happy to note that their interest has not abated with their new appointments.

A donation of $47,000.00 led to the establishment of the Henry W. Cave Fund for Clinical Research. The existence of this fund led the Medical Board to study the future role of research at the Hospital and to undertake the planning of a long-range program.

The report of the Joint Commission on Accreditation following its inspection of our training methods and facilities, indicated that the Commission felt that training programs of all services were on a high level.

The opening of the Out-Patient and Record Room portions of the Tower Memorial Building marked a change of great interest to all present and past members of the Medical Staff. The move to the new facilities and the adoption of the unit record system after years of effort have resulted in a closer integration of the Out- and In-Patient Departments.

The Graduate Fortnight sponsored by the Academy of Medicine was held in October as usual and again the Staff contributed an afternoon program at the Hospital.

On November 1st, Mr. Peter B. Terenzio, who had formerly been an Assistant Director returned to replace Doctor Madison B. Brown as Director of the Hospital. The energy and spirit of cooperation which he brought to this formidable task was quickly felt by the Medical Staff.

With the completion of two years as President of the Medical Board, one cannot but appreciate the great amount of time and effort freely contributed by members of the Board toward the betterment of the Hospital. I wish to express here my thanks for this effort and for the aid and advice I personally have received during my tenure of office. On behalf of the Medical Board, I wish also to thank the Board of Trustees for its help and understanding while meeting the difficult problems associated with maintaining and improving the Hospital.

Respectfully submitted,

Julian M. Freston

Julian M. Freston, M.D.
President, The Medical Board

MEDICAL BOARD OF THE ROOSEVELT HOSPITAL*

officers

PRESIDENT . . . . . **Julian M. Frestan, M.D.** **VICE PRESIDENT** . . . . . **R. Clark Grave, M.D.** **SECRETARY** . . . . . **Gurney Toylar, M.D.**

members

Frederick H. Amendola, M.D.
Arthur J. Antenucci, M.D.
David J. Barry, M.D.
Simon A. Beisler, M.D.
Walter W. Brandes, M.D.
Norton S. Brown, M.D.
William H. Button, Jr., M.D.
William H. Casseboum, M.D.
Henry W. Cave, M.D.
J. Maxwell Chamberlain, M.D.
Robert A. Cooke, M.D.
Condict W. Cutler, Jr., M.D.
Hugh P. Davis, M.D.
Kenneth T. Donaldson, M.D.
Albert A. Dunn, Jr., M.D.
Clarence A. Dunn, D.D.S.
Julian M. Freston, M.D.
Arthur V. Greeley, M.D.
R. Clark Grove, M.D.
John E. Hutton, M.D.
Edmund N. Joyner, III, M.D.
Henry A. Kingsbury, M.D.
Hedwig Koenig, M.D.
Robert W. Laidlow, M.D.
John F. London, M.D.
Charles W. Lester, M.D.
Alexander T. Martin, M.D.
Royal M. Montgomery, M.D.
R. Sterling Mueller, M.D.
Howard A. Patterson, M.D.
Thomas C. Peightal, M.D.
Frank H. Peters, M.D.
Douglas Quick, M.B.
Janet McK. Riach, M.D.
Allen S. Russek, M.D.
Albert C. Santy, M.D.
Howard F. Shattuck, M.D.
William B. Sherman, M.D.
Frank R. Smith, M.D.
Perrin B. Snyder, M.D.
Charles F. Stewart, M.D.
Gurney Taylor, M.D.
James E. Thompson, M.D.
Carmine T. Vicale, M.D.
David M. Weeks, M.D.
William C. White, M.D.
Agnes G. Wilson, M.D.

executive committee

Julian M. Freston, M.D., *Chairman*
Frederick H. Amendola, M.D.
Arthur J. Antenucci, M.D.
Simon A. Beisler, M.D.
R. Clark Grove, M.D.
Edmund N. Joyner, III, M.D.
Robert W. Laidlow, M.D.
Howard A. Patterson, M.D.
Thomas C. Peightal, M.D.
William B. Sherman, M.D.
Frank R. Smith, M.D.
James E. Thompson, M.D.
Gurney Taylor, M.D.

MEDICAL STAFF OF THE ROOSEVELT HOSPITAL*

consulting staff

SURGERY AND SURGICAL SPECIALTIES

Division of General Surgery

Frank B. Berry, M.D.
Daniel Catlin, M.D.
Henry W. Cave, M.D.
Condict W. Cutler, Jr., M.D.
Herbert Parsons, M.D.
Bronson Ray, M.D.
Alfred Stillman, M.D.
William C. White, M.D.

Division of Gynecology

William P. Healy, M.D.
Howard C. Taylor, Jr., M.D.

Division of Otolaryngology

George R. Brighton, M.D.
D. H. Jones, M.D.
Victor C. McQuaig, M.D.

Division of Oral Surgery

Malcolm W. Carr, D.D.S.

Division of Orthopedic Surgery

M. Beckett Howorth, M.D.
Alan deF. Smith, M.D.

Division of Ophthalmology

Arnold Knopp, M.D.
Osborn P. Perkins, M.D.
Algernon B. Reese, M.D.

MEDICINE AND MEDICAL SPECIALTIES

Division of Internal Medicine

Evan M. Evans, M.D.
Claude E. Forkner, M.D.
Edward E. Gordon, M.D.
Robert L. Levy, M.D.
Thomas T. Mackie, M.D.
Ezra B. Sanford, M.D.
Howard F. Shattuck, M.D.
Henry C. Thacher, M.D.
Cornelius Troeger, M.D.
Davenport West, M.D.

Division of Allergy

Robert A. Cooke, M.D.
Albert Vander Veer, M.D.

Division of Dermatology

George C. Andrews, M.D.

Division of Pediatrics

Edith M. Lincoln, M.D.
Alexander T. Martin, M.D.
Philip M. Stimson, M.D.

Division of Neurology

Samuel C. Burchell, M.D.
Charles A. McKendree, M.D.

Division of Pathology

A. Purdy Stout, M.D.

Division of Anesthesiology

Lewis S. Booth, M.D.

attending staff

SURGERY AND SURGICAL SPECIALTIES

Division of General Surgery

Chiefs
Frederick H. Amendola, M.D.
Howard A. Patterson, M.D.
James E. Thompson, M.D.
Attending Surgeons
J. Maxwell Chamberlain, M.D.
Charles W. Lester, M.D.
Douglas Quick, M. B.
Associate Attending Surgeons
William H. Casseboum, M.D.
Henry A. Kingsbury, M.D.
J. William Littler, M.D.
Gordon A. McNeer, M.D.
R. Sterling Mueller, M.D.
Charles F. Stewart, M.D.
David M. Weeks, M.D.
Assistant Attending Surgeons
Howard S. Dunbar, M.D.
Joseph M. Ford, M.D.
Charles C. Harrold, Jr., M.D.
Adrian Lambert, M.D.
Gilbert H. Taylor, M.D.
T. Scudder Winslow, M.D.
Jr. Asst. Attending Surgeons
Rolla Campbell, M.D.
Walter A. Wichern, Jr., M.D.
Philip D. Wiedel, M.D.

Division of Gynecology

Chief
Thomas C. Peightal, M.D.
Attending Gynecologist
Frank R. Smith, M.D.
Assoc. Attending Gynecologist
Arthur V. Greeley, M.D.
Asst. Attending Gynecologists
Justin T. Callahan, M.D.
Ralph Gause, M.D.
Barbara J. Logan, M.D.
Jr. Asst. Attending Gynecologist
David B. Crawford, Jr., M.D.

Division of Urology

Chief
Simon A. Beisler, M.D.
Associate Attending Urologists
Charles K. Hamilton, M.D.
Perrin B. Snyder, M.D.
Assistant Attending Urologist
William J. Nelson, M.D.

Division of Otolaryngology

Chief
R. Clark Grove, M.D.
Associate Attending Otolaryngologists
Hugh P. Davis, M.D.
Charles C. Francis, M.D.
Hilton H. Stathers, M.D.
Assistant Attending Otolaryngologists
Fred J. Hunter, Jr., M.D.
John S. Lewis, M.D.
Jr. Assistant Attending Otolaryngologists
Harold W. Beaty, M.D.
Henry A. Rusch, Jr., M.D.
Lewis A. Shepperd, M.D.

Division of Oral Surgery

Chief
Clarence A. Dunn, D.D.S.
Assistant Attending Oral Surgeon
Paul Duxbury, D.D.S.

MEDICINE AND MEDICAL SPECIALTIES

Division of Internal Medicine

Chiefs
Arthur J. Antenucci, M.D.
Julian M. Freston, M.D.
Attending Physicians
Norton S. Brown, M.D.
Frank H. Peters, M.D.
William B. Sherman, M.D.
Gurney Taylor, M.D.
Associate Attending Physicians
David J. Barry, M.D.
William H. Button, Jr., M.D.
Kenneth T. Donaldson, M.D.
Charles C. Foote, M.D.
John E. Hutton, M.D.
Albert C. Santy, M.D.
Assistant Attending Physicians
Harry C. Christie, M.D.
William W. Field, M.D.
Leo B. Holleran, M.D.
Valentine A. Hofmann, M.D.
Thomas P. Jacobs, M.D.
Myron C. Patterson, M.D.
Henry G. Schaffeld, M.D.
Jr. Asst. Attending Physicians
Norman W. MacLeod, M.D.
William B. Waterman, M.D.

Division of Allergy

Attending Allergist
William B. Sherman, M.D.
Associate Attending Allergists
James H. Barnard, M.D.
Robert Chabot, M.D.
Assistant Attending Allergists
Earl B. Brown, M.D.
Selion Hebold, M.D.
Walter R. Kessler, M.D.

Division of Pediatrics

Chief
Edmund N. Joyner, III, M.D.
Attending Pediatricians
Hedwig Koenig, M.D.
John F. London, M.D.
Agnes G. Wilson, M.D.
Asst. Attending Pediatricians
Nathaniel Greenfield, M.D.
Umberto Stefano, M.D.
Leo F. Wilking, Jr., M.D.
Jr. Asst. Attending Pediatrician
Marjorie Rittnagen, M.D.

*As of December 31, 1953.

Division of Dermatology

Chief
Royal M. Montgomery, M.D.

Assistant Attending Dermatologists
Samuel Hecht, M.D.
C. Douglas Walsh, M.D.

Division of Neurology

Attending Neurologist
Carmine T. Vicale, M.D.

Associate Attending Neurologist
James F. Culleton, M.D.

Assistant Attending Neurologist
Sidney M. Cohen, M.D.

Division of Physical Medicine

Associate Attending Physiatrist
Allen S. Russek, M.D.

Division of Psychiatry

Chief
Robert W. Laidlaw, M.D.

Attending Psychiatrist
Janet McK. Riach, M.D.

Associate Attending Psychiatrists
Justin L. Greene, M.D.
Bernard L. Pacella, M.D.
J. Kendall Wallis, M.D.
Nathaniel Warner, M.D.

Assistant Attending Psychiatrists
Charles C. Dahlberg, M.D.
E. Alden Ellison, M.D.
Barbara Fish, M.D.
Louis J. Gilbert, M.D.
Lillian K. Kaplan, M.D.
Stephen W. Kempster, M.D.
Edward W. Kloth, M.D.
Robert S. Mumford, M.D.
Harry R. Potter, M.D.
Dallas Pratt, M.D.
William J. Turner, M.D.

Department of Pathology

Director and Attending Pathologist
Walter W. Brandes, M.D.

Associate Pathologist
Bernard Kalfayan, M.D.

Department of Radiology

Director and Attending Radiologist
Albert A. Dunn, Jr., M.D.

Associate Radiologist
Harvey P. Lesselbaum, M.D.

Assistant Radiologist
Robert L. Pinck, M.D.

OUT-PATIENT SERVICE STAFF*

SURGERY AND SURGICAL SPECIALTIES

Division of General Surgery

Chief
Henry A. Kingsbury, M.D.

Assistant Chief
Charles F. Stewart, M.D.

Attendings
William H. Cassebaum, M.D.
Charles C. Harrold, Jr., M.D.
Adrian Lambert, M.D.
Gordon McNeer, M.D.
John C. Piersan, M.D.
Philip D. Wiedel, M.D.
T. Scudder Winslow, M.D.

Assistant Attendings
Gustave A. Haggstram, M.D.
Ralph E. Herendeen, M. D.
Kenneth M. Lewis, Jr., M.D.
Ray McClure, Jr., M.D.
Louis M. Rosati, M.D.
H. G. Sandvoss, M.D.
Walter A. Wichern, Jr., M.D.

Clinical Assistants
Lee Gillette, M.D.
Martin C. Rogers, M.D.

Division of Gynecology

Chief
Barbara J. Logan, M.D.

Attendings
Justin T. Callahan, M.D.
Ralph Gause, M.D.
Arthur V. Greeley, M.D.
Kenneth S. MacLean, M.D.

Assistant Attendings
Hubert S. Bush, M.D.
David B. Crawford, Jr., M.D.

Clinical Assistant
Carl F. Buechle, M.D.

Division of Urology

Chief
Simon A. Beisler, M.D.

Attendings
Charles K. Hamilton, M.D.
Perrin B. Snyder, M.D.

Assistant Attendings
Frank Garai, M.D.
Leonard Hallock, M.D.
William J. Nelson, M.D.
John C. Stockman, M.D.

Division of Otolaryngology

Chief
Hugh P. Davis, M.D.

Attendings
Charles C. Francis, M.D.
Hilton H. Stathers, M.D.

Assistant Attending
John S. Lewis, M.D.

Clinical Assistants
Harold W. Beaty, M.D.
Henry A. Rusch, Jr., M.D.
Lewis A. Shepperd, M.D.

Division of Oral Surgery

Chief
Clarence A. Dunn, D.D.S.

Attending
Paul Duxbury, D.D.S.

Assistant Attendings
Frank Dawson, D.D.S.
John Doscher, D.D.S.

Clinical Assistants
John Duxbury, D.D.S.
Herman W. Frankel, D.D.S.
Charles Hillyer, D.D.S.
Harold Silver, D.D.S.

Orthopedic Clinic

Chief
M. Beckett Haworth, M.D.

Associate Attending
Gilbert H. Taylor, M.D.

Breast Clinic

Chief
James E. Thompson, M.D.

Attending
R. Sterling Mueller, M.D.

Gastro-intestinal Clinic

Chiefs
John E. Hutton, M.D.
James E. Thompson, M.D.

Attending
Charles F. Stewart, M.D.

Assistant Attendings
Henry F. Harris, M.D.
Dino Sandroni, M.D.

Clinical Assistant
Lester J. Hanig, M.D.

Hand Clinic

Chief
J. William Littler, M.D.

Attendings
Henry A. Kingsbury, M.D.
R. Sterling Mueller, M.D.

Thyroid Clinic

Chief
Howard A. Patterson, M.D.

Attendings
Charles C. Harrold, Jr., M.D.
Charles F. Stewart, M.D.

Division of Therapeutic Radiology

Chief
Douglas Quick, M.B.

Attending
George H. Parks, M.D.

Physicist
Miss Jeanne Richmond

MEDICINE AND MEDICAL SPECIALTIES

Division of Internal Medicine

Chief
David J. Barry, M.D.

Acting Chief
Albert C. Santy, M.D.

Assistant Chief
Charles C. Foote, M.D.

Attendings
Henry Aronow, Jr., M.D.
Harry C. Christie, M.D.
Kenneth T. Donaldson, M.D.
William W. Field, M.D.
Lea B. Halleran, M.D.
Valentine A. Hofmann, M.D.
Thomas P. Jacobs, M.D.
Norman W. MacLeod, M.D.
Myron C. Patterson, M.D.
Henry G. Schaffeld, M.D.
Donald M. Shafer, M.D.

Associate Attending
M. William Spickler, M.D.

Assistant Attendings
Carmelo P. Cancellieri, M.D.
Henry F. Harris, M.D.
Vito F. Santangela, M.D.
Robert Wallis, M.D.
William B. Waterman, M.D.

Clinical Assistants
Walter Liebling, M.D.
Robert V. McCormick, M.D.
Leon Merkin, M.D.
Eric D. Savage, M.D.
Thomas T. Tomlyn, M.D.

Division of Allergy

Chiefs
Robert A. Cooke, M.D.
R. Clark Grove, M.D. (Otolaryngology)

Assistant Chief
William B. Sherman, M.D.

Attendings
James H. Barnard, M.D.
Robert Chabot, M.D.
Selian Hebold, M.D.

Assistant Attendings
Otelia J. Bengtsson, M.D.
Earl B. Brown, M.D.
Louis Sternberg, M.D.

Clinical Assistants
Harold W. Beaty, M.D.
Winifred Bronson, M.D.
Carmelo P. Cancellieri, M.D.
Leoni Claman, M.D.
H. Harold Gelfand, M.D.
Bernard Goldberg, M.D.
A. Albert Goodman, M.D.
Henry F. Harris, M.D.
Roland T. Jeffery, M.D.
Harry Kaplan, M.D.
Harry Swartz, M.D.
Irving H. Uvitsky, M.D.

Division of Pediatrics

Chief
Edmund N. Joyner, III, M.D.

Attendings
Hedwig Koenig, M.D.
David D. Stowell, M.D.

Assistant Attendings
Nathaniel L. Greenfield, M.D.
Marjorie Rittnagen, M.D.
Daniel Ross, M.D.
Umberto Stefano, M.D.
Lea F. Wilking, Jr., M.D.

Clinical Assistant
Lucie Rudd, M.D.

Division of Dermatology

Chief
Royal M. Montgomery, M.D.

Attending Pathologist
Gerald F. Machacek, M.D.

Attendings
Samuel Hecht, M.D.
C. Douglas Walsh, M.D.

Assistant Attending
Frank Garai, M.D.

Clinical Assistants
Benjamin B. Burrill, M.D.
Wilbur B. Hurlbut, M.D.
Daniel Hyman, M.D.
Tiber J. Nagy, M.D.
Harold W. Rosenberg, M.D.
Gwedy Vellazzi, M.D.

Division of Neurology

Chief
James F. Culleton, M.D.

Assistant Attending
Sidney M. Cohen, M.D.

Division of Psychiatry

Chief
Robert W. Laidlaw, M.D.

Attendings
Justin L. Greene, M.D.
J. Kendall Wallis, M.D.
Nathaniel Warner, M.D.

Assistant Attendings
Charles C. Dahlberg, M.D.
E. Alden Ellison, M.D.
Barbara Fish, M.D.
Stephen W. Kempster, M.D.
Edward W. Kloth, M.D.
Robert S. Mumford, M.D.
Harry R. Potter, M.D.
Dallas Pratt, M.D.
William J. Turner, M.D.

Clinical Psychologist
Helen Thompson, Ph.D.

Clinical Assistants
Charles F. Hesselbach, M.D.
Asa C. Isham, M.D.
Charles Moffett, M.D.
Charles W. Sacarides, M.D.
Gerald J. Taylor, M.D.
Anthony S. Vatos, M.D.
Virginia N. Wilking, M.D.

*As of December 31, 1953.

Division of Child Psychiatry

Chief
Janet McK. Riach, M.D.
Assistant Attendings
Louis J. Gilbert, M.D.
Lillian K. Kaplan, M.D.
Clinical Assistant
Maurice R. Green, M.D.
Assistant Clinical Psychologist
Mrs. Roberta Edel

Arthritis Clinic

Chief
Cornelius Traeger, M.D.
Attending
Robert C. Batterman, M.D.
Clinical Assistant
Arthur J. Grossman, M.D.
Podiatrist
Maria F. Miletti, Pod. D.

Hematology Clinic
Chief
Kenneth T. Donaldson, M.D.

Diabetic Clinic
Chief
Lea B. Halleran, M.D.
Attendings
Thomas P. Jacobs, M.D.
Norman W. MacLeod, M.D.
Donald M. Shafer, M.D.
Podiatrist
Maria F. Miletti, Pod. D.

Cardiac Clinic (Adult)
Chief
William H. Buttan, Jr., M.D.
Attendings
David J. Barry, M.D.
Robert C. Batterman, M.D.
Charles C. Foote, M.D.
Thomas P. Jacobs, M.D.
Myron C. Pattersen, M.D.
David M. Weeks, M.D.
Assistant Attending
Ronald Giovannelli, M.D.
Clinical Assistant
Eric D. Savage, M.D.

Cardiac Clinic (Pediatric)
Chief
Edmund N. Joyner, III, M.D.
Attending
David D. Stowell, M.D.
Podiatrist
Mario F. Miletti, Pod. D.

Physical Therapy
Chief
Allen S. Russek, M.D.

COURTESY STAFF*

SURGERY AND SURGICAL SPECIALTIES

Albert H. Aldridge, M.D.
Philip D. Allen, M.D.
Wilson E. Alsop, M.D.
F. W. Bancroft, M.D.
William H. Barber, M.D.
Henry T. Burns, M.D.
Hubert S. Bush, M.D.
G. A. Carlucci, M.D.
John T. Cole, M.D.
Bradley Coley, M.D.
Charles F. Daniels, M.D.
Wade Duley, M.D.
Seward Erdman, M.D.
John Erdmann, M.D.
Jose M. Ferrer, Jr., M.D.
Frederick W. Finn, M.D.
E. L. Frazell, M.D.
W. C. T. Gaynor, M.D.
J. Randolph Gepfert, M.D.
John T. Goodner, M.D.
Halford Hallock, M.D.
John M. Hanford, M.D.
J. P. Hennessy, M.D.
Norman Higinbotham, M.D.
J. William Hinton, M.D.
Donald G. Johnson, M.D.
Vansel Johnson, M.D.
John A. Kelly, M.D.
Robert H. Kennedy, M.D.
Harold B. Keyes, M.D.
Kenneth M. Lewis, Sr., M.D.
Kenneth S. MacLean, M.D.
Constantine J. MacGuire, M.D.
John C. McCauley, M.D.
Charles C. McLane, M.D.
Roland L. Maier, M.D.
Frank L. Meleney, M.D.
Herbert W. Meyer, M.D.
Robert S. Millen, M.D.
John J. Moorhead, M.D.
Albert A. Morrow, M.D.
J. H. Mulholland, M.D.
Equinn W. Munnell, M.D.
Philip C. Potter, M.D.
Rudolph Schullinger, M.D.
Beverly C. Smith, M.D.
F. R. Thompson, M.D.
H. S. Vaughan, M.D., D.D.S.
John M. Walker, M.D.
Carnes Weeks, M.D.
Robert Wylie, M.D.

Junior Members
E. Tremain Bradley, M.D.
Byron C. Butler, M.D.
Lee Gillette, M.D.
Gustave A. Haggstrom, M.D.
Ralph E. Herendeen, M.D.
Kenneth M. Lewis, Jr., M.D.
Ray D. McClure, Jr., M.D.
John C. Stackman, M.D.
Robert W. Tilney, Jr., M.D.

MEDICINE AND MEDICAL SPECIALTIES

Gregory I. Altschuller, M.D.
Walter P. Andertan, M.D.
Henry Aronow, Jr., M.D.
Horace S. Baldwin, M.D.
Robert C. Batterman, M.D.
Z. T. Bercovitz, M.D.
Lillian A. Baker, M.D.
Howard G. Bruenn, M.D.
Dever S. Byard, M.D.
Henry T. Chickering, M.D.
Clement B. P. Cobb, M.D.
G. Jarvis Coffin, M.D.
Arthur C. DeGraff, M.D.
Beekman J. Delatour, M.D.
Laurence H. Dowd, M.D.
Marshall F. Driggs, M.D.
Robert O. DuBois, M.D.
C. Dary Dunham, M.D.
A. Wilbur Duryee, M.D.
Cary Egglestan, M.D.
D. F. Elmendorf, M.D.
Frank M. Falconer, M.D.
Shirley C. Fisk, M.D.
John E. Franklin, M.D.
William A. Gardner, M.D.
Helen Gavin, M.D.
Malcolm Goodridge, M.D.
Thomas N. Graham, M.D.
Nathaniel Greenfield, M.D.
Clara R. Grass, M.D.
James S. K. Hall, M.D.
Bernard Handler, M.D.
Robert L. Hutton, M.D.
Henry James, M.D.
Oswald K. Jones, M.D.
Hans Kraus, M.D.
Samuel W. Lambert, Jr., M.D.
William H. Lewis, Jr., M.D.
Walter Liebling, M.D.
Asa Lincoln, M.D.
Alexander V. Lyman, M.D.
Gerald F. Machacek, M.D.
John McCabe, M.D.
Marsh McCall, M.D.
Aildred A. MacDonald, M.D.
Leon Merkin, M.D.
Arthur E. Neergaard, M.D.
Jack Nelson, M.D.
William S. Norton, M.D.
George H. Parks, M.D.
Frank G. Pettengill, M.D.
John J. Pautas, M.D.
Giuseppe Previtali, M.D.
Loton Rasmussen, M.D.
H. McLeod Riggins, M.D.
Daniel Ross, M.D.
Lucie Rudd, M.D.
Dina Sandroni, M.D.
John E. Sawhill, M.D.
Leander H. Shearer, M.D.
Frederick H. Shillito, M.D.
Martin deF. Smith, M.D.
William R. Smith, M.D.
Hamilton Southworth, M.D.
Will Cook Spain, M.D.
Louis Sternberg, M.D.
Edgar Stillman, M.D.
Samuel Stone, M.D.
David D. Stowell, M.D.
William D. Stubenbord, M.D.
Ralph E. Swope, M.D.
T. Loyd Tyson, M.D.
Robert Wallis, M.D.
W. L. Whittemore, M.D.
Byard Williams, M.D.

Junior Members
Henry F. Harris, M.D.
George R. Lovell, M.D.
Robert V. McCormick, M.D.

HOUSE STAFF*

Allergy
Residents
Juan C. Baena, M.D.
Kenneth L. Sears, M.D.
Fellow
Jean Ray, M.D.

Dermatology
Resident
Carol R. Bahcall, M.D.

Gynecology
Resident
David S. Ellison, M.D.

Medicine
First Assistant Residents
Frank Iaquinta, M.D.
Thomas C. Scanlon, M.D.
Frank Seixas, M.D.
R. Wendell Ward, M.D.
Second Assistant Residents
Albert M. Abaady, M.D.
Albert F. Andresen, M.D.
Gabriel A. Cava, M.D.
William L. Kraus, M.D.
Arno Machaldt, M.D.
Josef H. Weissberg, M.D.
Interns
Thurman B. Givan, Jr., M.D.
David H. Gray, M.D.
Arthur G. Larkin, M.D.
Charles M. McKean, M.D.
Richard W. Oliver-Smith, M.D.
Alfred B. Lewis, Jr., M.D.

Oral Surgery
Intern
George K. Brazill, Jr., D.D.S.

Otolaryngology
Resident
Salah E. Bekir, M.D.
Assistant Residents
Henry Frenkiel, M.D.
Rafael A. Mella, M.D.

Pathology
Residents
Richard Dominick, M.D.
Claude Laprade, M.D.
Frank Shepard, Jr., M.D.

Pediatrics
Resident
Helen Zeman, M.D. — Acting
Assistant Residents
Claudia E. Cambria, M.D.
Anthony J. Cuti, M.D.
Philip A. Khairallah, M.D.

Plastic & Reconstructive Surgery
Residents
Cornelius Frey, M.D.
Colette Perras, M.D.

Psychiatry
Fellow
Robert Meineker, M.D.

Roentgenology
Resident
Sabino Rizzo, M.D.
Assistant Residents
Andrew M. Diggs, M.D.
Richard L. Perry, M.D.
Joseph M. Straughan, M.D.

Surgery
Residents
Lowyd W. R. Ballantyne, Jr., M.D.
John B. Casale, Jr., M.D.
Richard B. Hamilton, M.D.
Robert W. Crecca, M.D.
First Assistant Residents
Richard Creedon, M.D.
William T. Close, M.D.
Michael Hume, M.D.
Eugene S. Kilgore, Jr., M.D.
Second Assistant Residents
David M. Carberry, M.D.
Jesse B. Kellum, M.D.
Edwin B. Kent, M.D.
Wilbur H. Lyon, Jr., M.D.
Third Assistant Residents
Frederick O. Bowman, Jr., M.D.
W. Grimes Byerly, M.D.
Jerome DeCosse, M.D.
William S. Gorcelan, M.D.
Anthony J. Smith, M.D.
James W. Smith, M.D.
William C. Waller, M.D.
Interns
Merrill N. Bradley, M.D.
David A. Eaton, M.D.
John F. Farrell, M.D.
Miguel A. Garcia, M.D.
Alvin E. O'Sullivan, M.D.
James H. Terry, Jr., M.D.

Urology
Resident
Hasim Alyot, M.D.

*As of December 31, 1953.

PUBLICATIONS OF THE MEDICAL STAFF
1953

division of allergy

Brown, Earl B., M.D.

"Effect of Small Doses of Cortisone Acetate Combined with on Antihistaminic in Rogweed Pallinosis", The Journol of Allergy, Vol. 24, No. 4, Pages 364-368, July 1953.

Kessler, Walter R., M.D.

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Sherman, William B., M.D.

"Experimentol Production of Skin-Sensitizing Antibodies", Reprinted from The Noture and Significance of the Antibody Response, A. M. Pappenheimer, Jr., Editor, Columbia University Press, 1953.

"Cortisone, ACTH, and the Allergic Reaction", Reprinted from "The Proctitioner", Val. 170, Pages 347-354, April 1953.

"An Evoluation of Treatment of Ragweed-Sensitive Patient with Adrenocorticotropic Hormane in Gelatin", J. Allergy, Vol. 24, Page 506, November 1953.

"Allergic Reoctions to Penicillin", J. Allergy, Val. 24, Page 383, September 1953.

division of dermatology

Montgomery, Royal M., M.D.

"Modern Theropy of Pyodermas", New York State Journol of Medicine, Vol. 53, Page 1983, September 1953.

"Further Successful Desensitizotion to Penicillin", New Yark Stote Journol of Medicine, Vol. 53, Page 448, Februory 1953.

division of gynecology

Callahan, Justin T., M.D.

"Seporotion of the Symphysis Pubis", American Journol Obstetrics ond Gynecology, Vol. 66, Pages 281-293, August 1953.

Crawford, David B., Jr., M.D.

"Acute Lower Abdominol Emergencies", The Review of Gostro-Enterology, Vol. 20, Pages 363-372, June 1953.

Gause, Ralph, W., M.D.

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division of medicine

Batterman, Robert C., M.D.

"Fote Of Gentistic Acid in Man as Influenced by Alkalinization ond Acidificotion", Proceedings of the Society for Experimental Biology ond Medicine, Vol. 82, Poges 376-379, 1953.

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Bercovitz, Z. T., M.D.

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Levy, Robert L., M.D.

"The Coronory Problem in Relotion to Aging", Journal of the American Geriatrics Society, Vol. 1, No. 12, December 1953.

Lewis, William Hall, Jr., M.D.

"Differences in the Rate ond Trend of Mortolity for Different Age and Sex Groups in Different Eros", Journol of Gerontalogy, Vol. 8, No. 3, July 1953.

"The Physicion and Federal Retirement Pension Progroms", The Connecticut Stote Medical Journal, Vol. 17, No. 9, Page 762, September 1953.

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Poutas, John J., M.D.

"Acute Intermittent Porphyria", A.M.A. Archives af Internal Medicine, Vol. 9, Pages 389-391, Morch 1953.

Shillito, Frederick H., M.D.

"Periodic Heolth Examinations", Annols of Internal Medicine, Vol. 39, No. 1, July 1953.

Spain, W. C., M.D.

"The Immunologic Aspects of Allergic Conditians", Annals of Internal Medicine, Vol. 38, No. 2, February 1953.

Tyson, Terence Lloyd, M.D.

"Marie-Strumpell Spondylitis in Women", Am. Rheum. Dis., Vol. 12, Poge 40, Morch 1953.

division of ophthalmology

Reese, Algernon B., M.D.

"Focol Sclerol Necrosis", Arch. Oph., Vol. 49, Pages 633-636, June 1953.

"Clossificotion of Retrolentol Fibroplasia", Amer. Jour. Oph., Vol. 36, Poge 1333, October 1953.

division of otolaryngology

Grove, R. Clark, M.D.

"Importonce of Hyperplostic Sinusitis in Etiology of Allergic Rhinitis", A.M.A. Archives of Otoloryngology, Vol. 57, Pages 267-281, Morch 1953.

division of pathology

Stout, Arthur Purdy, M.D.

"Intramucosol Epitheliomo of the Larynx", Am. Jour. Roentgenol., Vol. 69, Poges 1-13, Januory 1953.

"Microscopic Differential Diagnosis of Lotent Carcinoma of Prostote", Arch. Path., Vol. 55, Poges 131-141, Februory 1953.

"Biopsy and Cytologic Diagnosis of Cancer", J. Amer. Geriotrics Soc., Vol. 1, Poges 170-176, Morch 1953.

"Chandrosarcoma of the Extraskeletol Soft Tissue", Cancer, Vol. 6, Poges 581-590, May 1953.

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division of pediatrics

Martin, Alexander T., M.D.

"Inaugural Address", Vol. 29, No. 4, Pages 261-265, April 1953.

division of psychiatry

Green, Maurice R., M.D.

"Some notes on the Psychotherapy of Schizophrenia", The Psychiatric Quarterly, July 1953.

Kempster, Stephen W., M.D.

"Useful Techniques in the Treatment of Patients with Schizophrenia or Borderline States", Psychiatry, Journal for the Study of Interpersonal Relations, Vol. 16, No. 1, February 1953.

Pratt, Dallas, M.D.

"Making the Environment Respond to Basic Emotional Needs", Mental Health Bulletin, Vol. 31, No. 1, January-February 1953.

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division of surgery

Barber, W. Howard, M.D.

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REPORT OF THE CHAIRMAN OF THE VOLUNTEER COMMITTEE

The Volunteer Committee continued to grow and increase their activities for 1953.

Most important of their new functions has been the Fund Raising Committee which was established as a permanent sub-committee. The Ball of Roses, which is to be a yearly event for this Committee, netted $21,000.79 for the Nurses' Building Fund. The Volunteer Shop receipts totaling $1,000, and $500 from Diversional Therapy sales were also given to the Nurses' Building Fund.

The Committee piloted a Speech Therapy program and made their annual contribution of $1200 from Rummage sales to Social Service, plus $120 for Play Therapy, besides writing their yearly appeal letters for the United Hospital Fund, which resulted in $8,918.00 for the Hospital.

The Volunteer Department with 278 Volunteers gave 25,435 hours of service, with the Nurses' Aides leading the groups in hours. Many additional hours not included were given to Fund Raising.

Mrs. J. Joseph Mylott
Chairman, The Volunteer Committee

TYPICAL VOLUNTEER ACTIVITIES

VOLUNTEER COMMITTEE

officers:

chairman:	Mrs. J. Joseph Mylott
vice chairman:	Mrs. Howard C. Adams
treasurer:	Mrs. Robert L. Levy
assistant treasurer:	Mrs. Thomas L. Ennis
secretary:	Mrs. William Wendt

members:

Mrs. Howard C. Adams
Mrs. Frederick H. Amendala
Mrs. Eduarda Andrade
Mrs. Richard B. Ayer
Mrs. Daniel Bacon
Mrs. Charles F. Bailey
Mrs. Walter C. Baker
Mrs. Francis D. Bartaw
Mrs. F. Wilder Bellamy
Mrs. Bruce Bliven
Mrs. Danald F. Bush
Mrs. Elizabeth Shaw Buttan
Mrs. Henry W. Cave
Mrs. Frank W. Chapman
Mrs. Trevett Caburn Chase
Mrs. Stuart M. Cracker
Mrs. Byran T. Davey
Mrs. William E. Delehanty
Mrs. Gayer G. Daminick
Mrs. Clarence A. Dunn
Mrs. Randall N. Durfee
Mrs. Elisha Dyer
Mrs. Thamas L. Ennis
Mrs. Mansfield Ferry
Miss Thayer Gibbans
Mrs. Albert Lee Hawes
Mrs. Anne K. Halder
Mrs. Charles H. Ireland
Mrs. Jahn N. Irwin, II
Mrs. Frederic R. King
Mrs. Adrian Lambert
Mrs. Lewis C. Ledyard
Mrs. Rabert L. Levy
Mrs. A. B. Lichtenstein
Mrs. Frederic W. Lincaln
Mrs. Vadim S. Makaraff
Mrs. Lawrence C. Marshall
Mrs. Thamas S. McLane
Mrs. Walter G. Merritt
Mrs. Rager Milliken
Mrs. C. Peabody Mahun
Mrs. Lewis C. Murdack
Mrs. J. Jaseph Mylatt
Miss Gertrude Ogden
Miss Katharine deB. Parsans
Mrs. Haward A. Pattersan
Mrs. Lewis T. Prestan
Mrs. Henry Pendletan Ragers
Mrs. Gearge E. Raasevelt
Mrs. Jahn K. Raasevelt
Mrs. Philip J. Roasevelt
Mrs. W. Emlen Raosevelt
Mrs. Haward F. Shattuck
Mrs. Leicester H. Sherrill
Mrs. Dudley D. Stetsan
Mrs. Harald L. Suttle
Mrs. William H. Taft, II
Mrs. Gurney Taylar
Mrs. Haward C. Taylor, Jr.
Mrs. James E. Thampsan
Mrs. Alfred G. Tuckerman
Mrs. Rager Tuckerman
Miss Nancy Walker
Mrs. Charles E. Wampler
Mrs. Katherine E. Ware
Mrs. William Wendt
Mrs. William H. Wilsan
Mrs. Julian L. Waadward
Mrs. Charles G. Wray

volunteers (other than committee) who have served during 1953

Mrs. R. M. Ackerman
Miss Irene S. Alleman
Miss Olive L. Ambrase
Miss Patricia Aragan
Miss Ann Avery
Mrs. Jaseph Baer
Mrs. J. A. Baer
Mrs. J. Stewart Baker
Mrs. K. H. Barnett
Mrs. Hilda Basora
Mrs. Edith Bean
Miss Joan A. Becht
Miss Anna L. Beebe
Mrs. Gearge A. Beningtan
Mrs. I. M. Berman
Miss Itala Bianchi
Miss Muriel Boland
Mrs. Marris Banderefsky
Miss Janet Brandharst
Mrs. Peggy Britwar
Miss Gladys Bullis
Miss Dannie Byrd
Mrs. Ranald B. Campbell
Mrs. M. B. Cane
Mrs. Ruth Carroll
Miss Helen Chiates
Miss Nancy L. Clapp
Miss Ilean Clarke
Miss Ethel Connolly
Miss Ruth Cubera
Mrs. Anna Cutler
Miss Grace Dajka
Mrs. Sidney W. Dean
Miss Ella M. Deeks
Mr. Charles DeFea
Mrs. Charles DeFea
Miss Henrietta Dekan
Mrs. M. D. Deschamps
Miss Joanne L. Dings
Miss Nesta G. DiSesa
Miss Jaan M. Dostal
Miss Mary A. Dayle
Mrs. Ruth Eatan
Miss Marjarie E. Ellis
Mrs. T. A. Ennis
Mrs. S. L. Epstein
Mrs. Minnie L. Fahlman
Miss Grace D. Fehling
Miss Mary Finn
Miss Mary Flagg
Miss Paule Flavin
Miss Elizabeth Fleming
Mr. Cecil Farbes
Miss Natalie A. Farsberg
Miss Flarence Fraser
Mrs. Elsie Freiman
Mrs. Else Fritz-Reif
Miss Nan Fullertan
Miss Irene Garbarina
Miss Mally Garf
Mrs. G. B. Garfield
Miss Jaan Garrett
Miss Lillian Geller
Miss Selma B. Geller
Mrs. Jahn Gemmell, Jr.
Mrs. I. G. Gerdy
Miss Catherine A. Gaeckel
Mrs. C. W. Goodeve
Miss Isabel Gray
Mrs. Emilie Pratt Hamm
Mrs. William B. Harding
Miss Judy Hargrave
Mrs. Emily Harris
Miss Ann L. Harvey
Mrs. H. R. Hastings
Mr. Emil Heiman
Miss Marian Henriquez
Mrs. Carol S. Hodgsan
Mrs. L. Horawitz
Miss Shirley Haza
Miss Mabel A. Hur
Miss Anna L. Jacksan
Mrs. Sturgis S. Jenkins
Mrs. Wm. McLean Janes
Miss Evelyn R. Keller
Miss Barbara Kenyan
Miss Jean Kilbane
Mrs. Rufus G. King
Mrs. A. K. Klein
Miss Elfrida Knapp
Mrs. G. B. Knawles
Mrs. G. L. Kabrak
Miss Mary S. Ladd
Mrs. Elaine LaFave
Miss Canstance LaMatte
Miss Hape Lange
Miss Irma M. Lasker
Mrs. John T. Lawrence
Miss Elizabeth Levers
Mrs. Rabert Levers
Mrs. Arthur Lucas
Mrs. W. Lustgarten
Mrs. Fred. Maccabe
Mrs. Irene MacDanald
Miss Jean Mandl
Mrs. Haward W. Maxwell, Jr.
Mrs. Grace McCain
Miss Darathy McDermatt
Mrs. William G. McKnight
Miss Annabel Mellen
Mrs. R. Merrell
Miss Rachel A. Miller
Miss Sylvia Miller
Miss Jaan V. Morel
Miss Betty J. Morris
Miss Marguerite C. Mulligan
Miss Gretel S. Munrae
Miss Irina Nelidow
Miss Hazel Nelsan
Mrs. Eugene Oberderfer
Miss Jaan F. O'Garman
Miss Elsie A. O'Neill
Miss Rita Palau
Miss Marguerite Palmer
Miss Judith Pensky
Miss Lillian Perez
Miss Eleanar Phillips
Mrs. Arthur F. Raikes
Miss Beulah C. Reynalds
Miss Barbara D. Rhades
Miss Darathy Richichi
Mrs. Richard Riera
Mrs. E. C. Riley
Mrs. Grace Raberts
Miss Catherine Raddy
Miss Philippa Raasevelt
Mrs. Gilbert S. Rosenthal
Miss Ruth F. E. Safranek
Miss Helen Salvatare
Miss Mary Rose Sargenti
Miss Leatrice J. Scherr
Mrs. Edwin G. Schloss
Mrs. Ladewyk A. Schryver
Miss Jaan S. Schullinger
Miss Prudence B. Sextan
Miss Susan Pawel Sextan
Mrs. Leray Shield
Miss Arlene R. Sidell
Mrs. Hayt Spelman
Miss Barbara Stewart
Mrs. Jahn Stipek
Miss Pamela Straus
Miss Hanor Suglia
Miss Elizabeth W. Taft
Mrs. G. W. Taylar
Mrs. H. C. Taylor
Miss Narma I. Tebbetts
Miss Phebe A. Thampsan
Miss Margaret C. Timpson
Mrs. Jahn D. C. Tawne, Jr.
Miss Rosemary Townsend
Mrs. Lauis E. Uhl
Mrs. W. R. VanBrunt
Mrs. A. N. VanVleck
Miss Kathryne N. vanStade
Miss Daisy Wardlaw
Mrs. Eugene P. Warner
Mrs. A. C. Weil
Mrs. Grace Weinberg
Miss Lillian M. Welch
Mrs. Pally Baldwin Whittier
Miss Myra Wigdar
Mrs. Solle Wimpfheimer
Mrs. Julius P. Witmark
Mrs. Paul D. Wright
Miss Eva Young

THE ROOSEVELT HOSPITAL BALANC

ASSETS

	DECEMBER 31 1953	1952
GENERAL FUND ASSETS:		
Cash	**$ 344,506.40**	$ 255,575.28
Investments – Bonds and stocks (approximate market quotation value – 1953, $273,690; 1952, $346,428)	**271,311.40**	346,152.43
Interest receivable	**14,340.73**	9,672.19
Accounts receivable:		
Patients' care (less reserve – 1953, $154,133.20; 1952, $125,593)	**401,491.76**	403,766.89
Other	**19,862.99**	14,558.52
Inventories of supplies – at cost	**100,720.39**	99,177.21
Prepaid insurance, etc.	**24,477.19**	19,046.25
Interest in unsettled estates (at nominal valuation)	**32.00**	32.00
Total general fund assets	**$1,176,742.86**	$1,147,980.77
TEMPORARY FUNDS FOR DESIGNATED PURPOSES ASSETS:		
Cash	**$ 149,614.93**	$ 80,821.40
Investments – Bonds (approximate market quotation value – 1953, $118,445; 1952, $117,999)	**118,000.00**	118,076.07
Total temporary funds for designated purposes assets	**$ 267,614.93**	$ 198,897.47
ENDOWMENT FUNDS ASSETS:		
Cash	**$ 5,768.08**	$ 4,467.12
Investments:		
Bonds and stocks (approximate market quotation value – 1953, $1,895,077; 1952, $1,670,840)	**1,753,110.79**	1,519,456.12
Mortgages receivable and real estate	**252,427.17**	265,434.78
Interest in unsettled estates (at nominal valuation)	**5.00**	4.00
Total endowment funds assets	**$2,011,311.04**	$1,789,362.02
PLANT FUNDS ASSETS:		
Land and buildings	**$ 5,009,393.08**	$ 4,908,459.31
Equipment	**807,053.64**	737,049.86
Total	**$ 5,816,446.72**	$ 5,645,509.17
Construction in progress:		
Tower Memorial Building (total cost estimated at $2,730,000 of which approximately $568,000, less $210,866.66 and $316,342.35 received in 1952 and 1953, respectively, will be reimbursable under the Hill-Burton Act)	**2,256,331.90**	1,205,431.52
Radium Unit – construction completed in 1953 ($100,933.77 transferred to land and buildings and $53,145.34 transferred to equipment)		153,915.11
School of Nursing Building – preliminary costs	**33,463.94**	8,094.26
Investments – Bonds and stock (approximate market quotation value – 1953, $877,503; 1952, $1,118,835)	**874,688.47**	1,119,926.55
Interest receivable	**10,067.35**	13,306.57
Interest in unsettled estate (at nominal valuation)	**1.00**	1.00
Cash	**212,541.25**	322,551.72
Total plant funds assets	**$ 9,203,540.63**	$ 8,468,735.90
TOTAL	**$12,659,209.46**	$11,604,976.16

HEET, DECEMBER 31, 1953 AND 1952

LIABILITIES

	DECEMBER 31 1953	1952
GENERAL FUND:		
Liabilities:		
Accounts payable	**$ 50,602.76**	$ 76,357.77
Accrued payroll	**90,890.94**	75,041.83
Other payables and accruals	**9,635.69**	22,906.33
Total	**$ 151,129.39**	$ 174,305.93
Contributions applicable to ensuing year	**21,500.00**	10,000.00
Reserve for replacements of equipment and for extraordinary repairs	**7,097.18**	48,273.29
General Fund Reserve	**997,016.29**	915,401.55
Total general fund	**$1,176,742.86**	$1,147,980.77
TEMPORARY FUND RESERVES FOR DESIGNATED PURPOSES	**$ 267,614.93**	$ 198,897.47
ENDOWMENT FUND RESERVES	**$2,011,311.04**	$1,789,362.02
PLANT FUND RESERVES:		
Invested in land, buildings, and equipment	**$ 5,816,446.72**	$ 5,645,509.17
Other plant funds:		
Tower Memorial Building	**2,678,680.29**	2,352,241.47
Radium Unit (transferred in 1953 to other fund reserves)		171,960.30
School of Nursing Building	**708,413.62**	299,024.96
Total plant fund reserves	**$ 9,203,540.63**	$ 8,468,735.90
TOTAL	**$12,659,209.46**	$11,604,976.16

NOTES:

1. No provision has been made for depreciation of buildings, equipment, and real estate investment; however, a reserve has been established by charges to operations for replacements of equipment and for extraordinary repairs to buildings and equipment. New property items which increase capacity or facilities are capitalized.
2. On December 30, 1952 the Board of Trustees authorized an appraisal of all property and equipment for the purpose of establishing an allowance for depreciation in future periods. The final determination of the property value has not as yet been submitted.
3. No effect has been given in the Financial Statements at December 31, 1953 to unpaid pledges for contributions towards the School of Nursing Building Fund aggregating $41,952.84.

THE ROOSEVELT HOSPITAL

statement of general fund reserve transactions

FOR THE YEARS ENDED DECEMBER 31, 1953 AND 1952

	YEAR ENDED DECEMBER 31 1953	1952
OPERATING INCOME:		
Care of patients:		
In-patients	**$2,981,879.96**	$2,920,750.44
Ambulatory	**447,969.85**	378,523.91
Miscellaneous	**3,017.36**	4,402.84
Total	**$3,432,867.17**	$3,303,677.19
Less:		
Free care (including allowances)	**$ 466,810.36**	$ 479,302.70
Provision for uncollectible accounts	**48,000.00**	48,000.00
Total	**$ 514,810.36**	$ 527,302.70
Care of patients—net	**$2,918,056.81**	$2,776,374.49
Auxiliary services	**253,245.77**	239,796.86
Total operating income	**$3,171,302.58**	$3,016,171.35
OPERATING EXPENSES:		
Administration and general	**$ 522,004.04**	$ 457,166.21
Professional care of patients	**2,130,764.21**	1,897,153.99
Household and property (operation and maintenance)	**536,680.65**	476,257.14
Dietary	**467,252.57**	440,527.50
Provision for replacements of equipment and for extraordinary repairs	**72,000.00**	72,000.00
Total operating expenses	**$3,728,701.47**	$3,343,104.84
NET OPERATING LOSS	**$ 557,398.89**	$ 326,933.49
OTHER INCOME — Net:		
Investment income for general purposes—net	**$ 119,057.66**	$ 134,117.85
United Hospital Fund of New York (1953, less $11,500 applied to 1954; 1952, less $10,000 applied to 1953)	**126,539.00**	113,481.77
Total	**$ 245,596.66**	$ 247,599.62
NET LOSS BEFORE CONTRIBUTIONS	**$ 311,802.23**	$ 79,333.87
CONTRIBUTIONS—Net (1953, less $10,000 applied to 1954)	**117,778.46**	70,164.62
NET LOSS FOR THE YEAR	**$ 194,023.77**	$ 9,169.25
DIRECT CHARGES TO GENERAL FUND RESERVE:		
Expenditures for new equipment	**14,611.97**	22,474.23
Transfers — net:		
Plant Funds	**10,000.00**	599,475.00
Endowment Funds	**8,250.00**	298,954.91
Temporary Funds for Designated Purposes	**8,628.48**	14,705.90
Net loss from disposal of investments	**490.78**	3,724.63
Total	**$ 236,005.00**	$ 948,503.92
DIRECT CREDITS TO GENERAL FUND RESERVE:		
Unrestricted legacies	**$ 299,484.02**	$1,164,445.84
Income from estates and trusts	**11,514.47**	9,489.29
Receipts from endowment of beds and rooms	**6,621.25**	3,693.00
Miscellaneous		2.00
Total	**$ 317,619.74**	$1,177,630.13
NET INCREASE IN GENERAL FUND RESERVE DURING THE YEAR	**$ 81,614.74**	$ 229,126.21

See notes to accompanying balance sheet.

THE ROOSEVELT HOSPITAL

summary of changes in reserves

FOR THE YEAR ENDED DECEMBER 31, 1953

	GENERAL FUND	TEMPORARY FUNDS FOR DESIGNATED PURPOSES	ENDOWMENT FUNDS	PLANT FUNDS
BALANCE, JANUARY 1, 1953	**$915,401.55**	**$198,897.47**	**$1,789,362.02**	**$8,468,735.90**
CREDITS:				
Net increase in General Fund Reserve – (after transfers to other funds, $26,878.48 and expenditures for new equipment, $14,611.97)	81,614.74			
Contributions		129,650.49	5,026.00	390,556.28
Legacies and distributions from estates			154,016.86	
Transfers from (to) other fund reserves – net		21,713.09	13,045.58	(7,880.19)
Additions to property (from other funds)		(2,246.47)		16,858.44
Net profit (loss) from disposal of investments			49,859.58	(1,920.61)
Interest in unsettled estate			1.00	
Partial contribution received under the provisions of the Hill-Burton Act				316,342.35
Income from investments				20,848.46
Total	$997,016.29	$348,014.58	$2,011,311.04	$9,203,540.63
CHARGES:				
Assumption of charges of indigent patients		$ 40,063.82		
Salaries, supplies, etc.		24,669.22		
Certain expenses of social service department		10,000.00		
Fellowships		5,666.61		
Total		$ 80,399.65		
BALANCE, DECEMBER 31, 1953	**$997,016.29**	**$267,614.93**	**$2,011,311.04**	**$9,203,540.63**

HASKINS & SELLS

CERTIFIED PUBLIC ACCOUNTANTS

250 PARK AVENUE
NEW YORK 17

March 19, 1954.

ACCOUNTANTS' CERTIFICATE

Board of Trustees of
The Roosevelt Hospital:

We have examined the balance sheet of The Roosevelt Hospital as of December 31, 1953 and the related statement of general fund reserve transactions and summary of changes in reserves for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and statement of general fund reserve transactions and summary of changes in reserves, with the footnotes pertaining thereto, present fairly the financial position of the Hospital at December 31, 1953 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Haskins & Sells

HASKINS & SELLS

CLOSING THE SERVICE GAP

The voluntary non-profit hospital is unequivocally one of the most unusual, yet representative, expressions of our American way of life.

Its establishment was based upon a strong humanitarian urge which transcended the considerations of the market-place and the political arena.

The voluntary hospital, because it is operated to render service without a profit motive, must have public support for survival.

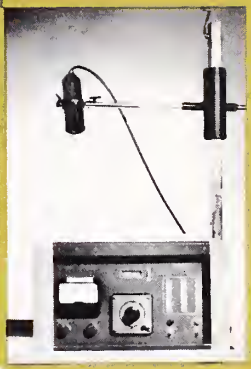
Its maintenance is predicated upon your financial support which is, in the last analysis, the moral support of our culture.

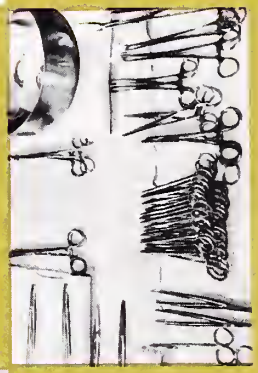
★ ★ ★ ★ ★ ★

We wish to take this opportunity to express our sincere thanks to the more than two thousand persons who in 1953 took positive action in recognition of this great need.

ROOSEVELT
HOSPITAL
AMBULANCE
THE ROOSEVELT HOSPITAL

ROOSEVELT HOSPITAL





THE ROOSEVELT HOSPITAL

ANNUAL REPORT 1954

THE ROOSEVELT HOSPITAL

is a member of . . .

The American Hospital Association

The Hospital Association of New York State

The Greater New York Hospital Association

The Greater New York Fund

The United Hospital Fund

Welfare Council of City of New York

is approved for intern and resident training by . . .

The American College of Surgeons

The American Medical Association

The American Dental Association

is accredited by . . .

The Joint Commission on Accreditation of Hospitals

is affiliated with . . .

The College of Physicians and Surgeons, Columbia University

is a participating hospital in the Master Plan for Hospitals and Related Facilities of . . .

The Hospital Council of Greater New York

Annual Report

1954

THE ROOSEVELT HOSPITAL

428 WEST 59th STREET • NEW YORK 19, NEW YORK

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FRONT COVER PHOTOS (from top to bottom)

The RESPIRATOR is used in cases where paralysis of the muscles of respiration require breathing be maintained by artificial means.

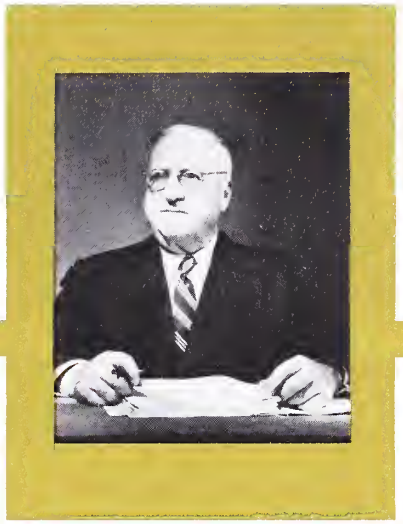
The 1,000 SCALER counts emissions from radioactive materials used in studies of the thyroid gland.

The MICROSCOPE permits examination of individual cells from blood or tissue which are too small to be seen with the naked eye.

This SURGICAL INSTRUMENT SET-UP is prepared for the first stage of a major abdominal procedure.

The MOBILE X-RAY MACHINE is used to take radiographs of patients who connot be moved from bed.

The PRESSURE BREATHING THERAPY UNIT assists breathing of patients with respiratory conditions by inflating the lungs during inhalation.



Report of THE PRESIDENT

Charitable hospitals such as The Roosevelt Hospital are known in the United States as "voluntary" hospitals. The Oxford Dictionary defines "voluntary," when applied to an institution, as "maintained and supported solely or largely by free-will offerings or contributions and free from state interference or control." This is the dictionary definition of "voluntary." The term has much greater meaning to all of us. It is through free-will offerings that we are able to help the sick. The Greater New York Fund, the United Hospital Fund, as well as friends of the Hospital who contribute to our maintenance or who give or leave us money, all have helped to build and maintain The Roosevelt Hospital.

Indeed, Volunteers are the true moving spirit of any charitable institution. First are the skilled and devoted doctors of the medical staff who both render medical care to indigent patients and train the young doctors who will succeed them. Another group is the loyal and devoted women who are so properly called "Volunteers." Finally, there are the Trustees who give of their time and experience to the supervision of the finances and operation of the Hospital. Only as long as we receive financial support in the form of free-will offerings from philanthropic sources and moral support in the form of voluntary personal service will The Roosevelt Hospital be able to maintain its fine tradition of community service.

The basic problem of an institution not largely endowed is income. Few of the services we offer pay their way; in fact during the past ten years, every building we have constructed has meant not additional net income but greater operating loss. Without these new buildings, however, our facilities would be inadequate and our full duty would not be done. Our major task today is to pay for their use.

The two floors already constructed in the Tower Building for adult and child psychiatric care are conspicuous examples of the fiscal problems that face us. While the funds to construct the children's floor and half of the adult floor were given us, adequate money was not provided for operating these floors. We can see at this time no other income except that which the City and State may give us. The State of New York has provided by law to match, dollar for dollar, what the City of New York will give for psychiatric care, but the City will probably not determine its share for several months. It is estimated that the cost to the Hospital for operating these two floors will be $185,000 a year. Until we know when payment will begin, how much it will be, and how long it will last, we cannot afford to open these floors.

The results for the year 1954 have been reasonably satisfactory. Our operating loss was $477,924, $111,935 less than budgeted, due to an increase in income resulting from higher occupancy which was achieved largely through the cooperation of our Medical Staff.

A comparison of the two years of supplemental income and expense shows:

	1954	1953
Income from investments and trusts	$140,551	$130,572
United Hospital and Greater New York funds	118,085	126,539
Contributions (net)	136,529	117,778
Legacies, etc.	88,446	305,614
New equipment purchased	(34,541)	(14,613)
Transfer to other funds	(13,393)	(26,878)
Total	$435,677	$639,013

Because the operating loss in 1954 was larger than the net supplemental income, there was a net loss to the General Fund of $42,245. In contrast there was a net gain of $81,614 in 1953, for which one large bequest received in that year was responsible.

The estimates for 1955 indicate a further reduction in our General Fund, which is the working capital account by which the Hospital's operations are maintained. The scarcity of nurses will reduce the use of semi-private rooms, resulting in less income. Since some pledges will not be payable until after the end of 1955 and the contributions may not equal the cost of the new School of Nursing Building, the difference will have to be taken out of working capital. The budget indicates an operating loss of $470,000 in 1955 as against $477,900 in 1954, and a reduction in our working capital of $301,000, bringing this amount down to a critically low point. It is our hope that the Hospital will receive additional gifts or legacies which will improve its financial position.

As in past years, members of the Hospital's Board of Trustees and Volunteer Committee participated in the annual campaign to help raise funds for the United Hospital Fund. This year, the Men's Team under the leadership of Mr. Bayard Dominick, II, and the Women's Team headed by Mrs. John N. Irwin, II, did a most competent job and raised a total of $96,108.

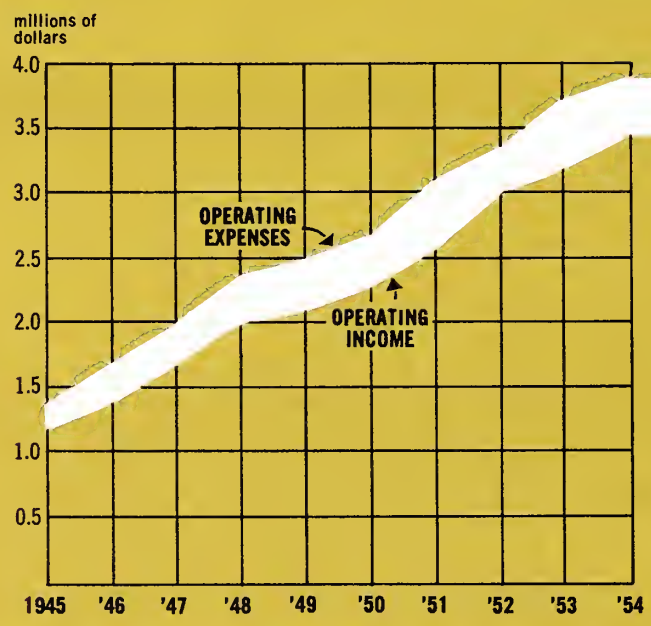
It is usually considered a difficult task to develop community feeling in a city of the size of ours. Yet in 1954 $183,290 was raised for the hospital, of which $86,714 was obtained during the Commerce and Industry drive conducted in March under the leadership of Mr. Hugh Bullock.

The continuing loyalty of those living and working in the area proves to us that, even in our great city, there can and does exist a fine community spirit. The members of the Board of Trustees and I do gratefully acknowledge this financial assistance and wish to express our appreciation to all those who continue their support of the Hospital.

We have felt, as have all hospitals, the impact of the continuous increase in costs of new drugs and special diagnostic tests brought about by the changing world of medicine. I have every confidence, however, that the Medical Staff, the Volunteers, the Trustees, and the Personnel who staff the Hospital will as a team, succeed in maintaining the standard of medical care that has distinguished this hospital since its founding 84 years ago.

GARRARD WINSTON
President

Community care, at less than cost, creates . . . . .



Operating expenses	$3,924,103.08
Operating income	3,446,178.99
THE SERVICE GAP IN 1954	477,924.09
Investment income, Grants, Contributions and Legacies	435,678.74
DEFICIT	42,245.35

OFFICERS

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vice president

Garrard Winston
president

George E. Roosevelt
vice president & treasurer

Jack I. Straus
vice president

Stuart M. Cracker
vice president

George Roberts
secretary

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Dean, College of Physicians and Surgeons (Columbia University)

JOHN HAY WHITNEY
President, New York Hospital

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GAYER G. DOMINICK
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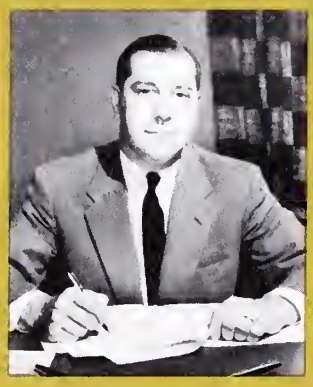
GEORGE E. ROOSEVELT
JACK I. STRAUS
GARRARD WINSTON

**As of December 31, 1954*



Report of

THE EXECUTIVE VICE PRESIDENT

It would be difficult to label any one event or accomplishment as the outstanding one of 1954. The serious nursing situation facing the nation at the present time perhaps could account for the sense of achievement felt by all of us when construction of the Hospital's new School of Nursing Building was begun in October. Today, as we all know, demand for qualified graduate nurses is greater than it ever has been in the entire history of the nursing profession and continues to grow. By enlarging and remodeling the School of Nursing, we believe we are meeting our share of the responsibility in helping to alleviate this problem.

Though of moderate size, The Roosevelt Hospital School of Nursing has had a distinguished record of service since its founding in 1896 and is ranked by leading nurse associations among the top 25 per cent in the United States. The new four-story building will make it possible to increase the School's maximum enrollment to a total of 105 students. It is with considerable eagerness, therefore, that we look forward to the completion of this building, which is expected to be ready for occupancy in September 1955.

ADDITIONAL SEMI-PRIVATE FACILITIES

The increasing number of people carrying hospitalization insurance has augmented the demand for semi-private accommodations in recent years. To meet this need, twenty-four two-bed semi-private units have been constructed on the sixth and seventh floors of the Tower Memorial Building.

Furnished with modern furniture, these floors will be decorated in varying color schemes. Installation of inter-communication systems between the patients' rooms and the nursing stations will result in improved service and greater convenience for the patient and will be timesaving for nurses.

NEW PSYCHIATRIC FACILITIES

Construction of the eighth and ninth floors of the Tower Memorial Building, providing facilities for psychiatric in-patients (children and adults), was completed in 1954.

These new facilities will meet the needs demonstrated by the pilot program in psychiatry, which has been operating at the Hospital since 1949 in conjunction with the New York State Department of Mental Hygiene. The purpose of the pilot program is to decrease the potential State mental institution population by giving early treatment to psychiatric patients. At the present time, this program is functioning chiefly on a clinic basis with only ten beds available for both children and adults. The new children's floor will provide facilities for thirteen in-patients while the adult floor will accommodate sixteen patients.

Census figures indicate that there are approximately 42,660 families and more than 16,000 children in The Roosevelt Hospital area. The National Association for Mental Health estimates that one child out of every twelve will go to a mental hospital some time in his life; that nine million Americans suffer from some form of mental or emotional disorder and that a quarter of a million people will be newly admitted to mental hospitals this year. In view of this overwhelming need for psychiatric care, we believe the opening of these two floors is of great importance to the community.

MEDICAL ARTIST

During the year, several new medical services were instituted. In June, Miss Edith M. Baker was appointed

to the staff as Medical Artist. Equipment for the medical art work was partially financed by the Dr. Henry W. Cave Surgical Research Fund, which also is contributing to the maintenance of this new division. Among other services, the artist assists the medical staff by preparing illustrations to accompany papers, photographing X-rays for lantern slides and taking pictures of surgical procedures in the operating rooms. Her work is important to the Hospital's training program for interns and residents, since she can provide the instructor with step-by-step illustrations of medical techniques to supplement the literature through which much of medicine is taught.

DEPARTMENT OF ELECTROENCEPHALOGRAPHY

A Department of Electroencephalography, under the Directorship of Dr. Bernard L. Pacella, was established at the Hospital in October. Funds secured by Dr. Arthur J. Antenucci made possible the purchase of the equipment for this department and are helping to support it on a maintenance basis. Miss Alberta Domalakes, formerly with the New York University-Bellevue Medical Center in New York City, was appointed Chief Electroencephalography Technician and is serving on a full-time basis.

The electroencephalograph, which is a diagnostic instrument used in psychiatric, neurological, neurosurgical and general medical work, records brain waves and is an important aid in determining pathology of the brain. It is believed that the establishment of this department will assist in keeping the practice of medicine at The Roosevelt Hospital on a level with the best in the city and will permit the Hospital to continue to offer the optimum in patient care.

RADIOISOTOPE LABORATORY

In October, a small Radioisotope Laboratory, under the direction of Dr. Albert A. Dunn, Jr., was established for the purpose of determining thyroid function by means of radioactive iodine uptake studies. Testing by this method is timesaving, and an accurate reading may be obtained without the usual requirement of complete relaxation of the patient. From the time the Laboratory was established to the year end, 64 patients were examined by this method.

VOLUNTEER SHOP

The modernization and enlargement of the Volunteer Shop was started and completed this year. Originally opened in 1934 for the convenience of patients and visitors, the Shop now is patronized by the staff and personnel of the Hospital as well. The Shop is managed by Miss Christine Kutka and staffed by volunteers who select as well as help to sell merchandise of great variety. Proceeds of the Shop are used to benefit the Hospital.

DIAL TELEPHONE SYSTEM

The installation of a dial telephone system on a hospitalwide basis was effected in 1954. The new switchboard and the necessary equipment were installed in the basement of the present Nurses' Residence where a new telephone room was built to house them. Adjoining the switchboard a room has been furnished and equipped as a lounge for the operators. The four-position board is equipped to accommodate 612 extensions and 57 central trunks or tie-lines. Engineered for a capacity of 1200 extensions and 240 trunks or tie-lines, this equipment should be sufficient to take care of all future building. Miss Edythe M. Ware, Chief Operator, by her own efforts raised $5,195 which was used to furnish the lounge and install the equipment of the telephone room. Prior to her 34 years' service with The Roosevelt Hospital, Miss Ware had had 20 years' service with the Telephone Company. The Hospital's Board of Trustees passed a resolution dedicating the new telephone room to Miss Ware in March. A plaque, which was placed in the room, reads: "This room is dedicated to Miss Edythe Ware, Chief Telephone Operator with the longest service in the U. S. and a true friend of The Roosevelt Hospital . . ."

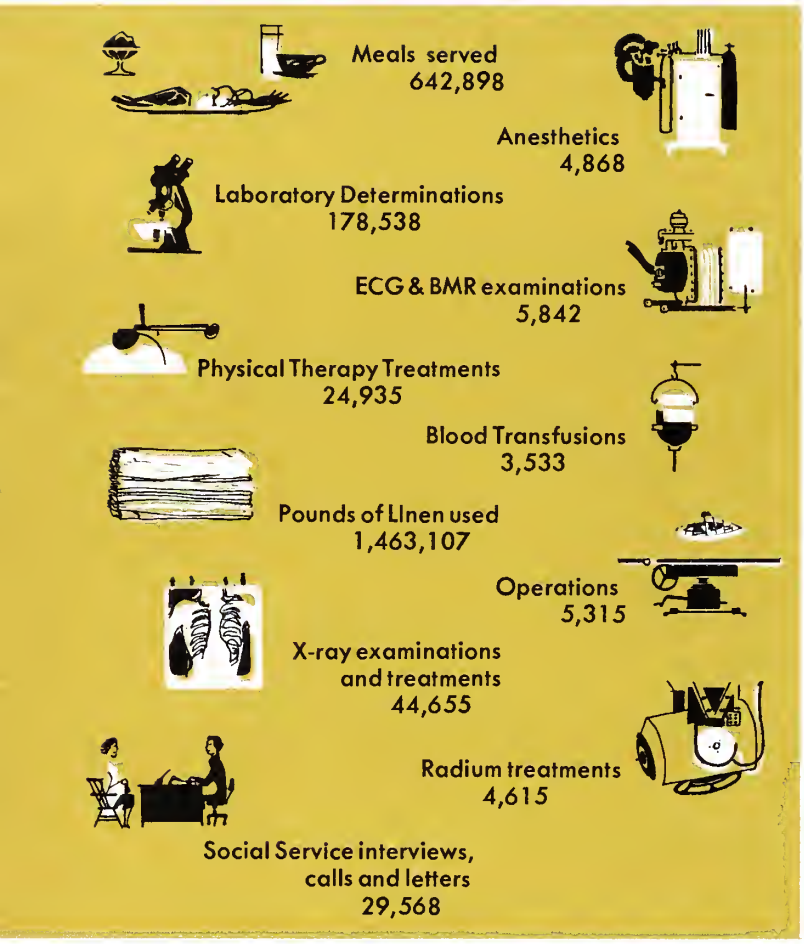
SERVICES RENDERED

In 1954, 9,084 ambulance calls were answered which, as in 1953, were in excess of 24 calls per day. Though the number of clinic visits decreased from 107,111 in 1953 to 106,003 in 1954, the number of outpatients increased from 16,081 to 16,687. The total number of patients treated in the Emergency Room in 1954 was 42,905 which is an increase over the total of 41,802 in 1953.

There were 9,598 patients admitted to the Hospital in 1954, an increase of nearly 550 over 1953. A total of 123,528 days of patient care was recorded in 1954 compared with 116,990 in 1953. The average patient stay remained at the 12.9-day average of 1953. The occupancy rate, which averaged 79.9% in 1953, reached a high of 84.5% in 1954. The average occupancy rate of all voluntary general hospitals in Manhattan for 1954 was 77%.

When the occupancy rate stays high steadily for any length of time, as it did several times in 1954, a situation is created which is a challenge to the entire staff of the Hospital since it means all services are operating at peak level. To maintain patient care and personalized service in the established tradition of this institution under these circumstances requires the cooperation and teamwork of all Hospital personnel whether or not they are

concerned directly with patient care. Only as one department cooperates and works with another, and one individual with another, can the quality of service remain high. In 1954, The Roosevelt Hospital was put to the test. It is our belief that the personnel of the Hospital has proved not only willing but capable of meeting this challenge. Pointing up the need for cooperation and teamwork is the chart below which shows the magnitude of the Hospital's services provided in 1954:



PERSONNEL CHANGES

Mr. Richard H. Ward was appointed Administrative Assistant in Charge of Out-Patient Services in April replacing Miss Eleanor Peterson who resigned to accept the position of Assistant Director of the Wyckoff Heights Hospital in Brooklyn. Mr. Ward was promoted to the post of Assistant Director of the Hospital in June when Mr. John Danielson resigned to take over the duties of Director of the North Shore Hospital in Manhasset.

Mr. Alvin J. Conway was appointed Administrative Assistant in Charge of Out-Patient Services in May, filling the post vacated by Mr. Ward upon his promotion to the Assistant Directorship.

Miss Adelma E. Mooth was appointed Director of Nursing Service and the School of Nursing in September following the retirement of Mrs. Evelyn Fraser Stevens who had served the Hospital for thirty years.

Mrs. Eileen Scott was appointed Assistant Director of Nursing Education in November replacing Miss Isabelle M. Muller, who resigned to accept the position of Director of Nursing Service and the School of Nursing of East Orange General Hospital in New Jersey.

Miss Earthel E. Anderson joined the staff as Student Advisor in February replacing Mrs. Mary Elizabeth Weichert. The title of this position was later changed to Assistant Director in Charge of Residence, Counseling and Student Life.

Miss Mary Phillips was appointed to the staff as Librarian of the School of Nursing in November.

A new post was created when Miss Muriel Walton joined the Nursing Staff as Supervisor of Equipment in September.

Miss Mae C. Egan was appointed Medical Records Librarian when Miss Margaret Jones resigned this post in October to accept a position with the Buffalo Children's Hospital.

Miss Anne R. Soloway was appointed Director of Admissions Services in April replacing Miss Patricia Thompson.

Dr. Arthur T. Mesereau, Jr. took over the duties of physician in charge of the Personnel Health Service replacing Dr. Leo B. Halleran.

CLOSING

Generally, the year 1954 was a good one. The addition of services and facilities was in keeping with the Hospital's philosophy of providing the community with the highest standard of patient care within the limits of its financial status.

Over the years The Roosevelt Hospital has maintained a high quality of patient care as a result of its efforts to regard and treat each patient as an individual. Judging from the comments made by patients upon leaving the Hospital, these efforts to create personalized service have been successful. For this the cooperation of all members of the Hospital family is responsible.

Therefore, in closing my report for this year, I should like to express my appreciation to the members of the Board of Trustees for their guidance and support, to the Volunteers for their untiring efforts and devoted service, and to the Medical Staff and the entire Personnel of the Hospital for their loyalty and cooperation.

Peter B. Terenzio

PETER B. TERENZIO
Executive Vice President

ADMINISTRATIVE STAFF *

executive vice president and director: Peter B. Terenzia

assistant directors: John Nicklas, Richard H. Ward

controller
A. W. J. Beeney

administrative assistant
Alvin J. Conway

administrative resident
A. Robert Crawford

ADMISSIONS
Anne R. Salaway, *director*

ALLERGY
Robert A. Cooke, M. D., *director*
Marcelle Johnson, *executive secretary*

ANESTHESIA
Margaret Sullivan, *chief anesthetist*

BUILDING SERVICE
William J. Cain, *director*

DEVELOPMENT
Ernest F. Gamache, *director*

DIETARY
Patricia McCauley, *chief dietitian*

ELECTROENCEPHALOGRAPHY
Bernard L. Pacella, M. D., *director*

ENGINEERING
F. J. Koster, *chief engineer*

LABORATORIES
Walter W. Brandes, M. D. *director*
Lester Gershenfeld, *assistant director*

MEDICAL RECORDS
Mae C. Egan, *chief librarian*

NURSING
Adelma E. Mooth, *director*

PERSONNEL
Marjorie Dornfeld, *director*

PERSONNEL HEALTH
Arthur T. Mesereau, Jr., M. D., *physician*

PHARMACY
William Natar-Angela, *chief pharmacist*

PHYSICAL MEDICINE & REHABILITATION
Allen S. Russek, M. D., *director*
Cora Alice Taylor, *coordinator*

PHYSIOLOGICAL MEDICINE
Myron C. Patterson, M. D., *director*

PUBLIC INTEREST
Marie Amadeo, *director*

PURCHASING
Wallace O. Banker, *director*

RADIOLOGY
Albert A. Dunn, Jr., M. D., *director*
Lazarus Hochberg, *assistant*

RADIUM THERAPY
Douglas Quick, M. B., *director*

SOCIAL SERVICE
Helen Siegrist, *director*

TELEPHONE
Edythe Ware, *chief operator*

VOLUNTEER SERVICE
Ruth E. Cushman, *director*

THE ROOSEVELT HOSPITAL SCHOOL OF NURSING AND NURSING SERVICE*

director: Adelma E. Mooth

assistant director, nursing service: Claire F. Fegan

assistant director, nursing education: Eileen O. Scott

assistant director, residence, counseling and student life: Earthel E. Anderson

faculty and staff:

Anne Bednarz
Rosemary E. Bouchard
Jane Brooke-Smith
Norma Cavaglieri
Eileen Cullen
Edworda T. Crandall
Helen Sheppard Dunlop
Ruth E. Ebner
Mary Ellen Fleming
Jessica Frey
Hanna Jacobson
Mary T. Keevan
Irene McCarran
Hilda Mitchell
Sonya Oliker
Madeline Petrilla
Mary Phillips
Elizabeth Roche
Anna M. Skelly
Suzanne Smith
Frances Sterling
Dorothy Tauwsma
Muriel Walton
Jacqueline Watt

ALUMNAE ASSOCIATION OF THE ROOSEVELT HOSPITAL SCHOOL OF NURSING*

president: Rosemary E. Bouchard
vice president: Isabelle M. Muller
treasurer: Jeanette Kerkes
recording secretary: Dorothee A. Wagner

THE ROOSEVELT HOSPITAL ALUMNI ASSOCIATION*

president: William H. Cassebaum, M. D.
vice president: Ralph W. Gause, M. D.
treasurer: William B. Waterman, M. D.
secretary: Kenneth T. Donaldson, M. D.

**As of December 31, 1954*

The Community and Hospital Care

THE BOARD OF TRUSTEES
is responsible to the Community for the care of the sick.

The Board appoints

THE ADMINISTRATIVE STAFF whose responsibilities are:

To provide within available means the best physical facilities for patients: buildings, equipment, supplies.

To recruit, provide training for and direct personnel.

To provide special diagnostic and therapeutic departments: anesthesia, laboratory, radiology, physical medicine, electrocardiography, electroencephalography.

To cooperate with and support the Medical Staff in patient care activities and in the maintenance of professional standards.

and

THE MEDICAL STAFF whose responsibilities are:

To provide the best available medical care for patients without respect to economic, political or social status.

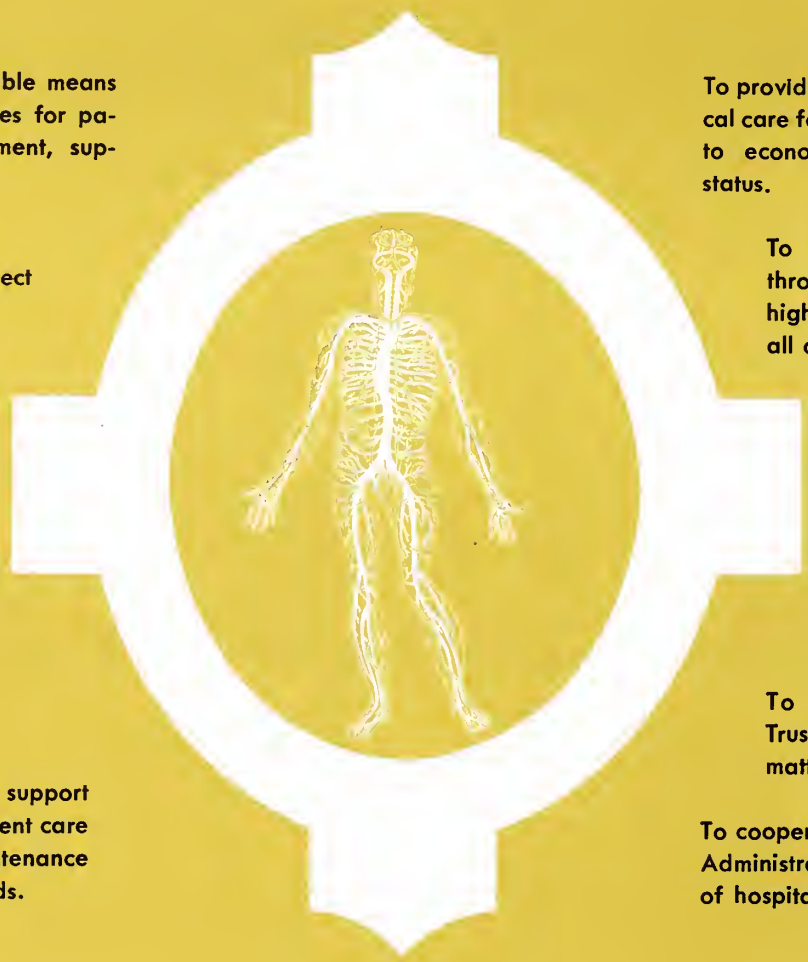
To establish and maintain, through self government, the highest possible standards for all of its members.

To teach the art and science of medical practice to medical students and graduates.

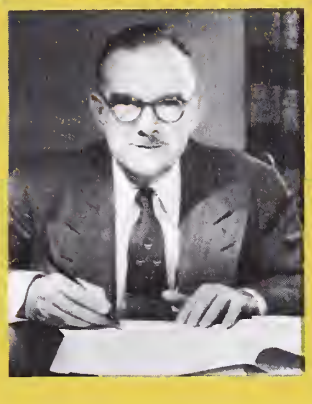
To direct and contribute to programs in medical research.

To advise the Board of Trustees on all professional matters.

To cooperate with and support the Administrative Staff in the solution of hospital problems.



Fulfillment of these direct responsibilities by the Administrative and Medical Staffs assures the Board of Trustees that the Hospital has properly discharged its responsibility to the Community.



Report of THE PRESIDENT OF THE MEDICAL BOARD

The new officers of the Medical Board, who were elected December 10, 1953, found 1954 a year filled with planning and organizing activities.

ETHICS

One of the first accomplishments of the year was the adoption of a code of ethics to act as a guide in the preparation of materials concerning medical affairs and Medical Staff members for the press, radio and television.

The code, which was developed by the New York Academy of Medicine, is the inevitable concommittant of the scientific and professional advances that have occurred in medicine in recent decades. As the field of medical knowledge has expanded, and as our population has become more educated and hence more concerned about health problems, medicine has received progressively more attention from all communication media.

In consequence, the dissemination of medical information has developed a new importance both to individual members of the Medical Staff and to the Hospital as an organization. It was in order to insure that both the communication media and the public are provided factually accurate and ethically correct information that the Publications Committee was formed. The committee was assigned the responsibility of reviewing all articles and scripts pertaining to members of the Medical Staff and their activities.

TEACHING

The need for and character of educational programs in hospitals vary with the type, size, ownership, location, and affiliations of the hospitals. This fact is well recognized by the Joint Commission on Accreditation, which is a voluntary body formed by the American College of Surgeons, the American Hospital Association, and the American Medical Association to assure that the hospital care provided the American people remains the finest in the world.

In 1953 the Commission made two recommendations relative to teaching in the Hospital which required Medical Board action. These were the introduction of General Staff Conferences and the formation of the Tissue Committee.

The General Staff Conference is one in which medical subjects of current interest are discussed. Because clinical teaching in each of the specialties of medicine is richly enhanced through cross-pollination of thinking and developments in the other specialties, the Medical Board unanimously approved the inauguration of General Staff Conferences. Similarly, the Board approved the formulation of a new Tissue Committee whose function is to review all preoperative surgical diagnoses in light of the postoperative pathological findings. The successful functioning of this Committee, I am confident, will prove to be a truly valuable teaching asset.

Both of the above recommendations are supplemental to the general educational program which has continued to expand under the effective guidance of Dr. Arthur J. Antenucci, Chairman of the Medical Education Committee. The year 1954 witnessed the appointments of Dr. James Ducey and Dr. Walter A. Wichern, Jr., who succeeded Dr. Leo B. Halleran and Dr. Charles F. Stewart, as coordinators of the formal educational programs in Internal Medicine and General Surgery. The educational programs consist of weekly conferences conducted by prominent visiting and Roosevelt Hospital staff doctors. The conferences are open to all House

Staff members and are regularly attended by the clinical students from the College of Physicians and Surgeons of Columbia University in training at the Hospital.

The presence of the Pathologist is of fundamental importance to medical care, professional standards and teaching activities in the teaching hospital. This is clearly exhibited in the weekly Pathological Conferences, conducted by Dr. Walter W. Brandes, in which autopsy findings are reviewed, and in the monthly Clinical Pathological Conferences in which the clinical symptoms of disease are compared with findings of the Pathologist.

The Standard Procedures Committee under Dr. Gurney Taylor, after months of work, produced a revised Standard Procedures Manual. Copies were made available to all members of the Medical Staff.

RESEARCH

The Biostatistics Committee, chaired by Dr. Thomas C. Peightal, completed an extensive study of the types of formal research programs which are believed feasible at the Hospital. One of the functions of the Biostatistics Committee is the evaluation of all research programs proposed at the Hospital. With its approval and encouragement many individual clinical and research studies were begun in 1954. Among the most promising of the long-range programs authorized was that sponsored by Dr. J. Maxwell Chamberlain in animal research in cardiovascular diseases. Plans to convert the old Harriman Laboratory into a modern animal research laboratory to accommodate the needs of this program are well under way.

Research, under the guidance of Dr. Robert A. Cooke, continues to distinguish the excellent work carried on by the Institute of Allergy, the staff of which was enlarged by the addition of Dr. Elliott Middleton as Immunochemist.

PLANNING

The Planning Committee, chaired by Dr. Frederick H. Amendola, made a comprehensive study of the methods by which the Medical Staff can and should be enlarged to perpetuate the high standards and unique traditions of The Roosevelt Hospital Medical Staff. The Committee also began the formulation of plans for a new diagnostic and research building to provide for the growing needs of the Department of Laboratories and the Radiology Department.

CONCLUSION

In conclusion, in behalf of the Medical Staff, I would like to express appreciation of the fine job Mr. Peter B. Terenzio, our Executive Vice President, has done during his first year at The Roosevelt Hospital. My thanks go to Mr. Garrard Winston, the members of the Board of Trustees, and to every member of the Medical Staff who has helped to make this a year of progress at The Roosevelt Hospital.

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Fronk L. Meleney, M.D.
Herbert W. Meyer, M.D.
Robert S. Millen, M.D.
John J. Moorhead, M.D.
Albert A. Morrow, M.D.
J. H. Mulhollond, M.D.
Equinn W. Munnell, M.D.
Philip C. Potter, M.D.
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Beverly C. Smith, M.D.
Gilbert H. Toylor, M.D.
F. R. Thompson, M.D.
John M. Wolker, M.D.
Robert Wylie, M.D.

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Lee Gillette, M.D.
Gustave A. Hoggstrom, M.D.
Ralph E. Herendeen, M.D.
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Roy D. McClure, Jr., M.D.
John C. Stockmon, M.D.
Robert W. Tilney, Jr., M.D.
Philip D. Wiedel, M.D.

HOUSE STAFF*

Allergy

Fellows

Yrjo A. Hongisto, M.D.
Joseph T. Skaggs, M.D.

Residents

Jerome Bernstein, M.D.
Jose L. F. Echozobol, M.D.
Jeon D. Fovre, M.D.

Dermatology

Resident

Corol R. Bohcoll, M.D.

Gynecology

Resident

William T. Close, M.D.

Assistont Resident

Williom H. Whiteside, M.D.

Medicine

Residents

Fronk loquinto, M.D.
R. Wendell Ward, M.D.

First Assistant Residents

Albert F. Andresen, Jr., M.D.
Leon G. Barkalow, M.D.
William L. Krous, M.D.

Second Assistont Residents

Douglas Buchonan, M.D.
Thurmon B. Givon, Jr., M.D.
Dovid H. Gray, M.D.
Richord W. Oliver-Smith, M.D.
Arthur Sonders, M.D.
Herman Ziffer, M.D.

Interns

Robert A. Munsick, M.D.
Jomes W. Rathe, M.D.
Doris S. Pennoyer, M.D.
Thomos Robitscher, M.D.
Louis E. Scaduto, M.D.
Jomes C. Tucker, M.D.

Otolaryngology

Residents

Solah E. Bekir, M.D.
Rofael A. Mello, M.D.

Assistont Resident

Milton S. Wohl, M.D.

Pathology

Fellaw

Helen B. L. Zemon, M.D.

Resident

Frank P. Shepord, Jr., M.D.

Pediatrics

Fellow

Jean Peng, M.D.

Assistant Residents

Mamdouh K. Gabr, M.D.
Helga Hagen, M.D.
Moria L. C. Velez, M.D.

Plastic and Reconstructive Surgery

Resident

Hans Balmer, M.D.

Psychiatry

Fellow

Robert Meineker, M.D.

Radiology

Residents

William A. Bevocquo, M.D.
Sabino J. Rizzo, M.D.
Joseph M. Straughon, M.D.

First Assistant Resident

Richord L. Perry, M.D.

Secand Assistont Residents

Paul M. Duchesneau, M.D.
Renate H. Duchesneou, M.D.

Surgery

Residents

Richard J. Creedan, M.D.
Michael Hume, M.D.
Eugene S. Kilgore, Jr., M.D.

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Gerard F. Jegge, M.D.
Jesse B. Kellum, M.D.
Edwin B. Kent, M.D.

Second Assistant Residents

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Merrill N. Brodley, M.D.
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Miguel A. Gorcio, M.D.
Alvin E. O'Sullivon, M.D.
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Interns

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Robert A. Hinrichs, M.D.
Henry B. Holle, M.D.
John Lunt, M.D.
Douglass C. Pennoyer, M.D.
Williom A. Vessie, M.D.

Urology

Resident

Williom C. Waller, M.D.

Assistant Resident

Eugene Shekitko, M.D.

*As of December 31, 1954

The Community and Medical Education . . .

The most productive type of intellectual stimulus any community can enjoy is the presence of a graduate-level educational program.

In hospitals this is the best guarantee of fine medical care. Those hospitals in which graduate programs in medical education are conducted are invariably found in the vanguard of medical progress.

The teaching of the art and science of medicine, which has always been part of the Roosevelt tradition, is one of the chief reasons for its being an outstanding medical institution.

While the majority of the doctors pursuing advanced education as members of the House Staff are graduates of medical schools in this country, still so well and widely known is the Roosevelt reputation that it attracts applicants from all quarters of the world.

Complementing the graduate training program is the undergraduate program in clinical medicine and clinical surgery for the conduct of which the Hospital is in affiliation with Columbia University. This program, through which passes approximately one-quarter of all the students who ultimately graduate from the College of Physicians and Surgeons, is administered by a Joint Committee of the Medical Board of The Roosevelt Hospital and the Faculty of Medicine of Columbia University.

JOINT COMMITTEE OF THE MEDICAL BOARD OF THE HOSPITAL AND THE FACULTY OF MEDICINE

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Robert F. Loeb, M. D.
George H. Humphreys, M. D.
Aura E. Severinghous, M. D.

HOSPITAL MEMBERS

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Arthur J. Antenucci, M. D.
Julion M. Freston, M. D.
Howard A. Potterson, M. D.
Jomes E. Thompson, M. D.

Report of

THE CHAIRMAN OF THE VOLUNTEER COMMITTEE

The Volunteer Committee, which is in charge of all volunteer activities, consisted of 66 members in 1954. Most of the members were active in-service volunteers and wrote annual appeal letters for the United Hospital Fund which resulted in $10,935 for the Hospital.

The Committee continued its contribution of $1200 to the Social Service Department and $120 to Play Therapy. It also organized the annual Christmas party for children who are or, at some time during the year, were patients on Ward 8. One of the major activities was the second Ball of Roses which netted $25,151.37 for the Maintenance Fund.

An outstanding improvement of the year was the enlarging and redecorating of the Volunteer Shop. Income from the Shop, complemented by proceeds from Diversional Therapy sales and Thrift Shop activities, provides the funds for various other Hospital projects.

Many of the members served on other committees in allied fields to share their knowledge and in turn learned the techniques and skills used by other groups.

During the year, 240 volunteers gave 23,169 hours of service. They served on Private Floors and Wards, in Clinics, the Blood Bank, Laboratories, Occupational Therapy, Volunteer Shop, Library, Pediatrics Play Therapy, Diversional Therapy, and participated in thrift-shop and fund-raising activities as well as advised on Interior Decorating—all of these services both day and evening.

My most sincere thanks to all volunteers who have helped to make this another successful year.

Mary R. Adams

MRS. HOWARD C. ADAMS
Chairman, The Volunteer Committee

Photos Courtesy Robinson-Honnogon Associates, Inc.

OFFICERS

Mrs. Howard C. Adams
chairman

Mrs. Leicester H. Sherrill
vice chairman

Mrs. Robert L. Levy
treasurer

Mrs. Thomas L. Ennis
assistant treasurer

Mrs. William Wendt
secretary

VOLUNTEER COMMITTEE

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Mrs. Frederick H. Amendola
Mrs. Eduardo Andrade
Mrs. Richard B. Ayer
Mrs. Daniel Bacon
Mrs. Charles F. Bailey
Mrs. Walter C. Baker
Mrs. Francis D. Bartow
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Mrs. Roger Tuckerman
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Mrs. Katherine E. Ware
Mrs. William Wendt
Mrs. William H. Wilson
Mrs. Julian L. Woodward
Mrs. Charles G. Wray

VOLUNTEERS (OTHER THAN COMMITTEE) WHO HAVE SERVED DURING 1954

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Mr. William H. M. Albertson
Miss Beatrice E. Amend
Miss Claire Anderson
Miss Ann Avery
Miss Dorothea S. Badenhausen
Mrs. J. Stewart Baker
Mrs. Emily M. Bannard
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Miss Joanne L. Dings
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Miss Betty Morris
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Miss Joan F. O'Gorman
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Miss Anna M. Ottai
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Mr. John B. Perry
Mr. John E. Pike
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Mrs. Arthur F. Raikes
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Mrs. Hope L. Rice
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Miss Dorothy Richichi
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Miss Helen Salvatore
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Miss Carol L. Scherr
Miss Leatrice J. Scherr
Miss Naomi Schiff
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Miss Elizabeth B. Thompson
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Mrs. A. C. Weil
Mrs. Grace Weinberg
Miss Lois Weiner
Miss Lisbeth M. Weiss
Mrs. Jane Weiss
Mrs. Julius P. Witmark
Mrs. W. I. Zabriskie

ASSETS

	DECEMBER 31 1954	1953
GENERAL FUND ASSETS:		
Cash	**$ 197,187.02**	$ 344,506.40
Investments — Bands and stacks (appraximate market quatatian value — 1954, $345,482; 1953, $273,690)	**340,383.87**	271,311.40
Interest receivable	**12,435.56**	14,340.73
Accaunts receivable:		
Patients' care (less reserve — 1954, $172,051.82; 1953, $154,133.20)	**512,230.19**	401,491.76
Other	**12,164.54**	19,862.99
Inventaries af supplies — at cast	**108,567.66**	100,720.39
Prepaid insurance, etc.	**18,342.91**	24,477.19
Interest in unsettled estates (at naminal valuatian)	**30.00**	32.00
Tatal general fund assets	**$1,201,341.75**	$1,176,742.86
TEMPORARY FUNDS FOR DESIGNATED PURPOSES ASSETS:		
Cash	**$ 146,968.60**	$ 149,614.93
Investments — Bands (appraximate market quatatian value — 1954, $153,214; 1953, $118,445)	**153,175.00**	118,000.00
Tatal temparary funds far designated purpases assets	**$ 300,143.60**	$ 267,614.93
ENDOWMENT FUNDS ASSETS:		
Cash	**$ 115,220.08**	$ 5,768.08
Investments:		
Bands and stacks (appraximate market quatatian value — 1954, $2,356,494; 1953, $1,895,077)	**1,854,043.99**	1,753,110.79
Martgages receivable and real estate	**213,661.76**	252,427.17
Interest in unsettled estates (at naminal valuatian)	**5.00**	5.00
Tatal endawment funds assets	**$2,182,930.83**	$2,011,311.04
PLANT FUNDS ASSETS:		
Land and buildings	**$ 7,588,432.48**	$ 5,009,393.08
Equipment	**997,674.35**	807,053.64
Tatal	**$ 8,586,106.83**	$ 5,816,446.72
Canstruction in pragress:		
Tawer Memarial Building — canstructian completed in 1954 ($2,579,039.40 transferred ta land and buildings and $145,166.19 transferred ta equipment)		2,256,331.90
Schaal af Nursing Building	**299,671.51**	33,463.94
Investments — Bands and stacks (appraximate market quatatian value — 1954, $510,184; 1953, $877,503)	**509,928.98**	874,688.47
Interest receivable	**5,421.71**	10,067.35
Interest in unsettled estate (at naminal valuatian)	**1.00**	1.00
Cash	**92,422.10**	212,541.25
Tatal plant funds assets	**$ 9,493,552.13**	$ 9,203,540.63
TOTAL	**$13,177,968.31**	$12,659,209.46

SHEET, DECEMBER 31, 1954 AND 1953

LIABILITIES

	DECEMBER 31 1954	1953
GENERAL FUND:		
Liabilities:		
Accounts payable	$ 97,193.74	$ 50,602.76
Accrued payroll	93,805.00	90,890.94
Other payables and accruals	24,472.07	9,635.69
Total	$ 215,470.81	$ 151,129.39
Contributions applicable to ensuing year	31,100.00	21,500.00
Reserve for replacements of equipment and for extraordinary repairs		7,097.18
General Fund Reserve	954,770.94	997,016.29
Total general fund	$1,201,341.75	$1,176,742.86
TEMPORARY FUND RESERVES FOR DESIGNATED PURPOSES	$ 300,143.60	$ 267,614.93
ENDOWMENT FUND RESERVES	$2,182,930.83	$2,011,311.04
PLANT FUNDS:		
Plant Fund Reserves:		
Invested in land, buildings, and equipment	$ 8,586,106.83	$ 5,816,446.72
Other plant funds:		
Tower Memorial Building (after transfer in 1954 of $2,724,205.59 to land, buildings, and equipment)	3,247.74	2,678,680.29
School of Nursing Building	821,275.62	708,413.62
Total plant fund reserves	$ 9,410,630.19	$ 9,203,540.63
Accounts payable	82,921.94	
Total plant funds	$ 9,493,552.13	$ 9,203,540.63
TOTAL	$13,177,968.31	$12,659,209.46

NOTES:

1. No provision has been made for depreciation of buildings, equipment, and real estate investment. In accordance with past practice replacements of equipment and extraordinary repairs were charged to a reserve for such expenditures and new property items which increased capacity or facilities were capitalized. The Hospital intends to reflect depreciation in its accounts as of January 1, 1955.

2. The cost of construction of the School of Nursing Building, including equipment, is estimated to be approximately $970,000; at December 31, 1954 the Hospital had received $821,275.62 toward this project.

THE ROOSEVELT HOSPITAL

STATEMENT OF GENERAL FUND RESERVE TRANSACTIONS

FOR THE YEARS ENDED DECEMBER 31, 1954 AND 1953

	YEAR ENDED DECEMBER 31 1954	1953
OPERATING INCOME:		
Care of patients:		
In-patients	$3,226,850.70	$2,981,879.96
Ambulatory	474,162.22	447,969.85
Miscellaneous	2,377.24	3,017.36
Total	$3,703,390.16	$3,432,867.17
Less:		
Free care (including allowances)	$ 458,754.55	$ 466,810.36
Provision for uncollectible accounts	48,000.00	48,000.00
Total	$ 506,754.55	$ 514,810.36
Care of patients — net	$3,196,635.61	$2,918,056.81
Auxiliary services	249,543.38	253,245.77
Total operating income	$3,446,178.99	$3,171,302.58
OPERATING EXPENSES:		
Administration and general	$ 529,524.93	$ 522,004.04
Professional care of patients	2,267,175.42	2,130,764.21
Household and property (operation and maintenance)	571,782.18	536,680.65
Dietary	475,244.19	467,252.57
Provision for replacements of equipment and for extraordinary repairs	80,376.36	72,000.00
Total operating expenses	$3,924,103.08	$3,728,701.47
NET OPERATING LOSS	$ 477,924.09	$ 557,398.89
OTHER INCOME:		
Investment income for general purposes — net	$ 129,469.66	$ 119,057.66
United Hospital Fund of New York (1954, less $31,100 applied to 1955; 1953, less $11,500 applied to 1954)	118,085.00	126,539.00
Total	$ 247,554.66	$ 245,596.66
NET LOSS BEFORE CONTRIBUTIONS	$ 230,369.43	$ 311,802.23
CONTRIBUTIONS — Net (1953, less $10,000 applied to 1954)	136,529.84	117,778.46
NET LOSS FOR THE YEAR	$ 93,839.59	$ 194,023.77
DIRECT CHARGES TO GENERAL FUND RESERVE:		
Expenditures for new equipment	34,540.50	14,611.97
Transfers — net:		
Plant Funds		10,000.00
Endowment Funds	4,650.00	8,250.00
Temporary Funds for Designated Purposes	8,741.16	8,628.48
Decrease in interest in unsettled estates	2.00	
Total	$ 141,773.25	$ 235,514.22
DIRECT CREDITS TO GENERAL FUND RESERVE:		
Unrestricted legacies	$ 64,023.99	$ 299,484.02
Income from estates and trusts	11,081.56	11,514.47
Receipts for endowment of beds and rooms	23,209.38	6,621.25
Net gain (loss) from disposal of investments	1,212.97	(490.78)
Total	$ 99,527.90	$ 317,128.96
NET (DECREASE) INCREASE IN GENERAL FUND RESERVE DURING THE YEAR	$ (42,245.35)	$ 81,614.74

See notes to accompanying balance sheet.

THE ROOSEVELT HOSPITAL

SUMMARY OF CHANGES IN RESERVES

FOR THE YEAR ENDED DECEMBER 31, 1954

	GENERAL FUND	TEMPORARY FUNDS FOR DESIGNATED PURPOSES	ENDOWMENT FUNDS	PLANT FUNDS
BALANCE, JANUARY 1, 1954	**$997,016.29**	**$267,614.93**	**$2,011,311.04**	**$9,203,540.63**
CREDITS:				
Contributions		165,052.75	13,500.00	83,814.62
Legacies and distributions from estates			55,655.44	
Transfers from (to) other fund reserves — net		(15,737.15)	7,180.52	21,947.79
Additions to property (from other funds)		(10,914.02)		45,454.52
Net profit (loss) from disposal of investments		(194.49)	95,283.83	(254.88)
Final contribution under the Hill-Burton Act for construction of Tower Memorial Building				41,182.99
Income from investments				14,944.52
Total	$997,016.29	$405,822.02	$2,182,930.83	$9,410,630.19
CHARGES:				
Net decrease in General Fund Reserve (after transfers to other funds, $13,391.16, and expenditures for new equipment, $34,540.50)	$ 42,245.35			
Assumption of charges of indigent patients		$ 35,018.15		
Salaries, supplies, etc.		47,983.79		
Renovation of Volunteer Shop and telephone room		9,059.93		
Fellowship and scholarships		13,616.55		
Total	$ 42,245.35	$105,678.42		
BALANCE, DECEMBER 31, 1954	**$954,770.94**	**$300,143.60**	**$2,182,930.83**	**$9,410,630.19**

HASKINS & SELLS

CERTIFIED PUBLIC ACCOUNTANTS

67 BROAD STREET

NEW YORK 4

March 11, 1955.

ACCOUNTANTS' CERTIFICATE

Board of Trustees of
The Roosevelt Hospital:

We have examined the balance sheet of The Roosevelt Hospital as of December 31, 1954 and the related statement of general fund reserve transactions and summary of changes in reserves for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and statement of general fund reserve transactions and summary of changes in reserves, with the footnotes pertaining thereto, present fairly the financial position of the Hospital at December 31, 1954 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Haskins & Sells

HASKINS & SELLS

OUR HERITAGE

No survey of the resources of our country has ever given full value to the native American belief in the volunteer.

It is the dedication to the principle of volunteering, shown in every national effort from that burst of patriotism at Lexington to our present opposition to control of the mind, that remains our great strength as a free people.

The opportunity to give of one's self and his property on a free-will basis is our unique heritage. Its preservation rests upon the recognition of its value.

SERVICE

9,598	in-patients received . . .
123,528	days of hospital care.
16,687	out-patients received treatment during . . .
106,003	clinic visits.
42,905	persons given emergency treatment.

Designed and illustrated by Graphics Institute
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Printing by Fairfield Lithograph Corp.

THE ROOSEVELT HOSPITAL

ANNUAL REPORT—1955

THE ROOSEVELT HOSPITAL

is a member of . . .	The American Hospital Association The Hospital Association of New York State The Greater New York Hospital Association The Greater New York Fund The United Hospital Fund Welfare Council of City of New York
is approved for intern and resident training by . . .	The American College of Surgeons The American Medical Association The American Dental Association
is accredited by . . .	The Joint Commission on Accreditation of Hospitals
is affiliated with . . .	The College of Physicians and Surgeons, Columbia University
is a participating hospital in the Master Plan for Hospitals and Related Facilities of . . .	The Hospital Council of Greater New York

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THE ROOSEVELT HOSPITAL

428 WEST 59th STREET • NEW YORK 19, NEW YORK

AT a meeting of the Board of Trustees of

The Roosevelt Hospital

held on October 25, 1955, the following memorial resolution was unanimously adopted:

GARRARD BIGELOW WINSTON

born in Chicago, Illinois, July 25, 1882, son of Frederick Seymour and Ada (Fountain) Winston. Attended St. Paul's School at Concord, New Hampshire; a graduate of Yale, class of 1904, and of Northwestern University Law School, class of 1906. Joined his father's distinguished Chicago law firm of Winston, Strawn and Shaw.

During World War I, served overseas as a Major in the 331st Field Artillery. Returned to his Chicago practice after the war.

On November 20, 1923, he was appointed Undersecretary of the Treasury by President Calvin Coolidge and served in that capacity under Secretary of the Treasury, Andrew W. Mellon, until February 1, 1927. His years in Washington embraced a complicated era of war debt problems and tax reforms. He found time, however, to serve as Treasurer of The American Red Cross from 1925 to 1927.

In 1927 he came to New York and joined the law firm of Shearman & Sterling and, at his death, was an active senior partner of the firm of Shearman & Sterling & Wright, one of the nation's leading law firms. He had an intense interest in international as well as national affairs. He traveled extensively, both on business and for pleasure, and shortly before his death completed "a 'round-the-world airplane safari" with one of his most intimate friends. And, too, he was always an able and daring sportsman both in the field and at the helm of sailing yachts.

Yet his many interests did not prevent him from serving several eleemosynary institutions with great distinction, and it is beyond question that in such service he found his greatest satisfaction.

Since May 8, 1944, Mr. Winston was President of The New York Trade School, the oldest trade school in the United States, which has always bellwethered advances in trade school education throughout the country. Since April 19, 1944, he was Vice President of the Miriam Osborn Memorial Home Association in Rye, New York, a home for elderly women established in 1892.

On April 25, 1939, Garrard Bigelow Winston became a member of the Board of Trustees of The Roosevelt Hospital; on November 26, 1940, he was elected Vice President; on November 25, 1941, he was elected Treasurer of the Hospital; and on March 25, 1947, he was elected Chairman of the Executive Committee. On November 25, 1952, he was elected President of the Board of Trustees of The Roosevelt Hospital and held that office at the time of his death in "his" Roosevelt Hospital on Thursday, July 28, 1955.

Then all Trustees arose and the following Resolution was proposed by Mr. Crocker:

Resolved that we, the Trustees, assembled at this first Meeting of the Board since the unexpected and untimely death of our President, record for all to see this expression of our deep personal loss.

His devotion to the Hospital was beyond question. He had great keenness, forthrightness and tenacity. He was abrupt and outspoken, but to those of us whom he permitted to know him well he was kindliness and generosity itself, and in our adversity he showed extraordinary understanding and affection.

During his lifetime he supported the Hospital anonymously and most generously. He now leaves the Hospital his entire fortune, subject to certain life interests.

I move, therefore, that all of the aforesaid be duly made a part of the Minutes of this Meeting so that future generations of Friends of The Roosevelt Hospital will know of the life, accomplishments, and generosity of Garrard Bigelow Winston.

George Roberts — Secretary of the Board

George Emlen Roosevelt — Vice President and Treasurer

Thomas M. Crocker — Chairman, Executive Committee

report of THE PRESIDENT

In presenting my first Annual Report as President of The Roosevelt Hospital, I do so in humble recognition of the tremendous spiritual and material contributions made by my predecessors who have served our Hospital with distinction since 1871. It is a great and challenging honor.

My immediate predecessor and devoted friend, Garrard Winston, died unexpectedly last summer after serving our Hospital for sixteen years, the last two as its President. Let this 1955 Annual Report be dedicated to him so that the oncoming generations of Roosevelt men and women will revere him and appreciate, too, how much they owe to him. He was an able and generous leader during his life, and his Will gave his entire estate to the Hospital.

And, we shall be ever indebted to him for his wisdom when he said:

"No survey of the resources of our country has ever given full value to the native American belief in the volunteer.

"It is the dedication to the principle of volunteering, shown in every national effort from that burst of patriotism at Lexington to our present opposition to control of the mind, that remains our great strength as a free people.

"The opportunity to give of one's self and his property on a free-will basis is our unique heritage. Its preservation rests upon the recognition of its value."

What a penetrating and inspiring definition of the importance of our heritage — this glorious Volunteer Hospital endeavor!

The year 1955 saw the completion of our new School of Nursing building. Our student nurses now live in its charming dormitory quarters and study in its efficient classrooms. It is difficult to imagine how we were able to carry on for so many years without this much-needed modern facility. We all owe a deep debt of gratitude to Mrs. Donald F. Bush and her able Committee of Volunteers who made this a reality by contributing themselves, and raising from others, gifts totaling $943,040.

During the year, several most generous gifts were received, among which was an anonymous and well-planned gift of $250,000; the unexpected gift from the Alfred H. Caspary Estate of $250,000; and The Ford Foundation grant of $193,000 which has been earmarked by our Trustees for an outstanding educational purpose soon to be announced. I only wish we could give the name and the amount of each donor's gift irrespective of size, because we know that small dollar gifts by the many generally mean real personal sacrifices and, in the aggregate, a large annual amount to our Hospital. We are grateful for all these gifts, both large and small, and pray for more.

Our Volunteer and Trustee teams, participating in the United Hospital Fund's 1955 campaign, together raised a total of $94,483. Again, as in 1954, we are most grateful for the able and energetic leadership of Mrs. John N. Irwin, II, and Mr. Bayard Dominick.

Under the dynamic Co-chairmanship of Mrs. James E. Thompson and Mrs. Walter C. Baker, the 1956 Ball of Roses raised a total of $31,350. I wish to extend to Mrs. Thompson and Mrs. Baker, together with their most capable Volunteer Committee, the most grateful appreciation of our entire Hospital family.

Since our last Annual Report, five distinguished citizens joined our Board of Trustees, Mr. Edwin F. Chinlund, Mr. J. Luther Cleveland, Mrs. Frederic W. Lincoln, Mr. William J. McWilliams, and Mrs. Georg U. Vetlesen.

We regret the resignation of Mr. James G. Blaine, who served diligently on our Board of Trustees since 1935.

Now—how can we more efficiently plan for the perpetuation of this, "our heritage"—this voluntary hospital? After serious deliberation, the Trustees decided that a forward-looking and constructive step should now be taken, made possible only by the magnificent bequest of Garrard Winston. We can now make long-range plans for our Hospital and adopt prudent and business-like methods. Those of us who knew Garrard Winston well feel sure he would be in enthusiastic accord.

The first change we wish to make is this. During its 84 years of existence, The Roosevelt Hospital has never provided for the wearing out or the depreciation on any of its facilities. When a building or piece of equipment became worn out, obsolete, or inadequate, it was replaced or added to by going out and campaigning for new funds for this purpose. Study and experience have shown this to be, in the past, most unbusinesslike and, for the future, would very likely be an ineffective and undependable procedure, for how can we be sure now that large voluntary gifts for the replacement of hospital facilities will be given in future years?

Therefore, during 1955, the Trustees inaugurated a policy of making provision in operating expenses for the decrease in value of these capital assets during their estimated useful lives. By making provision for depreciation and recognizing it as a necessary part of the Hospital's expenses and, therefore, included in its charges to

patients, we have provided, as best we can, for the future replacement of hospital buildings and equipment.

Accumulated depreciation, since the founding of The Roosevelt Hospital, is $2,816,000, of which $293,000 is the proportion for 1955 included in the statement of operating expenses. Due to the beneficence of Garrard Winston, the Trustees plan to fund the accumulated depreciation during the year 1956.

Operating income for the year totaled $3,726,000 as against operating expenses of $4,527,000, resulting in an operating loss of $801,000. Offset against this loss was investment income for general purposes of $141,000, grants from the United Hospital Fund and the Greater New York Fund of $158,000, and contributions toward operating expenses from friends of the Hospital of $161,000, or a total of $460,000, which reduced the net loss for the year to $341,000.

The Hospital's 1955 operations were seriously handicapped by a shortage of nurses throughout most of the year. This is not unique with Roosevelt, but we felt its effects seriously. As a result, certain semi-private and ward areas were closed with the consequent loss in operating revenue. Steps have been taken to overcome this deficiency which should produce healthier operating results in 1956—not a profit of course, only, we hope, a lesser deficit! ! ! !

That is the daily problem facing our magnificent Medical Staff, the Trustees, and our glorious women Volunteers. We must housekeep carefully. But we must always campaign for funds with which to maintain our heritage, and when such a great benefaction comes our way, due to the unique circumstances of Garrard Winston's Will, we should not falter, but should extend ourselves to greater achievements.

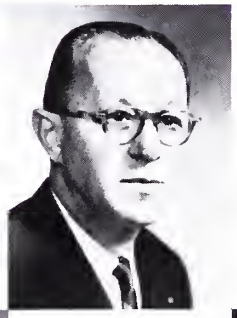
I cannot close without saying that I believe we are most fortunate indeed with the constant and daily administration of our Hospital in the hands of our Executive Vice President, Peter B. Terenzio, and his staff. Improvements and economies can always be made, and we must be ever alert and eager to operate our Hospital more efficiently, thus serving our patients better.

STUART M. CROCKER
President

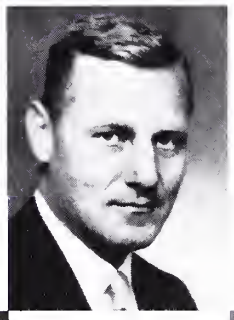
THE BOARD OF TRUSTEES*

OFFICERS:

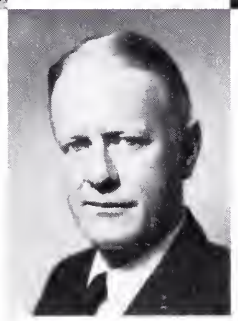
Stuart M. Crocker
president



Jack I. Straus
vice president



Richard S. Perkins
vice president



George E. Roosevelt
vice president & treasurer

Mrs. Donald F. Bush
vice president

George Roberts
secretary

*As of April 1, 1956

THE BOARD OF TRUSTEES*

MEMBERS

RICHARD E. BERLIN
President, The Hearst Corporation

THOMAS D'ARCY BROPHY
Chairman of the Board
Kenyon & Eckhardt, Inc.

HENRY C. BRUNIE
President, Empire Trust Co.

HUGH BULLOCK
President, Calvin Bullock

H. S. M. BURNS
President, Shell Oil Co.

MRS. DONALD F. BUSH

HENRY W. CAVE, M. D.
Surgeon

EDWIN F. CHINLUND
Vice President and Treasurer
R. H. Macy & Co., Inc.

J. LUTHER CLEVELAND
Chairman of the Board
Guaranty Trust Co. of N. Y.

STUART M. CROCKER
Chairman of the Board
The Columbia Gas System, Inc.

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Partner—Dewey, Ballantine, Bushby, Palmer & Wood

BAYARD DOMINICK
Partner—Dominick & Dominick

GAYER G. DOMINICK
Limited Partner—Dominick & Dominick

THOMAS W. ESTES
Executive Vice President
J. P. Stevens & Co., Inc.

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N. BAXTER JACKSON
Chairman of the Board
Chemical Corn Exchange Bank

MRS. FREDERIC W. LINCOLN

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Editor-in-Chief, TIME, Inc.

JAMES H. McGRAW, JR.
President, Old Town Corp.

W. LAWRENCE McLANE
Director of Commercial & Industrial Dept.
Previews, Inc.

WILLIAM J. McWILLIAMS
Member of Financial Staff
U. S. Steel Corp.

SETH M. MILLIKEN, M. D.
Surgeon

RICHARD S. PERKINS
Vice Chairman
First National City Bank of New York

GEORGE ROBERTS
Partner—Winthrop, Stimson, Putnam & Roberts

GEORGE E. ROOSEVELT
Partner—Roosevelt & Son

MRS. PHILIP J. ROOSEVELT

JOHN J. RYAN, JR.
President, John J. Ryan & Sons, Inc.

JACK I. STRAUS
President, R. H. Macy & Co., Inc.

ENDERS M. VOORHEES
Chairman of Finance Committee
U. S. Steel Corp.

THOMAS J. WATSON
Chairman of the Board
International Business Machines Corp.

EX-OFFICIO MEMBERS

ALEXIS C. COUDERT
President, New York Eye and Ear Infirmary

WALTER K. EARLE
President, New York Institute for the Education of the Blind

HAMILTON HADLEY
President, The Society of The New York Hospital

WILLARD C. RAPPLEYE, M. D.
Dean, College of Physicians and Surgeons (Columbia University)

HONORARY MEMBERS

STEPHEN C. CLARK
Corporate Business

LEWIS L. DELAFIELD
Partner—Hawkins, Delafield & Wood

HENRY C. TAYLOR
President, Taylor, Pinkham & Co.

MRS. GEORG U. VETLESEN

EXECUTIVE COMMITTEE

MRS. DONALD F. BUSH } *Co-Chairmen*
JACK I. STRAUS } *Co-Chairmen*

RICHARD E. BERLIN
HENRY C. BRUNIE
HUGH BULLOCK
STUART M. CROCKER
GAYER G. DOMINICK
N. BAXTER JACKSON
RICHARD S. PERKINS
GEORGE ROBERTS
GEORGE E. ROOSEVELT
ENDERS M. VOORHEES

**As of April 1, 1956*

report of THE EXECUTIVE VICE PRESIDENT

It gives me great pleasure to start this annual report with the good news that the new wing of the School of Nursing was completed in 1955 and ready for classes in September, as scheduled.

Located between Ninth and Tenth Avenues, the new steel frame building has been constructed adjacent to the present Nurses' Residence. A recreational area on the basement level provides facilities for sports activities, such as shuffleboard and ping pong, and is large enough for students to hold class dances there.

Modern, well-equipped laboratories, classrooms and offices for faculty members are housed on the first and second floors. Three classrooms on the second floor have been constructed to permit easy conversion into a large lecture hall.

Dormitory facilities, on the third and fourth-floor levels, provide thirty-six individual rooms, two of which will be occupied by faculty members. Each of the rooms, equipped with closet, washbasin and medicine cabinet, is furnished and decorated in the modern trend. Decorating was done under the direction of the House Committee of the Volunteer Committee, of which Mrs. J. Joseph Mylott is Chairman. Elisabeth Draper, professional interior decorator, acted as coordinator.

The construction of these additional residence rooms in the new wing will permit an increase in the School's enrollment to a maximum of 105 students. Though in previous years each room was shared by two students, now only first-year students will be required to double up. Upper classmen will be assigned individual rooms.

In conjunction with the construction of the new wing, the first and second-floor levels of the present Nurses' Residence have been renovated. The first floor now houses additional laboratories, conference rooms and the student library while date rooms and the Alumnae Office of the School are located on the second floor.

REALIGNMENT OF FUNCTIONAL ASSIGNMENTS AND RESPONSIBILITIES

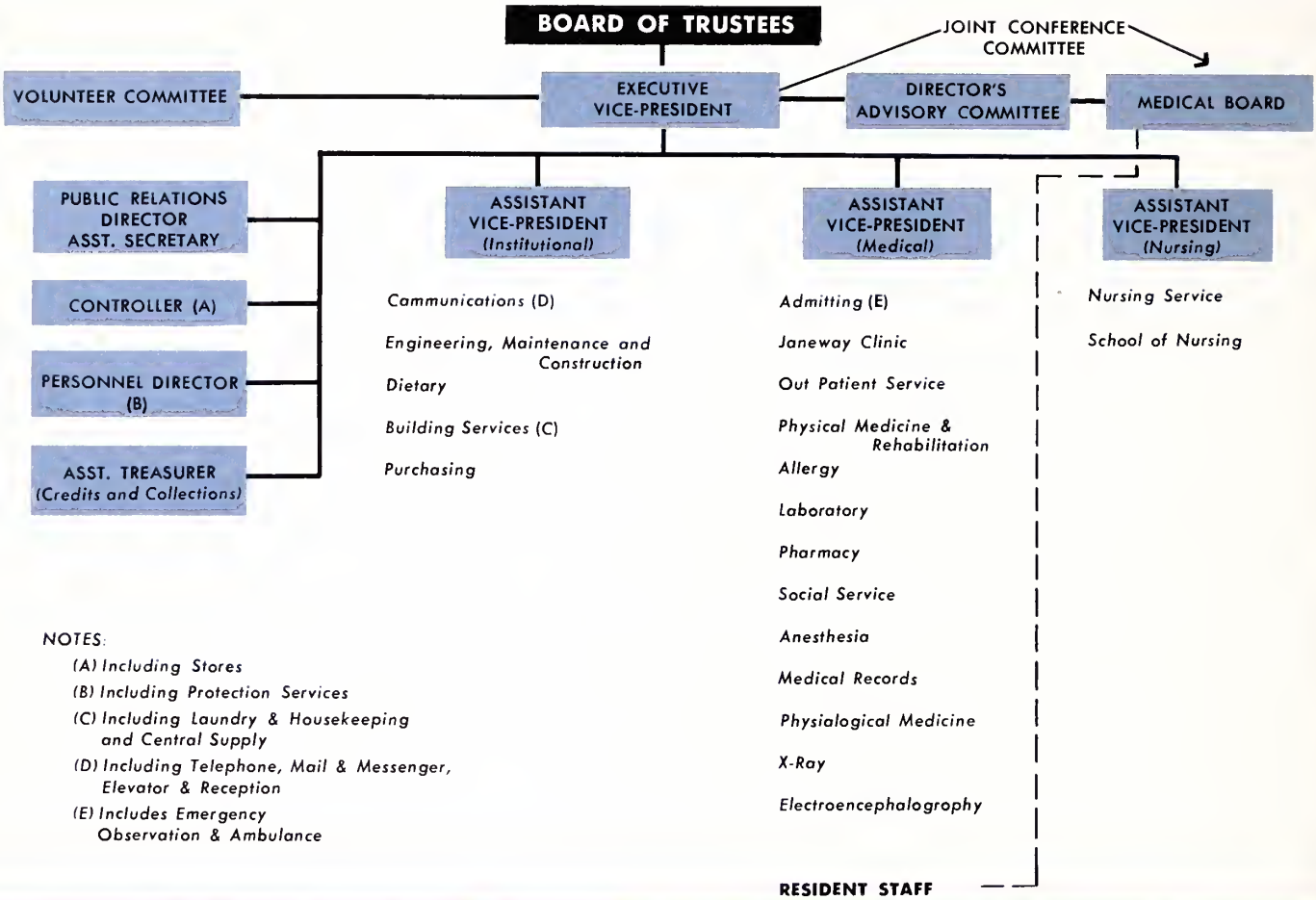
From an administrative standpoint one of the most significant and far-reaching events in the history of the Hospital was the study of the Hospital's organization and operations.

The study, still in progress, is being conducted under the direction of Mr. William J. McWilliams whose entire background has been in management and management studies in the heavy, utility and hospital industries. It was in recognition of his efforts and continuing interest in the Hospital that Mr. McWilliams was invited to become a Trustee of the Hospital, which honor he accepted in November 1955.

The management study began early in the year with an analysis of the Hospital's organizational structure. The analysis resulted in specific recommendations, subsequently approved by the Board of Trustees, which provided for a regrouping of administrative responsibilities of the Executive Vice President's immediate administrative staff along more functional lines. The analysis, while it did not provide for the creation of new positions, did radically alter the character and importance of several existing positions, particularly in the "staff," or supportive, branch of Administration. For example, the credit and collection function has been separated from other financial affairs and invested in the Credit and Collection Officer who will be made the Assistant Treasurer of the Hospital. Similarly, the Director of Development and Public Relations will become Assistant Secretary of the Hospital. The Personnel Director now reports directly to the Executive Vice President.

The organizational goal is demonstrated by the chart shown below. As in most organizations of any size and complexity, such goals cannot be completely realized overnight, but must be achieved as the essential factors, people, physical plant and money, permit.

Of particular interest in this organizational plan is the creation of two new committees which are of pivotal importance in communications and policy-making. These are the Director's Advisory and the Joint Conference Committees. The Director's Advisory Committee is a device for exploring new ideas, reaching solutions to problems and achieving better communications among the Medical Staff, the Volunteer Committee and the Administration.



The Committee is composed of the President and Vice President of the Medical Board, the Chairman of the Volunteer Committee, the Executive Vice President and the three Assistant Vice Presidents. The Committee meets weekly and has been remarkably successful in operation.

The Joint Conference Committee consists of the President of the Board of Trustees, the five Chiefs who represent the two major divisions of the Hospital—Internal Medicine and General Surgery—and the Executive Vice President of the Hospital. Basic immediate and long-range policies affecting the Medical Staff are considered by this Committee.

Following the general structural reorganization of the Hospital staff, study was begun of certain aspects of accounting, admitting and purchasing procedures, in an attempt to introduce a greater efficiency in the application of mechanical and automation devices. This study has resulted in approved recommendations for the installation of new machine systems in the Admitting and Accounting Departments.

Incidental to the foregoing changes was the formation of a new Department of Communications under Mr. A. Robert Crawford, who earlier had completed his Administrative Residency at the Hospital. Included in this Department were the telephone, mail and tube room, reception, and information services. Shortly after its formation it was possible to begin an internal and external messenger service which, in time, will accomplish all forms of delivery and escort work in the Hospital.

CLINICAL RESEARCH EDITOR

A new service was offered to the Hospital's Medical Staff in January when Mrs. Rose M. Schweitzer was appointed Clinical Research Editor. Mrs. Schweitzer has been providing a professional library and editorial service to assist staff members in their clinical research and in writing articles for publication. Specifically, the service includes the thorough search in medical literature for other published articles on the same subject, the careful abstracting of articles of special interest and writing concise case histories to be included in the study.

Made possible by a generous gift to the Henry W. Cave Surgical Research Fund, Roosevelt is the first hospital in New York City and one of the few throughout the country to offer its Medical Staff a service of this kind on a full-time basis. Miss Edith M. Baker, the Hospital's Medical

Artist, works closely in this program, preparing illustrations and photos to accompany the papers and in the making of lantern slides used during lectures.

EDUCATION AND COMMUNITY ACTIVITIES

The Roosevelt Hospital, like all voluntary hospitals, has been affected by the national nursing shortage. It was to make some contribution toward alleviating the problem that the Board of Trustees decided to expand and modernize the School of Nursing.

This year, and in the same spirit, the Hospital embarked upon a training program for practical nurses. In cooperation with the New York City Department of Education, the Hospital made arrangements to provide practical nurse students with the six months' clinical experience required as part of their training. Accordingly, two groups of students were sent to Roosevelt from the Brooklyn School of Homemaking, Yorkville Vocational School and Washington Irving High School, one group arriving in July and the other in August.

In addition, the Hospital's Out-Patient Department instituted an interesting program in conjunction with the New York Heart Association. Funds to pay social workers and clerical personnel have been provided by the Association to aid those afflicted with rheumatic fever. The Association has also provided many thousand units of penicillin which have been administered prophylactically in the care of these patients.

SOCIAL SERVICE STUDIES

Three studies were made by the Social Service Committee of the Volunteer Committee to provide doctors, social workers and patients with information about the community's settlement houses, nursing homes, and recreational facilities for children and adults. As a result of these studies and many others which have been made in past years, the Hospital has accumulated a vast store of pertinent information about community facilities and services. We believe such information is important because we consider it an additional means of providing good patient care, knowing that all too frequently patients with seemingly insurmountable personal problems do not recover as rapidly as they should.

PHYSICAL CHANGES

A master plan was being developed at the year end to make possible the expansion and integration of several departments of the Hospital within the limitation of existing space to establish better communications generally.

To that end, two physical changes were made in 1955. The area in the basement, formerly housing the Out-Patient Department, was reconstructed and refurbished to accommodate the Hospital's General Storeroom. The employees of this Department found that the additional space made it possible for them to provide a more efficient service—a source of considerable satisfaction to them and to the Hospital.

Last year's expansion of the Gift Shop on the main floor of the Private Pavilion resulted in the loss of a waiting room for visitors. After demolishing that area opposite the Gift Shop, which had at one time housed the Hospital's telephone room, it was possible to construct two new rooms —a new waiting room for visitors and an office for the information and reception services of the Hospital.

Many more changes are anticipated in 1956 when the master plan will have been more definitely formulated.

PERSONNEL PRACTICES

In order to provide an effective security program for the patients, visitors, and personnel of The Roosevelt Hospital, a uniformed Protection Division was organized under the direction of the Personnel Office. To facilitate the work of the Protection Division and to augment the hospital's Civil Defense Program, an employee identification card program was inaugurated. The plastic laminated cards include the individual's picture and fingerprints.

Perhaps the most significant development in personnel practices during 1955 was the implementation of a new salary and wage scale. The new scale serves to realign jobs into proper salary perspective, thus enabling employees to receive wages which correspond to those paid in industry and other hospitals.

SERVICES RENDERED

There were 9,376 patients admitted to the Hospital in 1955 as compared with the 9,598 of 1954. This decrease is a direct result of the nursing shortage which necessitated the closing of one floor of semi-private facilities and one ward unit, in 1955. This affected the occupancy rate which averaged 79.6% in 1955 as against a high of 84.5% in 1954. The average patient stay in 1955 was 13.3 days while in 1954 it was 12.9 days.

This year, 9,291 ambulance calls were answered, an increase over the 9,084 recorded in 1954 and a daily average of more than 25 calls. A total of 42,499 patients received care in the Hospital's Emergency Room, which means that 116 patients were treated on a daily basis throughout the year.

The Hospital's Out-Patient Department provided medical care to 13,456 patients who made a total of 101,010 clinic visits in 1955 as compared with the 16,687 patients making a total of 106,003 visits in 1954.

PERSONNEL CHANGES

Miss Helen G. Parker was appointed to the newly-created post of Assistant Vice President (Nursing) on September 1, succeeding Miss Adelma E. Mooth who had resigned as Director of Nursing Service and School of

Nursing on March 7.

Mr. Arel B. Cook was appointed Personnel Director on June 1, replacing Mrs. Marjorie Dornfeld who had resigned this post on May 28.

Mr. Guy L. Elliott was appointed to the newly-created post of Credit and Collections Officer on December 5.

Mr. Charles G. Brand was appointed to the newly-created post of Assistant Comptroller on May 16.

Mrs. Hazel R. Del Cour on November 21 was appointed to the post of Chief Record Librarian which was vacated on November 4 when Miss Mae C. Egan resigned.

Mr. Robert A. Martin was appointed Laundry Manager on March 17, a post created when the Laundry was established as an independent department.

Mr. Werner Nachum was appointed Assistant Personnel Director, a new post, on November 8.

IN CONCLUSION

I could not conclude this report for 1955 without referring to the deep sense of personal loss experienced by those of us who had the opportunity of working closely with our late President, Garrard Winston. His devotion to Roosevelt was evident at all times during his tenure as President and during the sixteen years he served on the Board. I am very proud to join with our President in the dedication of this 1955 Annual Report to the late Garrard Winston.

To attain some measure of success in the overall operation of a hospital, the Administrator must depend upon the cooperation and support of all factions in the hospital —the Board of Trustees, Volunteers, Medical and Nursing staffs and all Personnel. I consider myself indeed fortunate for the unfailing cooperation of The Roosevelt Hospital Family, especially this year when so many changes have been initiated or effected. With this loyal support, I feel sure we can continue to render a high standard of patient care in that friendly atmosphere which is traditional at The Roosevelt Hospital.

Peter B. Terenzio

PETER B. TERENZIO
Executive Vice President

ADMINISTRATIVE STAFF*

executive vice president: Peter B. Terenzio

assistant vice presidents: John Nicklas *(medical)*, Richard H. Ward *(institutional)*, Helen G. Parker *(nursing)*

development & public relations director
Ernest F. Gamache

controller
A. W. J. Beeney

personnel director
Arel B. Cook

administrative assistant
Alvin J. Conway

credit and collections
Guy L. Elliott

**As of December 31, 1955*

ACCOUNTING
Charles G. Brand, *asst. controller*

ADMISSIONS
Anne R. Soloway, *director*

ALLERGY
Robert A. Cooke, M.D., *director*
Marcelle Johnson, *executive secretary*

ANESTHESIA
Margaret Sullivan, *chief anesthetist*
Julie Hausman, *asst. chief anesthetist*

BUILDING SERVICE
William J. Cain, *director*

CENTRAL EQUIPMENT
Muriel H. Walton, *supervisor*

CENTRAL STERILE SUPPLY
Irene M. McCarron, *supervisor*

CLINICAL RESEARCH
Rose M. Schweitzer, *editor*

COMMUNICATIONS
A. Robert Crawford, *director*
Edythe Ware, *chief telephone operator*

DIETARY
Patricia McCauley, *chief dietitian*

ELECTROENCEPHALOGRAPHY
Bernard L. Pacella, M.D., *director*

ENGINEERING
F. J. Kaster, *chief engineer*

LABORATORIES
Walter W. Brandes, M.D., *director*
Lester Gershenfeld, *assistant director*

LAUNDRY
Robert M. Martin, *manager*

MEDICAL ILLUSTRATION
Edith M. Baker, *medical artist*

MEDICAL LIBRARY
Madeleine Riker, *librarian*

MEDICAL RECORDS
Hazel Del Cour, *chief librarian*

OUT-PATIENT SERVICE
Alvin J. Conway, *director*

PERSONNEL HEALTH
Arthur T. Mesereau, Jr., M.D., *physician*

PHARMACY
William Notar-Angelo, *chief pharmacist*

PHYSICAL MEDICINE & REHABILITATION
Allen S. Russek, M.D., *director*
Cora Alice Taylor, *coordinator*

PHYSIOLOGICAL MEDICINE
Myron C. Patterson, M.D., *director*

PUBLIC INTEREST
Marie Amadeo, *director*

PURCHASING
Wallace O. Banker, *director*

RADIOLOGY
Albert A. Dunn, Jr., M.D., *director*
Lazarus Hochberg, *assistant*

RADIUM THERAPY
Douglas Quick, M.B., *director*
Anne A. Ferris, *executive secretary*

SOCIAL SERVICE
Helen N. Siegrist, *director*
Elsie Holleran, *assistant director*

STORES
Charles Beigarten, *manager*

VOLUNTEER SERVICE
Ruth E. Cushman, *director*

THE ROOSEVELT HOSPITAL SCHOOL OF NURSING AND NURSING SERVICE*

director: Helen G. Parker

assistant director, nursing service: Claire F. Fegan

assistant director, nursing education: Eileen O. Scott

assistant director, residence, counseling and student life: Earthel E. Anderson

faculty and staff:

Anne Bednarz
Beverly Benton
Angelina Borzacchiello
Edwarda T. Crandall
Delia DeSantis
Grace Dowling
Helen Sheppard Dunlap
Mary Ellen Fleming
Jessica Frey
Sheila Givan
Miriam Grossman
Hanna Jacobson
Shirley Keller
Sonya Oliker
Mary Phillips
Elizabeth Roche
Dolores Savarese
Ethel Sellers
Anna M. Skelly
Dorothy Touwsma
Helen Weaver

ALUMNAE ASSOCIATION OF THE ROOSEVELT HOSPITAL SCHOOL OF NURSING*

president: Rosemary E. Bouchard
vice president: Anne A. Ferris
treasurer: Jeanette Kerkes
corresponding secretary: Helen J. Rude
recording secretary: Dorothee A. Wagner

THE ROOSEVELT HOSPITAL ALUMNI ASSOCIATION*

president: Ralph W. Gause, M.D.
vice president: Henry A. Kingsbury, M.D.
secretary: Kenneth T. Donaldson, M.D.
treasurer: William B. Waterman, M.D.

As of December 31, 1955

R.H. positive factors

people

+ tools

+ tradition

standards of excellence
in medicine and teaching
preserved for 84 years.

= service

124,906 days of hospital care

101,010 clinic visits

42,499 emergency room visits

report of THE PRESIDENT OF THE MEDICAL BOARD

It was a great pleasure to your officers to be re-elected to another year of duty, thus making it possible to complete many of the projects inaugurated in 1954 and to begin new ones which had been envisioned.

TEACHING

Teaching continues to be an important part of the Medical Staff activities. It is most necessary that our Resident Staff receive the best instruction possible and also that our Attending Staff be kept abreast of recent progress in the practice of medicine. Dr. Walter A. Wichern, Jr. and Dr. James Ducey continue as coordinators of the formal education programs in General Surgery and Internal Medicine. Weekly conferences are conducted by them as well as by prominent visiting and Roosevelt Hospital Staff doctors. Dr. Walter W. Brandes conducts weekly pathological conferences for the Resident Staff and monthly Tumor and Clinical Pathological Conferences for the Attending and Resident Staffs. The monthly General Staff Conferences also continue to be very important in our educational program. The selection of topics for discussion has been broadened and the attendance has increased greatly.

The medical students of the College of Physicians and Surgeons of Columbia University continue their instruction on the medical and surgical wards and are invited to attend all conferences in the Hospital. Dr. Edmund N. Joyner, III, and his Pediatric Staff by special request are instructing students from the State University of New York College of Medicine, Brooklyn, on clinical pediatric care.

As evidence of further activity in the educational field I would like to emphasize that our Medical Staff has taken part in many conferences, local and national, during this year. We presented a very elaborate instructive program at the Hospital in February as part of the annual Alumni Day celebration. In October an afternoon conference on Problems of the Aged was given in conjunction with the Graduate Fortnight conducted annually by the New York Academy of Medicine. Dr. Robert A. Cooke and his Staff conducted a week's postgraduate course in allergy in May, attended by graduate physicians from various sections of the country. It is recognized as one of the best courses of its type available for postgraduate study in allergy.

CLINICAL RESEARCH

In recent years it has become increasingly necessary to devote more time to clinical research within our Hospital. Such research is vital to the intellectual advancement of the individual and the medical profession as a whole. To further such research, the Biostatistics Committee, Dr. Thomas C. Peightal, Chairman, appointed a subcommittee to be known as the Editorial, Publications and Art Committee. Its first accomplishment was to secure the services of a Clinical Research Editor, as described more fully in the Report of the Executive Vice President.

Further progress in the development of research was accomplished in the appointment of Dr. J. Maxwell Chamberlain as Director of the Research Laboratory of The Roosevelt Hospital. He has begun the establishment of a Research Fund which will finance the activities in the former Harriman Laboratory.

Under the able guidance of Dr. Robert A. Cooke and Dr. William B. Sherman much research is being conducted in the Institute of Allergy. Dr. Arthur Menzel is investigating the immune mechanism of allergy; Dr. Jarek Fisher passive cutaneous anaphylaxis and Dr. Jean Smith the C reactive protein. Members of the Clinical and Resident Staffs are also studying other problems in allergy.

COMMITTEES

I am very appreciative of the work done by our many committees. The Tissue Committee established last year in accordance with the requirement of the Joint Commission on Accreditation of Hospitals has been very active. Its function is to review all preoperative surgical diagnoses in light of the postoperative pathological findings.

The Pharmacy Committee has completed a revision of the Hospital Formulary. This will be strictly up to date and will be of great help to all members of the Attending and Resident Staffs.

The Committee on Practical Nurses, Dr. Norton S. Brown, Chairman, made a study of the ways and means of utilizing these nurses at The Roosevelt Hospital. The recommendations were accepted by the Medical Board and we are now employing them. This has helped to reduce the acute nursing shortage.

The By-Laws Committee under the Chairmanship of Dr. Thomas C. Peightal has almost completed its revision of

the old By-Laws which will be presented to the Medical Board at an early date for adoption.

Dr. Condict W. Cutler, Jr. and his Committee are in the process of preparing a history of The Roosevelt Hospital.

In cooperation with the Poison Control Center of the New York City Department of Health, Dr. Valentine A. Hofmann was appointed Poison Control Officer of Roosevelt Hospital. His services will be very valuable in the handling of poison cases both in the Emergency Department and those admitted to the Hospital.

The Director's Advisory Committee, of which the President and Vice President of the Medical Board are members, has met weekly to discuss problems involving the Administrative and the Medical Staffs. Much has been accomplished by this Committee and it is to be commended very highly.

GENERAL

During 1955 our Medical Staff was increased by eleven new members. Fourteen members resigned and five took leaves of absence from their duties. Dr. Thomas C. Peightal retired as Chief of the Division of Gynecology in December because of the statutory age limit. After forty years of service to our Hospital, his participation in our official activities will be missed very much.

I am deeply grieved to report that three of our members have died, Dr. Evan M. Evans, Dr. John E. Hutton and Dr. Thomas T. Mackie. It is a fitting tribute that the male medical ward is to be named in memory of Dr. Evans who gave thirty-six years of service to the Hospital.

Due to the generosity of Mrs. Thomas T. Mackie, in memory of the late Dr. Thomas T. Mackie, a beloved member of our Medical Staff for many years, the Hospital's Medical Library will be enlarged and refurbished. It will give us one of the best libraries of any hospital the size of The Roosevelt Hospital. Plans are now being formulated by the Library Committee under the energetic direction of Dr. Gurney Taylor.

I think it is appropriate to mention that Perry Osterberg who worked in the laboratories for forty years also died this year. He was a faithful worker and a friend of every member of our Staff.

CONCLUSION

I would like to express the regret of the Medical Board over the untimely death of our late President of the Board of Trustees, Mr. Garrard B. Winston. He gave generously of his time and money to The Roosevelt Hospital. He worked very actively and pleasantly with the Medical Board. We welcome his successor, Mr. Stuart M. Crocker, whom we all know and respect. I would also like to welcome Miss Helen G. Parker as the new Assistant Vice President (Nursing) and can assure her that she will have the full support of the Medical Board.

In conclusion, I would like to thank every member of the Board of Trustees, the Administrative and Nursing Staffs and all the personnel for the fine spirit of cooperation they have shown in working with the Medical Board. My personal thanks go to each member of the Medical Staff who has helped to make this year one of great progress for The Roosevelt Hospital.

Russell Clark Grove

RUSSELL CLARK GROVE, M.D.
President, The Medical Board

MEDICAL BOARD†

OFFICERS:

R. Clark Grove, M.D.
President

Frederick H. Amendola, M.D.
Vice President

Gurney Taylor, M.D.
Secretary

*As of December 31, 1955

MEDICAL BOARD†

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Norton S. Brown, M.D.
William H. Button, Jr., M.D.
William H. Cassebaum, M.D.
Henry W. Cave, M.D.
J. Maxwell Chamberlain, M.D.
Robert A. Cooke, M.D.
Condict W. Cutler, Jr., M.D.
Hugh P. Davis, M.D.
Kenneth T. Donaldson, M.D.
Albert A. Dunn, Jr., M.D.
Clarence A. Dunn, D.D.S.
Charles C. Foote, M.D.
Julian M. Freston, M.D.
Arthur V. Greeley, M.D.
Justin L. Greene, M.D.
R. Clark Grave, M.D.
John E. Hutton, M.D.
Edmund N. Joyner, III, M.D.
Henry A. Kingsbury, M.D.
Hedwig Koenig, M.D.
Robert W. Laidlaw, M.D.
Jahn F. Landon, M.D.
Charles W. Lester, M.D.
Barbara J. Logan, M.D.
Alexander T. Martin, M.D.
Royal M. Montgomery, M.D.
R. Sterling Mueller, M.D.
Howard A. Patterson, M.D.
Bernard L. Pacella, M.D.
Thomas C. Peightal, M.D.
Frank H. Peters, M.D.
Douglas Quick, M.B.
Janet McK. Riach, M.D.
Allen S. Russek, M.D.
Albert C. Santy, M.D.
Howard F. Shattuck, M.D.
William B. Sherman, M.D.
Frank R. Smith, M.D.
Perrin B. Snyder, M.D.
Charles F. Stewart, M.D.
Gurney Taylor, M.D.
Peter B. Terenzio
James E. Thompson, M.D.
David M. Weeks, M.D.
William C. White, M.D.
Agnes G. Wilson, M.D.

EXECUTIVE COMMITTEE

R. Clark Grove, M.D., *Chairman*
Frederick H. Amendola, M.D.
Arthur J. Antenucci, M.D.
Simon A. Beisler, M.D.
Albert A. Dunn, Jr., M.D.
Julian M. Freston, M.D.
Edmund N. Jayner, III, M.D.
Robert W. Laidlaw, M.D.
Howard A. Patterson, M.D.
Thomas C. Peightal, M.D.
Gurney Taylor, M.D.
James E. Thompson, M.D.

MEDICAL STAFF†

CONSULTING STAFF

Surgery and Surgical Specialties

Division of Surgery

Henry W. Cave, M.D.
Condict W. Cutler, Jr., M.D.
Alfred Stillman, M.D.
William C. White, M.D.
Frank B. Berry, M.D. *(Tharac.)*
Lewis S. Boath, M.D. *(Anesthes.)*
Malcolm W. Carr, D.D.S. *(Dental)*
Daniel Catlin, M.D. *(Head & Neck)*
M. Beckett Howorth, M.D. *(Orthop.)*
(1) Arnald Knapp, M.D. *(Ophthal.)*
Herbert Parsons, M.D. *(Neurosurg.)*
Osborn P. Perkins, M.D. *(Ophthal.)*
Bronson Ray, M.D. *(Neurosurg.)*
Algernon B. Reese, M.D. *(Ophthal.)*
Alan deF. Smith, M.D. *(Orthop.)*
A. Purdy Staut, M.D. *(Path.)*

Division of Gynecology

Thomas C. Peightal, M.D.
Haward C. Taylor, Jr., M.D.

Division of Otolaryngology

George R. Brighton, M.D.
D. H. Jones, M.D. *(Branch.)*
Victor C. McQuaig, M.D.

Medicine and Medical Specialties

Division of Internal Medicine

(1) Evan M. Evans, M.D.
Ezra B. Sanford, M.D.
Howard F. Shattuck, M.D.
Henry C. Thacher, M.D.
Davenport West, M.D.
George C. Andrews, M.D. *(Derm.)*
Samuel C. Burchell, M.D. *(Neurol.)*
Robert A. Cooke, M.D. *(Allergy)*
(3) Claude E. Forkner, M.D. *(Hemat.)*
(2) Edward E. Gordon, M.D. *(Phys. Med.)*
Robert L. Levy, M.D. *(Card.)*
(1) Thomas T. Mackie, M.D. *(Trop.)*
Cornelius Traeger, M.D. *(Arthrit.)*
Albert Vander Veer, M.D. *(Allergy)*
Carmine T. Vicale, M.D. *(Neuralogy)*
Sidney C. Werner, M.D. *(Endocrin.)*

Division of Pediatrics

Edith M. Lincoln, M.D.
Alexander T. Martin, M.D.
Philip M. Stimson, M.D.

ATTENDING STAFF

Surgery and Surgical Specialties

Division of Surgery

Chiefs

Frederick H. Amendola, M.D.
Howard A. Patterson, M.D.
James E. Thompson, M.D.

Attending Surgeons

J. Maxwell Chamberlain, M.D. *(Tharac.)*
Clarence A. Dunn, D.D.S. *(Dental)*
Charles W. Lester, M.D. *(Thorac.)*
Douglas Quick, M.B.

Associate Attending Surgeons

William H. Cassebaum, M.D.
Paul Duxbury, D.D.S. *(Dental)*
Charles C. Harrold, Jr., M.D. *(Head & Neck)*
Henry A. Kingsbury, M.D.
Adrian Lambert, M.D.
J. William Littler, M.D. *(Plastic & Reconstruc.)*
R. Sterling Mueller, M.D.
Charles F. Stewart, M.D.
David M. Weeks, M.D.
T. Scudder Winslow, M.D.

†*As of April 1, 1956* (1) *Deceased* (2) *Resigned* (3) *Leave of Absence*

Assistant Attending Surgeons

Thomas J. Dring, M.D. *(Orthop.)*
Howard S. Dunbor, M.D. *(Neurasurg.)*
(3) Joseph M. Fard, M.D.
Walter A. Wichern, Jr., M.D.

Jr. Assistant Attending Surgeons

George K. Brozill, Jr., D.D.S. *(Dental)*
Rollo D. Campbell, Jr., M.D. *(Orthop.)*
Lee Gillette, M.D.
Andrew M. Linz, D.D.S. *(Dental)*
(2) Narman B. Thompson, Jr., M.D.

Gastroscopists

Gordon A. McNeer, M.D.
John C. Pierson, M.D.

Division of Gynecology

Chief

Frank R. Smith, M.D.

Attending Gynecologist

Arthur V. Greeley, M.D.

Associate Attending Gynecologists

Justin T. Collohan, M.D.
Borbara J. Logan, M.D.

Asst. Attending Gynecalagists

David B. Crawford, Jr., M.D.
Rolph Gause, M.D.

Division of Urology

Chief

Simon A. Beisler, M.D.

Associate Attending Uralagist

Perrin B. Snyder, M.D.

Assistant Attending Uralogist

William J. Nelson, M.D.

Division of Otolaryngology

Chief

R. Clark Grove, M.D.

Attending Otalaryngologist

Hugh P. Dovis, M.D.

Assoc. Attending Otalaryngologists

Charles C. Froncis, M.D.
Hilton H. Stothers, M.D.

Asst. Attending Otolaryngalagists

(2) Harold W. Beaty, M.D.
Fred J. Hunter, Jr., M.D.
John S. Lewis, M.D.
Lewis A. Shepperd, M.D.
Roy T. Shults, M.D.

Jr. Asst. Attending Otolaryngalogist

Henry A. Rusch, Jr., M.D.

Medicine and Medical Specialties

Division of Internal Medicine

Chiefs

Arthur J. Antenucci, M.D.
Julian M. Freston, M.D.

Attending Physicians

Norton S. Brown, M.D.
William H. Button, Jr., M.D.
Frank H. Peters, M.D.
William B. Shermon, M.D.
Gurney Taylor, M.D.

Associate Attending Physicians

James H. Bornard, M.D. *(Allergy)*
David J. Barry, M.D.
Robert Chobat, M.D. *(Allergy)*
Kenneth T. Donoldson, M.D.
Chorles C. Faate, M.D.
Leo B. Holleran, M.D.
(1) Jahn E. Hutton, M.D.
Thomas P. Jacobs, M.D.
Myran C. Patterson, M.D.
Albert C. Santy, M.D.
Henry G. Schoffeld, M.D.

Asst. Attending Physicians

Lilion Boker, M.D. *(Allergy)*
Earl B. Brown, M.D. *(Allergy)*
Horry C. Christie, M.D.
(3) Neal J. Conan, Jr., M.D.
William W. Field, M.D.
Selion Hebold, M.D. *(Allergy)*
Valentine A. Hofmann, M.D.
Walter R. Kessler, M.D. *(Allergy)*
Norman W. MacLeod, M.D.
William D. Scanlon, Jr., M.D.

Jr. Asst. Attending Physicians

James Ducey, M.D.
Arthur T. Mesereau, Jr., M.D.
Thomas C. Sconlan, M.D.
Robert B. Tator, M.D.
William B. Woterman, M.D.

Department of Dermatology

Attending Dermatologist

Royol M. Montgomery, M.D.

Associate Attending Dermatologist

Samuel Hecht, M.D.

Asst. Attending Dermatologists

Wilbur B. Hurlbut, M.D.
Doniel Hymon, M.D.
(2) C. Douglas Wolsh, M.D.

Division of Pediatrics

Chief

Edmund N. Joyner, III, M.D.

Attending Pediatricians

Hedwig Koenig, M.D.
John F. Landon, M.D.
Agnes G. Wilson, M.D.

Associate Attending Pediatrician

Umberto Stefono, M.D.

Division of Neurology

Asst. Attending Neuralagist

Sidney M. Cohen, M.D.

Division of Physical Medicine

Associate Attending Physiatrist

Allen S. Russek, M.D.

Division of Psychiatry

Chief

Robert W. Laidlaw, M.D.

Attending Psychiatrists

Bernard L. Pocello, M.D.
Jonet McK. Rioch, M.D.

Associate Attending Psychiatrists

Chorles C. Dahlberg, M.D. *(Child Psych.)*
Jan Ehrenwald, M.D.
E. Alden Ellison, M.D.
Louis J. Gilbert, M.D. *(Child Psych.)*
Maurice R. Green, M.D. *(Child Psych.)*
Justin L. Greene, M.D.
Lillian K. Kaplan, M.D. *(Child Psych.)*
Robert S. Mumford, M.D.
Harry R. Potter, M.D.
J. Kendall Wallis, M.D.
(2) Nathaniel Warner, M.D.

Asst. Attending Psychiatrists

(2) Groham B. Blaine, M.D.
Harrisan P. Eddy, M.D.
Alvin H. Goff, M.D.
Genevo Goodrich, M.D.
Charles C. Hewitt, M.D.
Edith M. Jurka, M.D.
Stephen W. Kempster, M.D.
Edward W. Kloth, M.D.
Mox Levin, M.D.
Charles Moffett, M.D.
Morgaret Owen, M.D. *(Child Psych.)*
Dollas Pratt, M.D.
David Schecter, M.D. *(Child Psych.)*
(3) Gerald Taylor, M.D.
Alan B. Tulipan, M.D. *(Child Psych.)*

Jr. Asst. Attending Psychiatrists

Robert C. Ascher, M.D.
Robert L. Meineker, M.D.
Virginio N. Wilking, M.D. *(Child Psych.)*

†*As of April 1, 1956* (1) *Deceased* (2) *Resigned* (3) *Leave of Absence*

Department of Pathalagy

Attending Pathalagist

Walter W. Brandes, M.D.

Assaciate Pathalagist

Bernard Kalfayan, M.D.

Department of Radiology

Attending Radialagist

Albert A. Dunn, Jr., M.D.

Assaciate Radialagist

Rabert L. Pinck, M.D.

Assistant Radialagists

Arthur L. Caleman, M.D.
Sabina J. Rizza, M.D.

OUT-PATIENT SERVICE STAFF†

Surgery and Surgical Specialties

General Surgery

Chief

Charles F. Stewart, M.D.

Assistant Chief

T. Scudder Winslaw, M.D.

Attendings

Ralla D. Campbell, Jr., M.D.
William H. Cassebaum, M.D.
Thamas J. Dring, M.D.
Haward S. Dunbar, M.D.
(3) Jaseph M. Fard, M.D.
Henry A. Kingsbury, M.D.
Adrian Lambert, M.D.
J. William Littler, M.D.
Walter A. Wichern, Jr., M.D.

Assistant Attendings

Jahn B. Casale, Jr., M.D.
Lee Gillette, M.D.
Richard B. Hamiltan, M.D.
(2) Ralph E. Herendeen, Jr., M.D.
Kenneth M. Lewis, Jr., M.D.
(2) Narman B. Thamsan, Jr., M.D.
Eugene L. Watkins, M.D.

Clinical Assistants

Martin C. Ragers, M.D.
H. G. Sandvass, M.D.

Breast Clinic

Chief

James E. Thampsan, M.D.

Attending

R. Sterling Mueller, M.D.

Dental Surgery

Chief

Clarence A. Dunn, D.D.S.

Attending

Paul Duxbury, D.D.S.

Assistant Attendings

Frank Dawsan, D.D.S.
Jahn Dascher, D.D.S.
Jahn Duxbury, D.D.S.

Clinical Assistants

Geaarge K. Brazill, Jr., D.D.S.
Herman W. Frankel, D.D.S.
(3) Charles Hillyer, D.D.S.
Andrew M. Linz, D.D.S.
Harald Silver, D.D.S.

Fracture Clinic

Chief

William H. Cassebaum, M.D.

Gastra-Intestinal Clinic

Ca-Chiefs

(1) Jahn E. Huttan, M.D.
James E. Thampsan, M.D.

Attendings

Lee Gillette, M.D.
Lester Hanig, M.D. *(Med.)*
R. Sterling Mueller, M.D.
(1) Dina Sandrani, M.D.
Charles F. Stewart, M.D.
Eugene L. Watkins, M.D.
T. Scudder Winslaw, M.D.

Assistant Attending

Jahn R. Twiss, M.D. *(Med.)*

Hand Clinic

Chief

J. William Littler, M.D.

Attendings

Henry A. Kingsbury, M.D.
R. Sterling Mueller, M.D.

Orthopedic Clinic

Attendings

Ralla D. Campbell, Jr., M.D.
Thamas J. Dring, M.D.

Rectal Clinic

Chief

Adrian Lambert, M.D.

Attending

Martin C. Ragers, M.D.

Thyroid Clinic

Chief

Haward A. Pattersan, M.D.

Attendings

Henry A. Kingsbury, M.D.
Charles F. Stewart, M.D.

Varicose Vein Clinic

Chief

Kenneth M. Lewis, Jr., M.D.

Vascular Clinic

Chief

Charles F. Stewart, M.D.

Attending

Walter A. Wichern, Jr., M.D.

Gynecology

Chief

Barbara J. Lagan, M.D.

Attendings

Justin T. Callahan, M.D.
David B. Crawfard, Jr., M.D.

Assistant Attendings

Carl F. Buechle, M.D.
Hubert S. Bush, M.D.
Anward J. Hanania, M.D.

Urology

Chief

Siman A. Beisler, M.D.

Attending

Perrin B. Snyder, M.D.

Assistant Attendings

Frank Garai, M.D.
Leanard Hallack, M.D.
William J. Nelsan, M.D.
Jahn C. Stackman, M.D.

Otalaryngology

Chief

Hugh P. Davis, M.D.

†*As of April 1, 1956* (1) *Deceased* (2) *Resigned* (3) *Leave of Absence*

Attendings

Charles C. Francis, M.D.
Hilton H. Stothers, M.D.

Assistant Attendings

(2) Harald W. Beaty, M.D.
John S. Lewis, M.D.
Henry A. Rusch, Jr., M.D.
Lewis A. Shepperd, M.D.
Roy T. Shults, M.D.

Bronchoscopic Clinic

Chief

George R. Brighton, M.D.

Attendings

Fred J. Hunter, M.D.
Hilton H. Stothers, M.D.

Rhinoplasty Clinic

Chief

Fred J. Hunter, M.D.

Attending

Lewis A. Shepperd, M.D.

Therapeutic Radiology

Chief

Douglas Quick, M.B.

Attending

George H. Parks, M.D.

Physicist—Hospital Staff

Miss Jeanne Richmond

Medicine and Medical Specialties

Internal Medicine

Co-Chiefs

Leo B. Halleran, M.D.
Henry G. Schaffeld, M.D.

Attendings

Harry C. Christie, M.D.
(3) Neal J. Conan, Jr., M.D.
William W. Field, M.D.
Valentine A. Hofmann, M.D.
Walter Liebling, M.D.
Norman W. MacLeod, M.D.
Leon Merkin, M.D.
Myron C. Pattersan, M.D.
William D. Scanlan, Jr., M.D.
M. William Spickler, M.D.
Robert Wallis, M.D.
William B. Waterman, M.D.

Assistant Attendings

James Ducey, M.D.
(3) Robert V. McCormick, M.D.
Arthur T. Mesereau, Jr., M.D.
(3) Vito F. Santangelo, M.D.
Thomas C. Scanlan, M.D.
Frank A. Seixas, M.D.
Robert B. Tator, M.D.

Clinical Assistants

Horace B. Chapin, M.D.
H. Harold Gelfand, M.D.
(3) Thomas T. Tamlyn, M.D.

Allergy

Chief

Robert A. Cooke, M.D.

Assistant Chief

William B. Sherman, M.D.

Chief, ENT

R. Clark Grove, M.D.

Attendings

James H. Barnard, M.D.
Robert Chobot, M.D.
Selian Hebald, M.D.
Walter R. Kessler, M.D.

Assistant Attendings

Otelia J. Bengtsson, M.D.
Lilian A. Boker, M.D.
Earl B. Brawn, M.D.
Louis Sternberg, M.D.

Clinical Assistants

(2) Harold W. Beaty, M.D. *(Rhinol.)*
Harold Bedell, M.D.
Winifred Bronson, M.D.
Horace B. Chapin, M.D.
Leoni Claman, M.D.
H. Harold Gelfand, M.D.
Bernard Goldberg, M.D.
A. Albert Goodman, M.D.
Henry F. Harris, M.D.
Raland T. Jeffery, M.D.
Harry Kaplan, M.D.
Henry A. Rusch, Jr., M.D. *(Rhinal.)*
Harry Swartz, M.D.
Irving H. Uvitsky, M.D.

Arthritis Clinic

Chief

Cornelius Traeger, M.D.

Attendings

(2) Robert C. Batterman, M.D.
Valentine A. Hofmann, M.D.
Israeli A. Jaffe, M.D.
Edward W. Lowman, M.D.
William B. Waterman, M.D.

Clinical Assistant

(2) Arthur J. Grossman, M.D.

Podiatrist—Hospital Staff

Mario F. Miletti, Pod. D.

Cardiac Clinic (Adults)

Chief

William H. Button, Jr., M.D.

Assistant Chief

Thomas P. Jacobs, M.D.

Attendings

(2) Robert C. Batterman, M.D.
William W. Field, M.D.
Charles C. Foate, M.D.
David M. Weeks, M.D. *(Surg.)*

Assistant Attendings

Roland Giovannelli, M.D.
Eric D. Savage, M.D.

Cardiac Clinic (Pediatrics)

Chief

Edmund N. Joyner, III, M.D.

Attending

David D. Stowell, M.D.

Chest Clinic

Chief

Henry G. Schaffeld, M.D.

Dermatology

Chief

Royal M. Montgomery, M.D.

Attending Pathalagist

Gerald F. Machacek, M.D.

Attendings

Samuel Hecht, M.D.
(2) C. Douglas Walsh, M.D.

Assistant Attendings

Frank Garai, M.D.
Wilbur B. Hurlbut, M.D.
Daniel Hyman, M.D.
Tibor J. Nagy, M.D.

Clinical Assistant

Harold W. Rosenberg, M.D.

Diabetic Clinic

Chief

Leo B. Halleran, M.D.

Attendings

Thomas P. Jacobs, M.D.
Norman W. MacLeod, M.D.
Donald M. Shafer, M.D. *(Ophthal.)*

Padiatrist—Hospital Staff

Mario F. Miletti, Pod. D.

†As of April 1, 1956 (1) *Deceased* (2) *Resigned* (3) *Leave of Absence*

Hematology Clinic

Chief

Kenneth T. Donaldson, M.D.

Assistant Attending

(3) Robert V. McCarmick, M.D.

Clinical Assistant

R. Wendell Ward, M.D.

Neurology

Chief

Sidney M. Cohen, M.D.

Pediatrics

Chief

Umberto Stefano, M.D.

Attendings

Hedwig Koenig, M.D.
David D. Stowell, M.D. *(Card.)*

Assistant Attendings

(2) Nathaniel L. Greenfield, M.D.
Lucie Rudd, M.D.

Physical Therapy

Chief

Allen S. Russek, M.D.

Psychiatry (Adult)

Chief

J. Kendall Wollis, M.D.

Attendings

Jan Ehrenwold, M.D.
E. Alden Ellisan, M.D.
Justin L. Greene, M.D.
Robert S. Mumford, M.D.
Harry R. Potter, M.D.
(2) Nathaniel Warner, M.D.

Assistant Attendings

Robert C. Ascher, M.D.
Graham B. Blaine, M.D.
Harrison P. Eddy, M.D.
Alvin H. Gaff, M.D.
Geneva Goodrich, M.D.
Charles C. Hewitt, M.D.
Edith M. Jurka, M.D.
Stephen W. Kempster, M.D.
Edward W. Kloth, M.D.
Max Levin, M.D.
Robert L. Meineker, M.D.
Charles Maffett, M.D.
Dollas Pratt, M.D.
(3) Gerald J. Taylor, M.D.

Psychiatry (Child)

Chief

Janet McK. Rioch, M.D.

Attendings

Charles C. Dohlberg, M.D.
Louis J. Gilbert, M.D.
Mourice R. Green, M.D.
Lillion K. Koplan, M.D.

Assistant Attendings

Margoret Owen, M.D.
Dovid Schecter, M.D.
Alan B. Tulipon, M.D.
Virginio N. Wilking, M.D.

Chief Clinical Psychologist—Hospital Staff

Helen Thompson, Ph.D.

Clinical Psychologist—Hospital Staff

Leopold Caligor, Ph.D.

Asst. Clinical Psychologist—Hospital Staff

Mrs. Roberto Edel

Educational Psychologist—Hospital Staff

Anina K. Brondt, Ph.D.

COURTESY STAFF†

Medicine and Medical Specialties

Gregory I. Altschuller, M.D.
Walter P. Andertan, M.D.
Albert F. R. Andresen, Jr., M.D.
Henry Aranow, Jr., M.D.
Horoce S. Baldwin, M.D.
(2) Robert C. Batterman, M.D.
Z. T. Bercovitz, M.D.
Howard G. Bruenn, M.D.
Dever S. Byard, M.D.
George A. Carden, Jr., M.D.
Harace B. Chapin, M.D. *(Allergy)*
(1) Clement B. P. Cabb, M.D.
G. Jarvis Caffin, M.D.
James F. Culleton, M.D. *(Neural.)*
Arthur C. DeGraff, M.D.
Beekman J. Delataur, M.D.
Lourence H. Dawd, M.D.
(2) Paul J. Dawdell, M.D. *(Allergy)*
Marshall F. Driggs, M.D.
Robert O. DuBois, M.D. *(Ped.)*
C. Dary Dunham, M.D.
A. Wilbur Duryee, M.D.
Cory Eggleston, M.D.
D. F. Elmendorf, M.D.
Frank M. Falconer, M.D.
Shirley C. Fisk, M.D.
John E. Franklin, M.D. *(Ped.)*
William A. Gardner, M.D.
Helen Gavin, M.D.
Thomas N. Graham, M.D. *(Derm.)*
Nathaniel Greenfield, M.D. *(Ped.)*
Clara R. Grass, M.D.
Bernard Handler, M.D.
Henry F. Harris, M.D.
Hilary H. Holmes, M.D.
Lester J. Hanig, M.D.
Robert L. Huttan, M.D.
Henry James, M.D.
Max W. Jahannsen, M.D.
Oswald K. Janes, M.D.
Harry Kaplan, M.D. *(Allergy)*
Hans Kraus, M.D. *(Phys. Med.)*
(2) Samuel W. Lambert, Jr., M.D.
William H. Lewis, Jr., M.D.
Walter Liebling, M.D.
Asa Lincoln, M.D.
George R. Lovell, M.D.
Alexander V. Lyman, M.D.
Gerald F. Machacek, M.D.
Aildred A. MacDonald, M.D. *(Ped.)*
John McCabe, M.D.
Marsh McCall, M.D.
(3) Robert V. McCormick, M.D.
Neva Eileen McGrath, M.D.
Leon Merkin, M.D.
Arthur E. Neergaard, M.D.
Jack Nelson, M.D.
William S. Narton, M.D.
George H. Parks, M.D.
Frank G. Pettengill, M.D.
John J. Poutos, M.D.
Guiseppe Previtali, M.D. *(Ped.)*
Lotan Rasmussen, M.D.
H. MacLeod Riggins, M.D.
Lucie Rudd, M.D. *(Ped.)*
(1) Dino Sandrani, M.D.
John E. Sawhill, M.D.
Frank A. Seixas, M.D.
Leonder H. Shearer, M.D.
Frederick H. Shillito, M.D.
Mortin deF. Smith, M.D.
W. Russell Smith, M.D. *(Ped.)*
Homilton Southworth, M.D.
Will Cook Spoin, M.D.
Louis Sternberg, M.D.
(2) Edgar Stillman, M.D.
Samuel Stone, M.D. *(Ped.)*
David D. Stowell, M.D.
William D. Stubenbord, M.D.
Harry Swartz, M.D. *(Allergy)*
Rolph E. Swope, M.D.
John R. Twiss, M.D.
T. Lloyd Tyson, M.D.
Robert Wallis, M.D.
R. Wendell Word, M.D.
W. L. Whittemore, M.D.
Leo F. J. Wilking, Jr., M.D. *(Ped.)*
Byard Willioms, M.D.

Surgery and Surgical Specialties

Albert H. Aldridge, M.D. *(Gyn.)*

†*As of April 1, 1956* (1) Deceased (2) *Resigned* (3) *Leave of Absence*

Philip D. Allen, M.D.
Wilson E. Alsop, M.D.
F. W. Bancroft, M.D.
(2) William H. Barber, M.D.
E. Tremain Bradley, M.D.
George K. Brazill, Sr., D.D.S. *(Dental)*
Henry T. Burns, M.D. *(Gyn.)*
Hubert S. Bush, M.D. *(Gyn.)*
G. A. Carlucci, M.D.
John B. Casale, Jr., M.D.
John T. Cole, M.D. *(Gyn.)*
Bradley Coley, M.D.
Wade Duley, M.D.
Seward Erdman, M.D.
Jose M. Ferrer, Jr., M.D.
Frederick W. Finn, M.D.
Robert S. Frankel, M.D.
E. L. Frazell, M.D.
W. C. T. Gaynor, M.D.
J. Randolph Gepfert, M.D. *(Gyn.)*
John T. Goodner, M.D.
Gustave A. Haggstrom, M.D.
Halford Hallock, M.D. *(Orthop.)*
Charles K. Hamilton, M.D. *(Urol.)*
Richard B. Hamilton, M.D.
John M. Hanford, M.D.
J. P. Hennessy, M.D. *(Gyn.)*
(2) Ralph E. Herendeen, Jr., M.D.
Norman Higinbotham, M.D.
J. William Hinton, M.D.
Donald G. Johnson M.D. *(Gyn.)*
Vansel Johnson, M.D.
John A. Kelly, M.D.
Robert H. Kennedy, M.D.
Harold B. Keyes, M.D.
Kenneth M. Lewis, Sr., M.D.
Kenneth M. Lewis, Jr., M.D.
Constantine J. MacGuire, M.D.
Kenneth S. MacLean, M.D. *(Gyn.)*
John C. McCauley, M.D.
Charles C. McLane, M.D. *(Gyn.)*
Roland L. Maier, M.D.
Frank L. Meleney, M.D.
(2) Herbert W. Meyer, M.D.
Robert S. Millen, M.D. *(Gyn.)*
John J. Moorhead, M.D.
Albert A. Morrow, M.D.
J. H. Mulholland, M.D.
Equinn W. Munnell, M.D. *(Gyn.)*
Philip C. Potter, M.D.
Rudolph Schullinger, M.D.
Beverly C. Smith, M.D.
John C. Stockman, M.D. *(Urol.)*
Gilbert H. Taylor, M.D. *(Orthop.)*
F. R. Thompson, M.D.
Robert W. Tilney, Jr., M.D.
John M. Walker, M.D.
Philip D. Wiedel, M.D.
Robert Wylie, M.D.

HOUSE STAFF†

Allergy

Residents

Joseph I. Epstein, M.D.
William J. Pflum, M.D.
Henry Sherwood, M.D.

Dental Surgery

Intern

Melvin N. Blake, D.D.S.

Dermatology

Resident

William A. Welton, M.D.

Gynecology

Resident

William H. Whiteside, M.D.

Assistant Resident

Richard W. Gosling, M.D.

Medicine

Resident

Gabriel A. Covo, M.D.

First Assistant Residents

David H. Gray, M.D.
Herman Ziffer, M.D.

Second Assistant Residents

Alan H. Covey, M.D.
William H. Hover, M.D.
Doris S. Pennoyer, M.D.
John H. Phillips, M.D.
Thomas O. Robitscher, M.D.
James W. Rathe, M.D.
James C. Tucker, M.D.

Interns

Joseph Bilbao, M.D.
Joseph K. Dobos, M.D.
Richard M. Gardner, Jr., M.D.
Richard J. Glavin, M.D.
Maurice J. Van Besien, M.D.
Rolf R. Vang, M.D.

Otolaryngology

Resident

Naci Yildizalp, M.D.

First Assistant Resident

Milton S. Wahl, M.D.

Second Assistant Resident

Christos Pyrros, M.D.

Pathology

Assistant Resident

Brewster C. Doust, Jr., M.D.

Pediatrics

Fellow

Jean Peng, M.D.

Assistant Residents

Christine Barth, M.D.
Ana A. Navarro, M.D.
Alexandre Yazbek, M.D.

Plastic and Reconstructive Surgery

Resident

Thomas F. Hudgins, Jr., M.D.

Radiology

Residents

Adele Altman, M.D.
Richard L. Perry, M.D.

First Assistant Residents

Renate H. Duchesneau, M.D.
Paul M. Duchesneau, M.D.
Frank Mola, M.D.

Second Assistant Residents

Cesar E. Rosa-Perez, M.D.
Grace Tarrant, M.D.

Surgery

Residents

David M. Carberry, M.D.
Ben K. Harned, Jr., M.D.
Jesse B. Kellum, M.D.
Edwin B. Kent, M.D.

First Assistant Residents

John T. Brennan, Jr., M.D.
W. Grimes Byerly, M.D.
William S. Garcelon, M.D.
Livingston Parsons, Jr., M.D.

Second Assistant Residents

Merrill N. Bradley, M.D.
David A. Eaton, M.D.
John F. Farrell, M.D.
Alvin E. O'Sullivan, M.D.

Third Assistant Residents

Samuel P. Browning, III, M.D.
Julian T. Buxton, Jr., M.D.
Henry B. Holle, M.D.
John Lunt, M.D.
Douglass C. Pennoyer, M.D.
William A. Vessie, M.D.

Interns

Robert W. Beasley, M.D.
Bard Cosman, M.D.
Peter LaMotte, M.D.
George J. Nugent, M.D.
Edward M. Pallette, M.D.
Cedric J. Priebe, Jr., M.D.

Urology

Resident

William C. Waller, M.D.

Assistant Resident

Eugene Shekitka, M.D.

†*As of April 1, 1956* (1) *Deceased* (2) *Resigned* (3) *Leave of Absence*

report of the Chairman of the VOLUNTEER COMMITTEE

The Volunteer Committee in 1955 consisted of 67 members, including three new members: Mrs. Dewey F. Everett, Mrs. Charles W. Goodeve, and Mrs. Eugene P. Warner. This group, most of whom are active volunteers themselves, supervised the activities of 286 volunteers who gave over 22,000 hours during the last year. Of these, 99 were evening volunteers.

Volunteers worked on the private floors and wards, in clinics, the blood bank, laboratories, occupational therapy, library, pediatrics, diversional therapy, and in the gift shop. They also participated in thrift shop and fund-raising activities and advised on interior decorating in the Hospital. The gift cart was reintroduced as a service to private patients, and it is hoped that in the near future this will be expanded to other floors. The cart contains an assortment of merchandise from the gift shop and enables patients to shop from their beds. Another project this year was the forming of a committee to set up the Byrne-Francis Memorial Scholarship Fund for student and graduate nurses.

Income from the gift shop, thrift shop and diversional therapy made it possible for the Committee to continue its contributions to the Social Service Department, play therapy on the children's floor, and various other projects. The Committee wrote letters for the United Hospital Fund from which the Hospital received $11,651 and the third Ball of Roses netted the splendid sum of $31,350 for the Hospital.

My most sincere thanks to Miss Ruth E. Cushman, Director of Volunteers, and her evening assistant, Mrs. Dorothy Zabriskie, and all other Department Heads for their cooperation in every way. To each and every volunteer, thank you for making this another good year.

Mary R. Adams

MRS. HOWARD C. ADAMS
Chairman, The Volunteer Committee

OFFICERS*

Mrs. Howard C. Adams
chairman

Mrs. Leicester H. Sherrill
vice chairman

Mrs. William Wendt
secretary

Mrs. James E. Thompson
treasurer

Miss Nancy Walker
representative to board of trustees

Mrs. Charles G. Wray
assistant treasurer

*As of December 31, 1955

CHAIRMEN OF STANDING COMMITTEES *

volunteers
Mrs. Leicester H. Sherrill

volunteer shop
Mrs. William E. Delehanty

patients' free library
Mrs. C. Peabody Mahun

rummage
Mrs. Hayt Spelman

red cross nurses' aides
Miss Thayer Gibbans

diversional therapy and gray ladies
Mrs. Charles G. Wray

house
Mrs. J. Joseph Mylatt

membership
Mrs. Adrian Lambert

social service
Mrs. Stuart M. Cracker

children's recreational therapy
Mrs. Clarence A. Dunn

united hospital fund
Mrs. John N. Irwin, II

fund raising
Mrs. Harold L. Suttle

VOLUNTEER COMMITTEE MEMBERS*

Mrs. Frederick H. Amendola
Mrs. Richard B. Ayer

Mrs. Daniel Bacon
Mrs. Charles F. Bailey
Mrs. Walter C. Baker
Mrs. Francis D. Bartow
Mrs. F. Wilder Bellamy
Mrs. George A. Benington
Mrs. Bruce Bliven
Mrs. Donald F. Bush
Mrs. Shaw Buttan

Mrs. Ronald B. Campbell
Mrs. Henry W. Cave
Mrs. Frank W. Chapman
Mrs. Stuart M. Cracker

Mrs. Byron T. Davey
Mrs. William E. Delehanty
Mrs. Gayer G. Dominick
Mrs. Clarence A. Dunn
Mrs. Randall N. Durfee
Mrs. Elisha Dyer

Mrs. Thomas L. Ennis
Mrs. F. Dewey Everett

Mrs. Mansfield Ferry

Miss Thayer Gibbons
Mrs. Charles W. Goodeve

Mrs. Albert Lee Howes
Mrs. Anne K. Holder

Mrs. John N. Irwin, II

Mrs. Frederick R. King
Mrs. Rufus G. King

Mrs. Adrian Lambert
Mrs. Robert L. Levy
Mrs. Frederic W. Lincoln

Mrs. Vadim S. Makaroff
Mrs. Lawrence C. Marshall
Mrs. Walter G. Merritt
Mrs. C. Peabody Mohun
Mrs. Lewis C. Murdock
Mrs. J. Joseph Mylatt

Miss Gertrude Ogden

Miss Katharine deB. Parsons
Mrs. Howard A. Patterson
Mrs. Lewis T. Preston

Mrs. Henry Pendleton Rogers
Mrs. George E. Roosevelt
Mrs. John K. Roosevelt
Mrs. Philip J. Roosevelt

Mrs. Hayt Spelman
Mrs. Dudley D. Stetson
Mrs. Harold L. Suttle

Mrs. William H. Taft, II
Mrs. Gurney Taylor
Mrs. Howard C. Taylor, Jr.
Mrs. Alfred G. Tuckerman
Mrs. Roger Tuckerman

Mrs. Katherine E. Ware
Mrs. Eugene P. Warner
Mrs. William H. Wilson
Mrs. Julian L. Woodward

VOLUNTEERS (OTHER THAN COMMITTEE) WHO HAVE SERVED DURING 1955

Mrs. David W. Adams
Mr. Arthur M. Aibinder
Mr. William H. M. Albertson
Miss Beatrice E. Amend
Miss Claire Anderson
Mrs. Henry H. Anderson
Mrs. Eduarda Andrade
Miss Mary C. Austin
Mrs. Elizabeth Averbeck
Miss Ann Avery

Mrs. Joseph Baer
Mrs. J. Stewart Baker
Mrs. Emily Markle Bannard
Miss Stephanie Helen Baron
Mrs. James N. Barnard
Miss Susan M. Barnard
Mrs. H. T. Barrens
Mrs. David F. Bartlett
Mrs. Paul B. Baudry
Mrs. Edith Bean
Mrs. David Beck
Miss Esther Mary Beck
Miss Sheila Bershad
Miss Itala Bianchi
Mrs. E. B. Bickley
Mrs. Morris Bonderefsky
Mrs. Lewis Booth
Miss Dorothy Boslaw
Mrs. Odette Jane Bousquet
Miss Nancy Brautigan
Mrs. L. E. Brackett
Miss Toni Braak
Mrs. Norton S. Brown
Miss Anne G. Buckley
Miss Barbara Buday

Miss Anne T. Burgess
Miss Donnie Byrd

Mrs. E. F. Coes
Mrs. Thomas D. Callahan
Miss Lois Carmen Calloway
Miss Hannah Marie Campbell
Mrs. Ruth Carroll
Miss Mary Cave
Miss Virginia Kerr Chamberlain
Mrs. Trevett Coburn Chase
Miss Theodora Christon
Mrs. J. H. Claibarne
Mrs. H. J. Clancy
Miss Maureen Alice Clancy
Miss Dinah Cohen
Miss Frances Cormack
Mrs. R. W. Cornell
Miss Agnes Cunningham
Miss Margaret A. Cushman

Miss Barbara J. Dana
Miss Patricia Debnam
Miss Ella M. Deeks
Miss Henrietta Dekan
Mrs. S. E. Dithmer
Miss Marcia Dohse
Mr. Walter Dzubak

Miss Dorothy Ebbott
Miss Dorothy M. Enger
Miss Jean Enochs
Miss Jacqueline P. Esmerian

Mrs. Minnie L. Fahlman
Miss Florence Finn

Mrs. Charles L. Fleming
Miss Margaret Fluhr
Mr. Jose A. Fontanes
Miss Berta D. Forman
Mrs. Agnes Fox
Miss Edith Frank
Miss Florence Fraser

Mrs. G. B. Garfield
Miss Selma B. Geller
Mrs. John Gemmell, Jr.
Mrs. Eugenia Gobert
Miss Catherine A. Goeckel
Mrs. Harry Goldberg
Miss Patricia Gosset
Miss Rossell Graham
Mrs. I. B. Grainger
Mrs. M. D. Grant
Miss Isabel Gray
Miss Elaine Gradowitz
Miss Luba Grushka

Mrs. Emilie Pratt Hamm
Miss Barbara J. Hancock
Mrs. William B. Harding
Miss Marylin Harris
Mrs. H. R. Hastings
Mr. Emil Heiman
Miss Rosemary Herron
Miss Margaret A. Hersey
Miss Audrey R. Hess
Miss Lee Margaret Hiemenz
Miss Susan J. Hirsch
Mrs. Norman L. Hope
Mrs. L. Horowitz

Miss Adele Hovanessian
Mrs. J. D. Hoza
Mrs. F. Heywood Hunter
Miss Mabel A. Hur

Miss Anna L. Jackson
Miss Helen M. Jaffrey
Mrs. C. B. Jellinghaus
Mrs. Sturgis S. Jenkins
Miss Mamie F. Jones
Mrs. William McLean Jones
Mrs. Cornelius Koors
Miss Patricia Kennedy
Miss Jean Kilbane
Miss June Kleban
Miss Evelyn B. Knopp
Mrs. G. B. Knowles

Miss Barbara Laughlin
Miss Lee Lawrence
Miss Marianne Lazur
Miss Elizabeth Levers
Mrs. Robert Levers
Miss Margot M. Lisa
Mrs. Leon Laurié
Mrs. Arthur Lucas
Mrs. E. F. Luna
Miss Dallas Y. Lynch

Mrs. Irene MacDonald
Miss Anita E. MacSorley
Miss Johanna Maier
Miss Rose Marie Maiorana
Miss Teresa Mandy
Mrs. Richard Martin

*As of December 31, 1955

Mrs. Groce McCoin
Miss Judith McCleskey
Mrs. F. A. McHugh
Mrs. William G. McKnight
Miss Evelyn G. Mendaza
Miss Elian Meyer
Miss Sarina R. Miceli
Mrs. Donald Gordon Millar
Mrs. Ralph G. Miller
Miss Barbara Ann Minina
Mrs. Alfred J. Miranda
Miss Patricia Montalvo
Miss Dorothy Anne Montgamery
Miss Margaret Moriarty
Miss Barbara Jill Morton
Miss Catherine Chubb Munds

Miss Hazel Nelson
Miss Beverly Linner Nordquist
Miss Yvanne de S. Narton

Miss Jaan F. O'Gorman
Miss Nan E. O'Keeffe

Miss Eloine Oken
Mrs. J. K. Olyphant

Miss Rita Palou
Mrs. Theresa Phillips
Miss Martha Pierce
Mr. Jahn E. Pike
Miss Nancy Powell
Mrs. L. P. Prusko
Miss Caral Parsons Putnam

Mrs. Greta Rathjen
Miss Martha Caroline Reker
Mrs. E. C. Riley
Miss Nancy Lee Rodgers
Mrs. Augustus Rogers
Mrs. P. James Roosevelt
Mrs. Cathryne W. Ross
Mrs. J. M. Russell

Miss Helen Salvatore
Mrs. J. L. Schachter
Miss Leatrice J. Scherr

Mrs. Lillion Schlechter
Miss Gertude Schmucker
Miss Phyllis Schmucker
Mrs. Raimond D. Senior
Miss Ricky Sheraver
Mrs. L. H. Sherrill, Jr.
Mrs. Leroy Shield
Miss Arlene R. Sidell
Miss Lee Silver
Mr. Bernhard Singer
Miss Gail K. Smith
Mrs. Jane Stauffer
Mrs. Jahn Stipek
Mr. Fred Stupel
Miss Kathleen M. Sullivan

Miss Norma I. Tebbetts
Miss Elizabeth B. Thompson
Miss Margaret C. Timpson
Miss Lillian R. V. Tinger
Miss Helen C. Tompkins
Mrs. Jahn D. C. Towne, Jr.
Miss Rachel C. Trammer

Mrs. Louis E. Uhl
Miss Rivalee Utchansky

Mrs. W. R. VonBrunt
Miss Joan F. VonOrden
Miss Dagney Viken
Miss A. L. Vincent

Mrs. Elizabeth S. Walker
Miss Anne Marie Wolsh
Miss Jaan H. Wandling
Miss Ann R. Weaver
Mrs. A. C. Weil
Mrs. Grace Weinberg
Mrs. Jane Weiss
Miss Elizabeth M. Weiss
Miss May Whorton
Miss Anita Betty Wiegond
Mr. Martin Winner
Mrs. Julius P. Witmork

Miss Evo Young

Mrs. Williom I. Zabriskie

ASSETS

GENERAL FUND ASSETS:		
Cash	$ 153,673.41	
Investments—Bonds and stocks (approximate market quotation value, $340,721)	339,427.83	
Interest receivable	16,359.09	
Accounts receivable:		
Patients' care (less reserve, $191,935.13)	672,189.15	
Other	14,137.13	
Inventories of supplies—at cost	112,111.63	
Prepaid insurance	22,714.90	
Interest in unsettled estates (at nominal valuation)	29.00	
Total general fund assets		$ 1,330,642.14
TEMPORARY FUNDS FOR DESIGNATED PURPOSES ASSETS:		
Cash	$ 264,986.67	
Investments—Bonds (approximate market quotation value, $184,636)	182,644.89	
Total temporary funds for designated purposes assets		447,631.56
ENDOWMENT FUNDS ASSETS:		
Cash	$ 74,907.57	
Investments:		
Bonds and stocks (approximate market quotation value, $2,839,178)	2,260,926.57	
Mortgages receivable and real estate	207,857.50	
Interest in unsettled estates (at nominal valuation)	6.00	
Total endowment funds assets		2,543,697.64
PLANT FUND ASSETS:		
Land and land improvements—at cost	$ 252,355.30	
Buildings and equipment—at cost (less accumulated depreciation, $2,815,526.41)—see Note 1	6,655,348.93	
Total	$6,907,704.23	
Investments—Bonds and stocks (approximate market quotation value, $2,083.)	2,073.13	
Cash	168,693.33	
Total plant funds assets		7,078,470.69
TOTAL		$11,400,442.03

BALANCE SHEET, DECEMBER 31, 1955

LIABILITIES

GENERAL FUND:		
Liabilities:		
Accounts payable	$ 63,395.60	
Accrued payroll	122,656.35	
Other payables and accruals	27,922.47	
Total	$ 213,974.42	
Contributions applicable to ensuing year	28,600.00	
General Fund Reserve	1,088,067.72	
Total general fund		$ 1,330,642.14
TEMPORARY FUND RESERVES FOR DESIGNATED PURPOSES		447,631.56
ENDOWMENT FUND RESERVES		2,543,697.64
PLANT FUNDS:		
Plant Fund Reserves:		
Capital invested in property—see Note 1	$6,907,704.23	
Plant construction funds—School of Nursing Building (after transfer in 1955 of $911,086.55 to buildings and equipment)	53,347.69	
Total plant fund reserves	$6,961,051.92	
Replacement Fund—furniture and equipment	117,418.77	
Total plant funds		7,078,470.69
TOTAL		$11,400,442.03

NOTES:

(1) Effective January 1, 1955 the Hospital's policy with respect to property accounting was changed as follows:
- (a) To provide depreciation based upon the estimated remaining useful life of buildings and equipment by charges to current operations.
- (b) To set aside funds for the replacement of furniture and equipment based upon the current provision for depreciation of such property.
- (c) To capitalize replacements of equipment formerly charged to reserve for replacements of equipment and for extraordinary repairs provided therefore by a charge to operations.

(2) Due to the change in accounting policy as described in Note 1 and reclassifications of operating accounts, the balance sheet as of December 31, 1954 and the statement of income for the year ended that date are not comparable with the 1955 statements and therefore have not been presented.

THE ROOSEVELT HOSPITAL

STATEMENT OF INCOME

FOR THE YEAR ENDED DECEMBER 31, 1955

OPERATING INCOME:		
Care of patients:		
In-patients	$3,204,978.38	
Ambulatory	508,832.80	
Miscellaneous	1,870.85	$3,715,682.03
Less:		
Free care (including allowances)	$ 223,320.01	
Provision for uncollectible accounts	48,000.00	271,320.01
Care of patients—net		$3,444,362.02
Auxiliary services		281,662.42
Total operating income		$3,726,024.44
OPERATING EXPENSES:		
Administration	$ 250,547.31	
Comptroller's office	125,623.24	
Personnel Department (including protection)	55,904.98	
Assistant Treasurer's office	50,863.73	
Public relations	28,045.66	
Institutional:		
Dietary	551,056.01	
Building services	410,510.27	
Engineering maintenance and construction	285,638.32	
Telephone, mail and messengers, elevators, and reception	142,266.67	
Purchasing department	14,290.05	
Professional services:		
Nursing	1,018,369.61	
Tower, clinic and auxiliary services	1,301,409.77	
Depreciation:		
Buildings and fixtures	163,623.67	
Furniture and equipment	129,515.98	
Total operating expenses		4,527,665.27
NET OPERATING INCOME (LOSS)		$ (801,640.83)
OTHER INCOME:		
Investment income for general purposes—net	$ 141,439.84	
United Hospital and Greater New York Fund grants	158,307.00	299,746.84
INCOME (LOSS) BEFORE CONTRIBUTIONS		$ (501,893.99)
CONTRIBUTIONS		161,195.01
NET INCOME (LOSS) FOR THE YEAR		$ (340,698.98)

THE ROOSEVELT HOSPITAL

SUMMARY OF CHANGES IN RESERVES

FOR THE YEAR ENDED DECEMBER 31, 1955

	GENERAL FUND	TEMPORARY FUNDS FOR DESIGNATED PURPOSES	ENDOWMENT FUNDS	PLANT FUNDS	FURNITURE AND EQUIPMENT REPLACEMENT FUND
BALANCE, JANUARY 1, 1955	**$ 954,770.94**	**$300,143.60**	**$2,182,930.83**	**$9,410,630.19**	
CREDITS:					
Net income (loss) for the year	(340,698.98)				
Contributions		258,751.81	127,525.86	140,904.69	
Legacies, distributions from estates, and receipts for endowment of beds and rooms	339,519.26		64,642.85		
Net gain (loss) on disposal of securities	3,035.74		165,897.10	(636.72)	
Income from investments				2,889.65	
Additions to property (from other funds)	(18,404.47)	(15,149.28)		46,941.91	$ (13,388.16)
Transfers from (to) other fund reserves:					
Provision for depreciation on buildings (unfunded)	163,623.67			(163,623.67)	
Provision for depreciation on furniture and equipment (funded)				(129,515.98)	129,515.98
Proceeds from disposals of equipment				(1,290.95)	1,290.95
Other transfers, net	(13,777.44)	9,689.03	2,700.00	1,388.41	
Increase (decrease) in interests in unsettled estates	(1.00)		1.00		
Total	$1,088,067.72	$553,435.16	$2,543,697.64	$9,307,687.53	$117,418.77
CHARGES:					
Adjustments resulting from change in accounting policy as of January 1, 1955:					
Accumulated depreciation, buildings and equipment				$2,532,027.31	
Other				(185,391.70)	
Disbursements from Specially Donated Funds:					
Patients' charges		$ 48,658.41			
Fellowships and scholarships		8,088.32			
Other		49,056.87			
Total		$105,803.60		$2,346,635.61	
BALANCE, DECEMBER 31, 1955	**$1,088,067.72**	**$447,631.56**	**$2,543,697.64**	**$6,961,051.92**	**$117,418.77**

( ) Denotes red figure.

HASKINS & SELLS

CERTIFIED PUBLIC ACCOUNTANTS

67 BROAD STREET

NEW YORK 4

February 28, 1956.

ACCOUNTANTS' CERTIFICATE

Board of Trustees of
The Roosevelt Hospital:

We have examined the balance sheet of The Roosevelt Hospital as of December 31, 1955 and the related statement of income and summary of changes in reserves for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and statement of income and summary of changes in reserves, with the footnotes pertaining thereto, present fairly the financial position of the Hospital at December 31, 1955 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles. During the year the Hospital, with our approval, changed its policy with respect to property accounting and classifications of operating accounts as set forth in the footnotes to the balance sheet; with this exception it is our opinion that the financial statements have been prepared on a basis consistent with that of the preceding year.

Haskins & Sells

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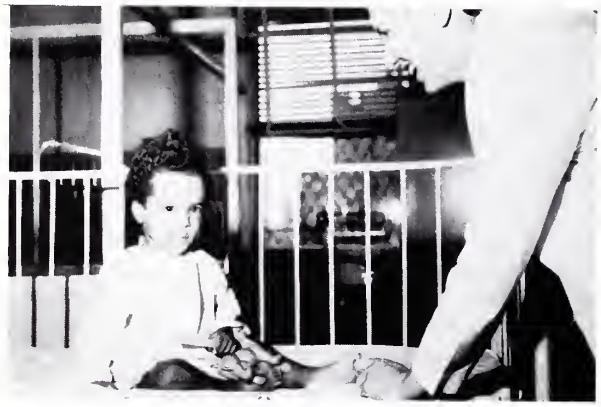

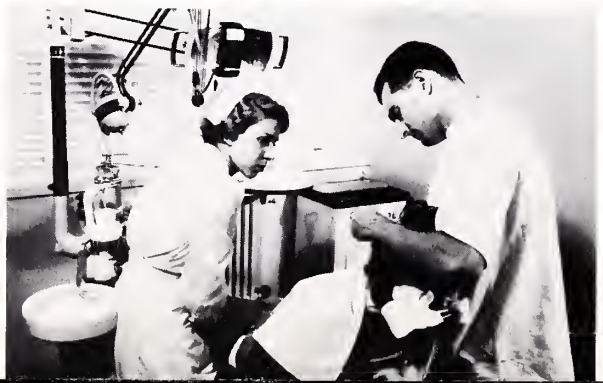

SPOTLIGHTING COMMUNITY SERVICE

The voluntary non-profit hospital is unequivocally one of the most unusual, yet representative expressions of our American way of life.

Its establishment was based upon a strong humanitarian urge which transcended the considerations of the market-place and the political arena.

The voluntary hospital, because it is operated to render service without a profit motive, must have public support for survival.

Its maintenance is predicated upon your financial support which is, in the last analysis, the moral support of our culture.

We wish to take this opportunity to express our sincere thanks to the Hospital's many friends who continue to take positive action in recognition of this great need.

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OF $1,000 OR MORE FOR THE YEARS 1953-'54-'55

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Arlin Fund, Inc.
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Asiatic Petroleum Company
Avalon Foundation

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Mrs. Walter C. Baker
Barker Welfare Foundation
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Estate of Alfred H. Caspary
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Dr. Seth M. Milliken
Mrs. Margaret C. Miller
Mr. Sidney A. Mitchell
Mr. Edmund C. Monell

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New York State Chapter Arthritis & Rheumatism Foundation
New York Community Trust
New York Heart Association, Inc.

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Pepsi-Cola Company
Charles Pfizer & Company, Inc.

Mr. & Mrs. Harr F. Ranney
Mrs. John L. Riker
Mr. George Roberts
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Roosevelt Hospital Alumnae Association
Roosevelt Hospital Volunteer Committee
Mrs. Philip J. Roosevelt
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Seaboard Oil Company
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J. P. Stevens & Co., Inc.
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Strykers Lane Auxiliary, Inc.

Time Inc.

Count Alfonso P. Villa

Mrs. Samuel H. Watts
Estate of Garrard Winston

ROOSEVELT HOSPITAL

Annual Report 1956

THE ROOSEVELT HOSPITAL

ANNUAL REPORT—1956

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THE ROOSEVELT HOSPITAL

428 WEST 59th STREET • NEW YORK 19, NEW YORK

At a meeting of the Board of Trustees of

THE ROOSEVELT HOSPITAL

held on November 27, 1956, the following memorial

resolution was unanimously adopted:

Stuart Miller Crocker

born in Cambridge, Massachusetts, in 1898, he was graduated from Harvard in 1921.

His career in business is the kind of success story that Americans like to think of as typical. He came to New York as a poor young man armed only with his New England character and ability. Shortly after entering the public utilities field, he became assistant to Owen D. Young, then Chairman of the Board of General Electric Company, and he progressed to positions of even greater responsibility culminating in his election to the office of President and later Chairman of the Columbia Gas System, Inc.

He served as Secretary to both the First and Second Committees of Experts appointed by the Reparations Committee responsible for the formulation of the Dawes Plan in 1924 and the Young Plan in 1929.

A man of great sincerity and complete dedication to his work, he devoted an unusual proportion of his time to civic and community organizations. He served as Vice Chairman of the United Hospital campaign in 1935 and as Chairman in 1936. Under his inspired leadership, the Committee raised nearly $2,000,000 for voluntary hospitals of New York, the largest amount ever to have been raised up to that time. In 1942 he was designated Executive Vice Chairman of the Red Cross War Fund of Greater New York. During the depression years, he served as Executive Director and Vice Chairman of the Citizens Family Welfare Committee, assisting in raising funds for the relief of destitute families in New York City. For a period of years, he was a Director of the New York Chapter of the American Red Cross and held membership in the Greater New York Fund. He remained a Trustee of Colgate University, Milton Academy and the New York Trade School. "Enrich your lives by doing more and more things for others," he wrote in his Harvard 25th Anniversary Report, a precept he exemplified throughout his active life.

His outstanding characteristic was his ability to make and keep friends. When he first came to New York, he knew practically no one. Yet, there are few men in this city who could claim as many and as truly devoted friends of all kinds in the fields of business, banking, charity, sports and public service as could Stuart Crocker at the time of his death.

His untimely passing at the age of 58, just when broad plans for the modernization and improvement of The Roosevelt Hospital were in the making, is deeply mourned by the Board of Trustees. The establishment of The Roosevelt Hospital Educational Fund which he conceived to aid in the advanced education of doctors, nurses, and technicians, will long remain a beacon of hope for those seeking advancement of medical knowledge and training.

Stuart Miller Crocker was a true friend of the Hospital. His guiding hand and sound advice were an inspiration to all with whom he worked. His broad accomplishments will long be remembered in the rich traditions and heritage of his beloved Roosevelt Hospital.

Chairman of the Board	President	Chairman, Executive Committee

STUART MILLER CROCKER

1898 - 1956

• Elected a member of the Board of Trustees in 1933 • Appointed to the Executive Committee in 1949

• Elected a Vice President in 1952 • Designated Chairman of the Executive Committee in 1952

• Elected President of the Board in 1955

A Trustee of The Roosevelt Hospital for 23 years, Mr. Crocker served with unusual devotion and gave most generously of his time and high executive ability.

report of THE PRESIDENT

An Annual Report should record a year of accomplishment achieved through the combined efforts of the President and his Board of Trustees, the President of the Medical Board and his colleagues, and the Executive Vice President and his staff. This Annual Report will show that 1956 was a year of many accomplishments for The Roosevelt Hospital. It was also a year the Hospital suffered a great loss when Stuart Miller Crocker, our President, died in September. To have had only eleven months of Stuart Crocker's inspired leadership was indeed a tragedy for us.

I was privileged to serve as one of Stuart Crocker's Vice Presidents. One could not help but learn much from such a man. His tolerance, kindliness and ability to make people delight to work with him did not obscure his capacity to be firm and unyielding when he felt the Hospital's best interests were not being well served. It was not in his nature to compromise—with truth, effort, or service.

In his first and only Annual Report last year, Stuart Crocker spoke of our "outstanding educational purpose." His dream was to establish at The Roosevelt Hospital an educational fund which would give realistic aid to doctors and nurses in need of assistance to begin, complete, or advance their education. By his energetic and convincing presentation to the Ford Foundation and the Alfred E. Caspary Estate, he amassed half a million dollars for the creation of this fund. During 1956, eight existing Hospital Funds for educational purposes were added, including: the Vivian B. Allen Nurse Scholarship Fund Endowment, the Byrne-Francis Nurse Scholarship Fund Endowment, the Stephen C. Clark Fellowship Fund, the Theodore Luce Foundation Grant, the Thomas S. McLane Fund, the Roosevelt Hospital Fund for Scholarship Loans to Nurses, the Garrard B. Winston Estate, and the Garrard B. Winston Memorial Fund. When these were combined we had a unified educational fund with a principal of $1,000,000. Since it was Stuart Crocker who conceived the bringing of these diversified Funds together into a single, more effective one, the Board of Trustees has named it The Stuart M. Crocker Educational Fund.

Stuart Crocker, too, had assumed the office of President as the result of an untimely death, that of Garrard B. Winston in July of 1955. In appreciation of his predecessor's many contributions to the Hospital, Stuart Crocker dedicated the 1955 Annual Report to Garrard Winston. I could not do less. The members of the Board of Trustees join me in dedicating this 1956 Annual Report to Stuart Miller Crocker.

With The Roosevelt Hospital's past record of distinguished Presidents, it does not take much imagination to understand with what deep humility and concern I accepted this honor. Were it not for the wise counseling and patient courtesy of George Roberts, Chairman of the Board, and Jack I. Straus, Vice President and Chairman of the Executive Committee, I would not have dared. And for their cooperation and support, I should also like to express my thanks to George E. Roosevelt, Vice President and Treasurer, and to the two newly-elected officers of the Board, Henry C. Brunie, Vice President, and Edwin F. Chinlund, Secretary.

In reviewing 1956, we are immediately confronted with a familiar problem—the operating deficit. The continuing financial deficit of the voluntary hospitals is due to many causes. The chief one, it seems to me, is their willingness to compromise economical operations when this is necessary to assure the quality of patient care. At The Roosevelt Hospital, our Intern and Residency Program and our School of Nursing contribute substantially to the deficit each year, yet both guarantee us a high standard of patient care. The benefits of these programs extend throughout and even beyond our area. The doctors who come here for their specialty training go on to serve not only at Roosevelt, but in health departments, industry, and the armed services. Through our School of Nursing, we make a contribution to the nationwide effort to educate more nurses, and we benefit by being assured of good nursing care from a loyal alumnae.

Another major cause of the yearly deficit is the tremendous amount of free and less-than-cost care given by the voluntary hospitals. New York's voluntary hospitals provide 45% of the hospital ward bed facilities for the indigent sick, a responsibility shared with the City of New York. Although the City does reimburse us for hospitalized patients, there is a wide dollar gap be-

tween the $16 per day they give us and the $23.27 a day it costs the voluntary hospitals to give this care. Interestingly enough, the same care in the City's own municipal general hospitals costs the City an average of $23.14 per day.

Then, too, the municipal hospital clinics cannot provide all of the needed out-patient service. The City must depend upon the voluntary hospitals to provide ambulatory care to many of the persons for whom the City is responsible. In 1955, the last year for which complete figures are available, 59 percent of the City patients receiving out-patient services were cared for in the clinics of the voluntary hospitals. Yet we receive no reimbursement for this care given in our clinics. The 1955 net operating loss of New York City's voluntary hospitals in providing clinic services was over nine million dollars. While these conditions prevail, the City is only partially meeting its obligation to the voluntary hospitals and to the public under the Welfare Laws of the State of New York.

At a meeting which I attended, the Hospital Trustees Committee asked Alfred P. Rose, President of Mt. Sinai Hospital, to present these facts to the City. As representative of the voluntary hospitals, Mr. Rose prepared and presented a detailed report to the Mayor of New York in April, 1957.

Our deficit at The Roosevelt Hospital would be considerably lessened should the City reimburse us more realistically for in-patient service and make some contribution to our out-patient services. Even limited financial assistance would be helpful in reducing our loss from the clinics, which totalled $462,000 in 1956. It is our fervent hope that some legislation will be effected soon that will provide greater support to the voluntary hospitals. The City of New York is in a position to resort to taxation to gain income, while we must depend upon voluntary contribution—for which we are indeed grateful. Without the loyal support of friends of the Hospital, we could not continue to meet the health needs of our community.

While the problem of the deficit remains, the Hospital last year took an important step toward meeting the problems caused by the nationwide shortage of nurses. At a cost of $625,000, the Hospital purchased a ten-story apartment house building at 410 West 58th Street. Our inability to provide living quarters for nurses in or near the Hospital had been seriously affecting our recruitment program. This building, across the street from the Hospital, is spacious enough to offer housekeeping apartments to our nurses and to married interns and residents as well.

Another advance in 1956 was the separation into two independent divisions of the Department of Nursing Service and the School of Nursing. While this is a departure from the practice traditional in hospital schools, it enables each to better concentrate its efforts—the one on the care of patients and the other on the education of student nurses. This valuable separation could not have been accomplished without the determined efforts of Virginia E. Olson, Director of Nursing Service, and Eileen O. Scott, Director of the School of Nursing, and to them, the Board extends its most heartfelt thanks.

It is gratifying to report that the Roosevelt teams representing the Trustees and Volunteers who worked to raise funds for the United Hospital Fund this year collected a total of $88,253. The Trustees were led by Thomas W. Estes and the Volunteers by Mrs. John N. Irwin, II.

Our Volunteer Committee gave another highly successful Ball of Roses this year, netting more than $35,000. Sponsored by the Empress Chinchilla, Bergdorf Goodman, Forstmann Woolens Company, and an anonymous donor, the Ball was headed by Mrs. James E. Thompson, as Chairman, and Mrs. Walter C. Baker, as Co-chairman.

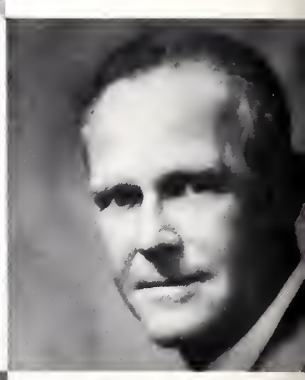
As a woman Volunteer, I take great pride in the record of their many services to the Hospital under the capable leadership of Mrs. Howard C. Adams. It is, therefore, with great pleasure that I welcome two members of the Volunteer Committee, Mrs. Harold L. Suttle and Mrs. Stuart M. Crocker, to the Board of Trustees. A warm welcome is also extended to the other newly-elected member of the Board, Everett S. Coldwell, and to Mrs. Thomas J. Watson, Sr., who joins us as an honorary member.

At the same time that we greet our new members, we mourn the loss the Board sustained in 1956 when Thomas J. Watson, Sr., internationally known industri-

THE BOARD OF TRUSTEES — OFFICERS:

George Roberts
Chairman of the Board

Mrs. Donald F. Bush
President



Henry C. Brunie
Vice President

George E. Roosevelt
Vice President & Treasurer

Jack I. Straus
Vice President

Edwin F. Chinlund
Secretary

alist and humanitarian, died in June. Thomas Watson served on our Board of Trustees for twenty-two years, bringing an active and devoted interest to many Hospital projects.

Despite the personal losses the Hospital sustained in 1956, there have been many positive achievements. For their invaluable help in making this past year a good one, the Trustees wish to give their grateful thanks to the doctors, nurses, and loyal personnel, and to our Executive Vice President, Peter B. Terenzio.

Mrs. Donald F. Bush

MRS. DONALD F. BUSH
President, The Board of Trustees

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GEORGE ROBERTS

GEORGE E. ROOSEVELT

ENDERS M. VOORHEES

*As of January 1, 1957

report of THE EXECUTIVE VICE PRESIDENT

The pride we feel in the goals achieved in 1956 is in great measure tempered by the loss of our late President, Stuart Miller Crocker, in September. Though he held the post of President for only eleven months, Stuart Crocker had been devoted to the Hospital for many years, having served on the Board of Trustees since 1933.

His ability to transmit his own enthusiasm to others was as remarkable as his tenacity of purpose when he was convinced that the Hospital would benefit from a proposed plan of action. I am grateful for having had the opportunity to work with him and consider it a privilege to join our Board of Trustees in dedicating the 1956 Annual Report to him.

Perhaps nowhere were Stuart Crocker's abilities better demonstrated than in his conception and achievement of a single, unified educational fund sufficient in size and scope to meet the needs of young people "during those early years of economic hardship." As a result of his efforts to fulfill his belief that "financial limitation alone shall not prevent anyone from obtaining basic training or advanced study" a $1,000,000 educational fund was established in 1956. In tribute to him, the Board of Trustees has named the fund in his memory.

THE STUART M. CROCKER EDUCATIONAL FUND

From its founding in 1871, The Roosevelt Hospital has considered the education of its resident doctors and student nurses second only to its primary function—care of the sick. Through the years, however, the educational role of the Hospital has broadened considerably with the Hospital now being the training center for technicians, therapists, social workers, and others whose work bears upon the health of the community.

As these programs have grown, the Board of Trustees and the Medical Staff have become increasingly aware of the financial difficulties impeding some of the staff. In the past the Hospital has been able to assist only a few, for available funds have been limited and diversified.

The Committee appointed to administer the Fund has been granted authority by the Board of Trustees to spend any part of the principal or income of the $1,000,000. It now will be possible to consider the educational needs of those whose work is in the related fields and to give greater support to the Hospital's educational programs.

In 1956, while still in its infancy, a total of $15,620 was awarded in loans or grants to four doctors, five graduate nurses and five student nurses. Through repayment of loans and by seeking donations to replace grants and scholarships, we are confident that the Stuart M. Crocker Educational Fund will be self-perpetuating and that the Hospital will be in a position to offer continuing financial assistance.

EVENTS OF THE YEAR

In keeping with the Hospital's basic philosophy of providing facilities to meet the health needs of its community, several new services and programs were instituted in 1956, new equipment purchased and organizational changes made within several departments to permit greater efficiency in operation.

NEW SERVICES AND PROGRAMS

A CLINIC FOR ADOLESCENTS was opened in April providing a psychiatric service that is necessary but still rare in New York voluntary general hospitals. Though we have provided care for children and adults since 1949, no provision had been made for the emotionally-disturbed teen-ager who did not qualify for either service because of age. This clinic is considered an important addition because we believe psychiatric guidance can be particularly valuable to boys and girls between the ages of 13 and 19, a period which frequently is one of considerable emotional disturbance.

The overall program was planned to ensure the treatment of all facets of the adolescent. One attending physician in each of the other specialty clinics participates in the program, and the Social Service Department investigates the patients' home conditions which often require attention.

A METHODS IMPROVEMENT PROGRAM, headed by Charles E. Callan, was put into effect in the Hospital in September. Members of the Hospital Family attend conferences to discuss tools and techniques for improving their work. Based on the philosophy that the

person doing the job is often the best qualified to improve the method by which it is done, the program encourages participants to use ingenuity and imagination in striving for our common goal and objective—better patient care and service. Although not designed for any special occupational group, Methods Improvement is potentially capable of helping everyone improve his work in a stimulating way. The program has been very well received and will, we believe, be the means of effecting many improvements in service.

THE SPEECH THERAPY PROGRAM, initiated in 1955 by the Volunteer Committee, was expanded in 1956 when the Hospital's speech therapist was employed on a full-time basis. Through funds provided by the generosity of patients of Dr. Arthur J. Antenucci, the speech therapist now can see patients more frequently, resulting in significant improvements especially noticeable in children. The purchase of a tape recorder provides an objective means of analyzing and observing progress of speech patients. The program has so grown in scope that a clinical affiliation with Columbia University, College of Physicians and Surgeons, School of Physical Therapy, is anticipated in the early part of 1957.

NEW FACILITIES AND EQUIPMENT

PSYCHIATRIC IN-PATIENT FACILITIES FOR ADULTS, located on the ninth floor of the Tower Building, opened in June providing accommodations for men and women who give promise of good progress after intensive treatment within a maximum period of from five to six weeks. In general, two types of patients are accommodated—those who are able to pay little or nothing and those who are admitted on a semi-private basis. There is no difference in the treatment accorded these patients, all of whom enter this open service on a voluntary basis.

The service operates on a team approach. The team includes staff psychiatrists, resident doctors, nurses, social service workers, occupational and recreational therapists, aides and volunteers. Both individual and group treatments are given daily by a resident psychiatrist, who gives psychotherapy under the supervision of a member of the attending psychiatric staff. The social worker on the team focuses attention principally on the patient's family while the entire staff, assisted by volunteers under the direction of an occupational therapist, conducts daytime recreation and some special evening events. The occupational therapist, assigned to this service, is a member of the Department of Physical Medicine and Rehabilitation, which gave a total of 1,182 treatments to 101 patients on Tower 9, a rather impressive record for a new service. The 26 volunteers who work on this floor have given 1,328 hours in the six months the service has been in operation.

We believe the psychiatric program of the Hospital reflects the increased recognition in general hospitals of the need to treat the patient as a whole, with full consideration of the psychiatric aspects of many diverse types of illness. Members of the psychiatric staff also see and treat those patients with a psychiatric component who have been admitted to other services in the Hospital. The opening of this unit marks the final step in the integration of psychiatry into all phases of the Hospital on both an in-patient and out-patient basis.

A NEW PEDIATRIC FLOOR, with two suites that include rooms for parents of hospitalized children, provides separate private and semi-private pediatric facilities for the first time in the history of the Hospital. Built and furnished at a cost of more than $250,000 as a memorial to the late Bayard Dominick, this new service is located on the eighth floor of the Tower Building adjacent to the existing children's ward. The operation of the Bayard Dominick Pavilion, as it is known, is in keeping with the more recent developments in pediatric care. In addition to the policy of unlimited visiting hours, mothers are encouraged to assist in bathing, feeding and caring for their children under nursing and medical direction. We consider these features extremely important to the welfare of the patient since children frequently experience hospitalization as abandonment. The new floor which accommodates fourteen patients, has brightly colored rooms and furniture scaled down to children's size.

THREE NEW AMBULANCES, unique in design, were purchased in September through the generosity of the J. P. Stevens Co. and the Theodore Luce Foundation. The two-tone gray ambulances were especially designed for metropolitan service by Hospital Ambulance and Purchasing Department personnel. The approach to design was a radical departure from the traditional concept of streamlining, since the Hospital was interested primarily in creating a functionally safe mobile unit permitting more efficient patient care. The square body design of the new ambulances provides enough space to transport four patients on stretchers double-decker style and can accommodate eight seated persons. The features incorporated into the new ambulances will result in less driver fatigue, better vision, more space for patients, more storage space and better winter heating.

THE PRIVATE DIAGNOSTIC UNIT is being enlarged and new equipment purchased through a gener-

ous gift given anonymously to the Hospital. This year we installed two new x-ray machines, started the renovation of the Private Diagnostic Floor, and built a special dark room to house a newly-acquired automatic x-ray development unit.

In making his gift the donor specified that it be used to expand our diagnostic facilities and to construct a suite of rooms for private in-patients that would accommodate a family or a small group of corporation executives. As construction continues, additional equipment will be purchased and existing diagnostic facilities, now located in other areas, will be moved to this floor.

THE INTER-COMMUNICATION SYSTEM, an integral part of the semi-private units in the Tower Building, proved so successful that in 1956 the system was installed in all patient areas of the Hospital. Time-saving for nurses, this system is particularly valuable to the patient who feels reassured by the knowledge that he can communicate with the nurse at the nursing station immediately.

THE IBM ACCOUNTING MACHINES, installed at the Hospital this year, now handle the major portion of accounting procedures. Along with increased speed, accuracy and economy in processing, the flexibility of these machines enables us to meet any increase in volume and permits greater detail in accounting and statistical reports.

THE ADDRESSOGRAPH SYSTEM, now used throughout the Hospital, has brought greater efficiency and accuracy to the handling of patient accounts. At the time of admission, an addressograph plate with basic personal data about the patient, is cut on a machine located in the Admitting Office. This master plate accompanies the patient to his floor where it is filed and used whenever laboratory, x-ray or other work is requested by the attending physician. A stamping machine on each floor prints the patient data on the request slip, saving time and assuring an accurate record.

DEPARTMENTAL CHANGES

THE DEPARTMENT OF NURSING SERVICE AND SCHOOL OF NURSING was separated into its two natural divisions in August. Virginia E. Olson was appointed Director of Nursing Service and Eileen O. Scott, Director of the School of Nursing with both now responsible directly to the Executive Vice President.

As a result of the separation, a Coordinating Committee, representing Nursing Service and the School, was formed to act in an advisory capacity to the faculty and to the head nurse group. An In-Service Educational Program was initiated by Sheila Givan, Assistant Director of Nursing Service, to keep the nursing staff informed of current advances in medicine, nursing and allied fields. Orientation sessions, a part of the overall program, help make nursing care uniform throughout all patient units and assist new members of the staff in adjusting to their new situation.

In addition to the separation, the Nursing Service offices were relocated in the renovated conference room off the corridor connecting the Private Pavilion and the Old Administration Building.

CENTRAL SUPPLY—originally organized in 1938 by Irene McCarron who retired in February after thirty-eight years of devoted service—was combined with two other services, Central Equipment and Inhalation Therapy. The incorporation of these services under one supervisor, Muriel Walton, assures a more coordinated processing and dispensing of all professional supplies and equipment for the care and safety of patients. Equipment which at one time was the responsibility of each floor is now centralized in one area where it is maintained, repaired and distributed as needed.

THE DEPARTMENT OF COMMUNICATIONS, formed in 1955, incorporated the Hospital's telephone, mail and tube room, reception and information services. Because of the unique opportunity to work with patients, public and personnel which the post of Director of Communications offered, it was decided in 1956 that this position would be made a part of the Administrative Residency experience of the students coming to the Hospital for their management training.

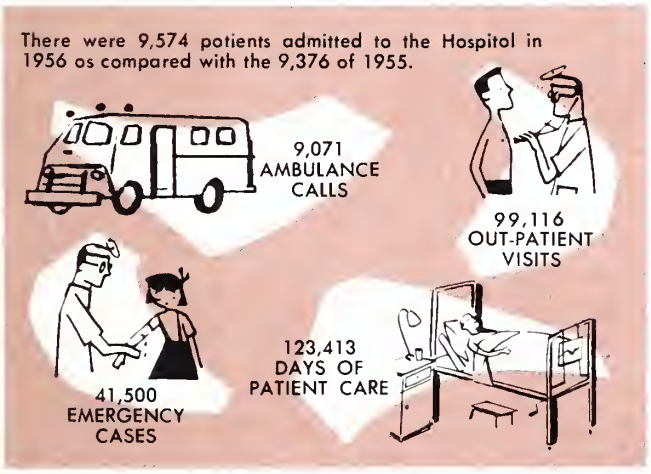
THE SOCIAL SERVICE DEPARTMENT moved to enlarged, renovated quarters in the building formerly used for nursing arts and science instruction. With the additional space each caseworker now has a private office for interviewing patients.

In its continuing effort to provide the optimum in patient care, several educational programs were instituted by the Department. Dr. Otto Pollak, of the Sociology Department of the University of Pennsylvania, conducted a five week seminar on the impact of cultural patterns of the patient as they relate to his attitude toward illness and social problems. Throughout the year, several speakers from community agencies attended staff meetings to explain their programs. As part of the joint educational program for resident doctors and social workers, a small booklet listing and defining functions of the social agencies most often used by our patients was printed and distributed to the medical and house staffs.

SEVERAL LABORATORY DIVISIONS were relocated during the year. The Blood Bank and the sepa-

rate Donating Room were moved to refurbished quarters near the Admitting Office. The Histology Laboratory was moved to the renovated Blood Bank Room while the space formerly occupied by Histology was released to the Chemistry Laboratory. The former Blood Bank Donating Room was converted into a room for the pathology house staff where surgical pathology is conducted daily by an attending pathologist. Further changes are anticipated in 1957 to provide much needed space for the expanding technical staff and new procedures, and to facilitate a more effective functioning of the Laboratories generally.

SERVICES RENDERED



PERSONNEL CHANGES

Dr. Walter W. Brandes, who had served as Director of Laboratories and Attending Pathologist for 17 years when he resigned in June, was succeeded in this post by Dr. Bernard Kalfayan on August 1. Dr. Sidney Gellman joined the staff in the newly-created post of Associate Pathologist and Assistant Attending in Pathology.

Ralph A. Lorini was appointed Controller in May succeeding A. W. J. Beeney who resigned in May.

Louis Giammarino was appointed Assistant Controller on December 10 succeeding Charles G. Brand who resigned this post in November.

Samuel Davis was appointed Administrative Resident in February succeeding A. Robert Crawford who was inducted into the U. S. Army in March.

Miss Viola Moore was appointed Director of Admissions on August 1 succeeding Miss Anne Soloway who resigned this post in June.

Miss Edythe M. Ware, chief telephone operator for 35 years, retired in March and was succeeded in her post by Mrs. Ann M. Troiano.

Ralph E. Bodek was appointed IBM Manager, a newly-created post, in July.

John Murrin was appointed Chief Protection Officer on March 26 succeeding Vincent Hastings who retired in March.

Thomas McNamara was appointed Laundry Manager succeeding Robert M. Martin, who died in November.

IN CONCLUSION

In 1956, Mrs. Donald F. Bush was elected President of The Roosevelt Hospital, the first woman to be elected to this post in the entire history of the Hospital. A member of the Board's Executive Committee in 1952 and Vice President and Co-chairman of the Executive Committee in 1955, she has been on the Board since 1947. Mrs. Bush was one of the original founders of the Hospital's Volunteer Committee when it was formed in 1932. She is now and has been for many years vitally interested in The Roosevelt Hospital and an active participant in its projects.

I feel deeply indebted to Mrs. Bush; to our newly-elected Chairman of the Board, George Roberts; to Jack I. Straus, Chairman of the Executive Committee; to all members of the Board of Trustees for their guidance and understanding, and to the Medical Staff and all Personnel of the Hospital for their warm cooperation. In my opinion, it is the common bond of interest they share in the welfare of The Roosevelt Hospital that accounts for the successful achievement of the widely diversified events of 1956.

Peter B. Terenzio

PETER B. TERENZIO
Executive Vice President

ADMINISTRATIVE STAFF*

Executive Vice President	Peter B. Terenzia
Assistant Vice Presidents	John Nicklas *(Medical)* Richard H. Ward *(Institutional)*
Development & Public Relations Director	Ernest F. Gamache
Controller	Ralph A. Lorini
Personnel Director	Arel B. Cook
Administrative Assistant	Alvin J. Conway
Nursing Service Director	Virginia E. Olson
School of Nursing Director	Eileen O. Scott
Methods Improvement Coordinator	Charles E. Callan

**As of January 1, 1957*

ADMINISTRATIVE STAFF* (Continued)

ACCOUNTING
Louis Giommarino, *Asst. Controller*

ADMISSIONS
Viola B. Moore, *Director*

ALLERGY
Robert A. Cooke, M.D., *Director*
Marcelle Johnson, *Executive Secretary*

ANESTHESIA
Morgaret Sullivan, *Chief Anesthetist*
Mortha H. Downey, *Asst. Chief Anesth.*

BUILDING SERVICE
William J. Cain, *Director*

CENTRAL SUPPLY
Muriel H. Walton, *Director*

COMMUNICATIONS
Samuel Davis, *Acting Director*
Ann M. Traiana, *Chief Telephone Operator*

DIETARY
Patricio McCauley, *Chief Dietitian*

EDITORIAL SERVICES
Rose M. Schweitzer, *Editor*

ELECTROENCEPHALOGRAPHY
Bernard L. Pacella, M.D., *Director*

ENGINEERING
F. J. Koster, *Chief Engineer*

LABORATORIES
Bernard Kalfayan, M.D., *Director*
Lester Gershenfeld, *Assistant Director*

LAUNDRY
Thomas McNamara, *Manager*

MEDICAL ILLUSTRATION
Edith M. Baker, *Medical Artist*

MEDICAL LIBRARY
Madeleine Riker, *Librarian*

MEDICAL RECORDS
Hazel Del Cour, *Chief Librarian*

NURSING SERVICE
Claire F. Fegan, *Assistant Director*
Sheila Givan, *Assistant Director*

OUT-PATIENT SERVICE
Alvin J. Conway, *Director*

PERSONNEL
Werner Nachum, *Assistant Director*

PERSONNEL HEALTH
Harry C. Christie, M.D.

PHARMACY
William Notar-Angelo, *Chief Pharmacist*

PHYSICAL MEDICINE & REHABILITATION
John Untereker, M.D., *Acting Director*
Cora Alice Taylor, *Coordinator*

PHYSIOLOGICAL MEDICINE
Myron C. Patterson, M.D., *Director*

PROTECTION
John J. Murrin, *Security Officer*

PUBLIC INTEREST
Marie Amadeo, *Director*

PURCHASE
Wallace O. Banker, *Director*

RADIOLOGY
Albert A. Dunn, Jr., M.D., *Director*
Lazarus Hochberg, *Assistant*
Anne A. Ferris, *Executive Secretary, Janeway Clinic*

SOCIAL SERVICE
Helen N. Siegrist, *Director*
Elsie Halleran, *Assistant Director*

STORES
Charles Beigarten, *Manager*

VOLUNTEER SERVICE
Ruth E. Cushman, *Director*

THE ROOSEVELT HOSPITAL SCHOOL OF NURSING*

Director: Eileen O. Scott

Assistant Director: Elizabeth Roche

Assistant Director, Residence, Counseling, Student Life: Lois McCullough

Faculty:

Mary E. Allanach
Frances Bauer
Angelina Barzacchiella
Kathleen Brosnan
Bess L. Cameron
Dorothy Cunihan
Mary I. Crawford
Frances Croyle
Samuel Davis
Delia DeSantis
Grace Dowling
Miriam Grossman
Hanna Jacobson
Shirley Keller
Eleanor Leven
Mildred Mason
Virginia E. Olson
Mary Phillips
Ruth Pilcher
Avis Pitman
Dorothy Robinson
Marvin Taylor, M.D.
Elizabeth Viszoki

ALUMNAE ASSOCIATION OF THE ROOSEVELT HOSPITAL SCHOOL OF NURSING*

President: Viola B. Moore
Vice-President: Anne A. Ferris
Recording Secretary: Ellen Nyrhila
Treasurer: Jeanette Kerkes
Corresponding Secretary: Helen Rude

THE ROOSEVELT HOSPITAL ALUMNI ASSOCIATION*

President: Henry A. Kingsbury, M.D.
Vice President: Perrin B. Snyder, M.D.
Secretary: Kenneth T. Donaldson, M.D.
Treasurer: Norman W. MacLeod, M.D.

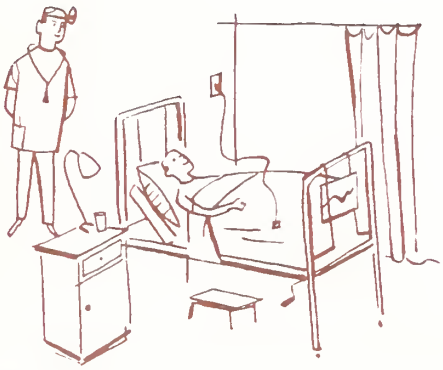
As of January 1, 1957

THE HOSPITAL FAMILY...

For every hospital bed patient,
more than three people are working directly
with the patient or "behind the scenes"
to maintain the highest standard of medical care.
To give some idea of the number of services
the Hospital must provide
to maintain a high standard of patient care,
the various departments of the Hospital
are illustrated here,
grouped in categories to show
their relationship to
the patient.

VOLUNTEER SERVICES

Trustees
Volunteers



PATIENT CARE SERVICES

Allergy
Anesthesia
Dietary
House Staff
Janeway Clinic for
Therapeutic Radiology
Nursing
Physical Medicine & Rehabilitation
Operating Room
Out-Patient Department
Social Service Department

...PROVIDING SERVICE

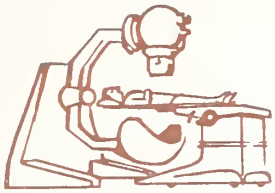
the attending doctor is a member of the Hospital's Medical Staff and was chosen for his integrity and skill. The Medical Board annually recommends for approval by the Board of Trustees those physicians qualified for membership on the attending, courtesy, or consulting staffs.

the residents and interns are graduates of grade "A" medical colleges. The training of outstanding young doctors is an important phase of the Hospital program. Upon completing training here these doctors will be prepared to carry on the best traditions of medicine using the most advanced methods.

the nurses are the first-line assistants of the doctors. The professional nursing staff, together with practical nurses, student nurses of The Roosevelt Hospital School of Nursing, nurses' aides and orderlies, minister to the patient's comfort and care.

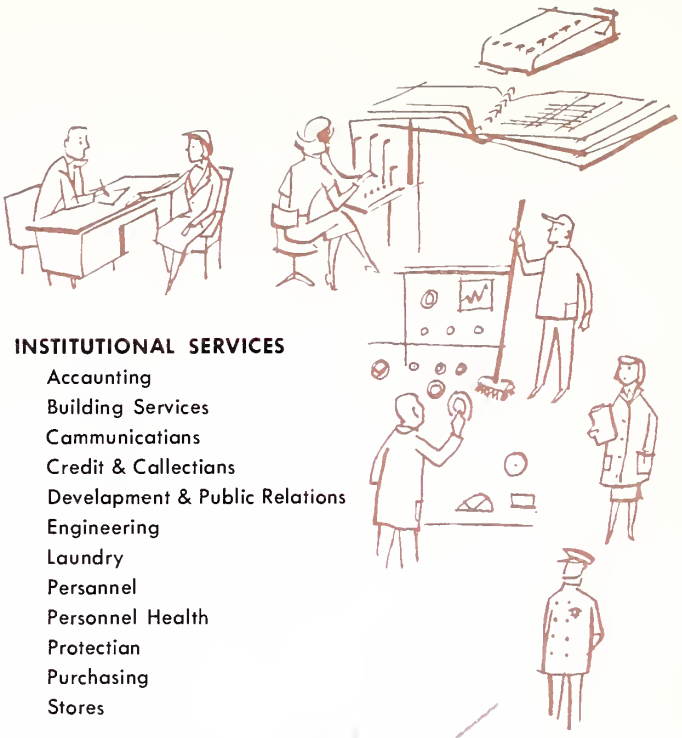
Seriously-ill patients need concentrated care. The doctors and head nurses determine the needs of patients. The nursing staff is planned to provide adequately for patient care.

the dietitians, especially trained in the field of nutrition, are essential to good medical care and work in close cooperation with the doctor. They must offer an interesting variety of nourishing and appealing meals and, in addition, must individualize meals for the special diet pa-



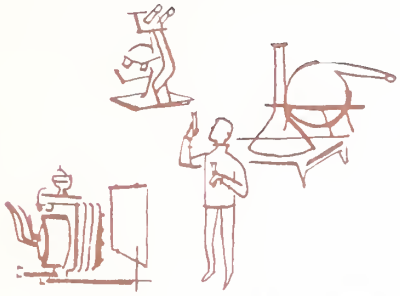
DIAGNOSTIC SERVICES

- Electraencephalagraphy
- Laboratories
- Physialagical Medicine (EKG—BMR)
- Private Diagnostic Service
- X-ray



INSTITUTIONAL SERVICES

- Accaunting
- Building Services
- Cammunicatians
- Credit & Callectians
- Develapment & Public Relations
- Engineering
- Laundry
- Persannel
- Personnel Health
- Protectian
- Purchasing
- Stores



ADJUNCT SERVICES

- Admissians
- Ambulance
- Central Supply
- Medical Records
- Pharmacy

tient, adapting the overall menu to the needs of every person.

the technicians are the skilled and specially-trained personnel of the X-ray, Laboratory, Electroencephalography, Physiological Medicine, and Physical Medicine and Rehabilitation Departments. They complete the special diagnostic tests and therapy requested by the physician and necessary for patient care.

aides, orderlies and maids assist in nursing and in Hospital housekeeping. Their addition to the staff makes it possible for the graduate nurse to devote full time to her particular skills in patient care. Aides and orderlies undergo a period of intensive in-service training at the Hospital before they are permitted to render service to the patient.

Many other persons on the Hospital staff contribute to patient welfare. They include ward clerks, cooks, laundry workers, telephone operators, accounting clerks, admitting officers, carpenters, plumbers, handymen and others.

Complementing this large family of many skills, welded together to give the best in scientific care, are

the volunteers, in green smocks, and the Red Cross Nurses' Aides, who help staff many departments and render kindly extra services for patient comfort; and

the trustees who serve in an honorary capacity without compensation, and are appointed for their abilities in administration, law, finance and construction.

report of THE PRESIDENT OF THE MEDICAL BOARD

In reviewing the events of the past year at The Roosevelt Hospital there is one that towers above all others. This is the establishment of The Stuart M. Crocker Educational Fund in the amount of one million dollars. This fund, which is the first of its magnitude in the hospital system, was designed to provide scholarships, grants-in-aid and loans for young nurses and doctors requiring financial help to complete their training or to pursue advanced studies.

Skillful and diligent care of the sick patient has been, as always, our primary objective. The clinical services have functioned smoothly and efficiently under the guidance of a faithful and dedicated staff. The ever-widening fields of medicine and surgery have continued to increase our work and our responsibilities to the community. Diagnostic and therapeutic procedures have become more complex and more time consuming but the demands have been met resourcefully and commendably by all departments. Weekly and monthly reviews at which the activities of the various divisions are carefully analyzed help effectively to maintain our priceless tradition of fine clinical care.

Our Diagnostic Unit, serving ambulatory as well as in-patients, has been materially enlarged to meet the constantly increasing demands that are being made upon it. The large number of unsuspected ailments disclosed by periodic physical examination has amply justified the establishment of the unit a number of years ago. Its expansion during the past year and the addition of a considerable amount of the most modern diagnostic equipment, were made possible by a very generous contribution from a loyal friend of the Hospital, who prefers to remain anonymous, and to whom I extend our warmest thanks.

Second in importance only to the care of the sick, is the training program for our resident doctors and the senior medical students of the College of Physicians and Surgeons of Columbia University. An additional educational coordinator has been appointed this year. Under the guidance of the various departmental Chiefs the three coordinators assist in arranging the numerous conferences and lectures which are essential to a successful program, and which supplement the intensive clinical teaching at the bedside and in the operating rooms. During the past year all senior residents have completed and submitted reports on research projects covering a wide variety of disease entities. Many of these reports have already been published in various medical journals. In these investigations our residents have had the encouragement and the advice of the Attending Staff and, in preparing their final reports, they have availed themselves of the invaluable assistance of our Editor for Clinical Research. We are pleased to have been able to provide these young men with the technical facilities and the intellectual guidance so vital to their education. We are confident that they have been trained to meet competently the health needs of the communities in which they will practice, and that they have developed a scientific curiosity that will help them to make contributions of lasting value to their chosen fields.

The formulation of plans for the expansion of our hospital services has required innumerable meetings of all committees of the Medical Board. I take this opportunity to thank my colleagues on those committees for their kind help and wise counsel. I wish also to express to the Administrative and Nursing Staffs and to the Social Service Department my deep appreciation of their unfailing cooperation on countless occasions during the past year.

It is with profound sorrow that I record the untimely death of our late President of the Board of Trustees, Stuart M. Crocker. He was a man of uncommon devotion, a constant friend and servant of The Roosevelt Hospital for many years. In his passing we have lost one of our commanding figures, but his indomitable spirit and fortitude will long remain with us as an inspiration to those who are privileged to carry on.

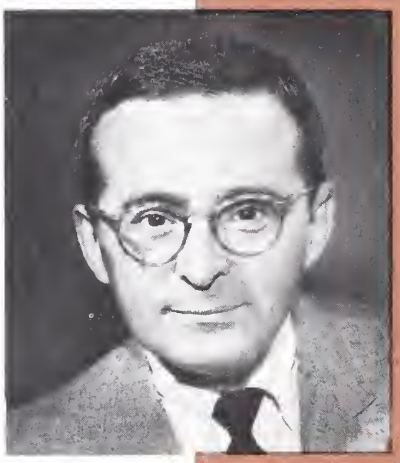
To Mr. George Roberts, Chairman; to Mrs. Donald F. Bush, President; to Mr. Jack I. Straus, Chairman of the Executive Committee, and to the remaining members

of our Board of Trustees, I convey the respects and the gratitude of the entire professional staff of the Hospital. Burdened as they are with the ever present and distressing financial problem of maintaining the Hospital at its present level, the decision of our Trustees to approve the costly educational program laid before them by Stuart Crocker reaffirms our faith in their courage and vision.

Frederick H. Amendola M.D.

FREDERICK H. AMENDOLA, M.D.
President, The Medical Board

President
Frederick H. Amendola, M.D.



Vice President
Arthur J. Antenucci, M.D.

Secretary
Gurney Taylor, M.D.

MEDICAL BOARD*

MEMBERS

Frederick H. Amendola, M.D.
Arthur J. Antenucci, M.D.
David J. Barry, M.D.
Simon A. Beisler, M.D.
(2) Walter W. Brandes, M.D.
Norton S. Brown, M.D.
William H. Button, M.D.
William H. Cassebaum, M.D.
Henry W. Cave, M.D.
J. Maxwell Chamberlain, M.D.
Robert A. Cooke, M.D.
Condict W. Cutler, Jr., M.D.
Hugh P. Davis, M.D.
Kenneth T. Donaldson, M.D.
Howard S. Dunbar, M.D.
Albert A. Dunn, Jr., M.D.
Clarence A. Dunn, D.D.S.
Julian M. Freston, M.D.
Charles C. Foate, M.D.
Arthur V. Greeley, M.D.
R. Clark Grove, M.D.
Leo B. Halleran, M.D.
Edmund N. Joyner, III, M.D.
Bernard Kalfayan, M.D.
Henry A. Kingsbury, M.D.
Robert W. Laidlaw, M.D.
Adrian Lambert, M.D.
John F. Landon, M.D.
Charles W. Lester, M.D.
Barbara J. Logan, M.D.
Norman W. MacLeod, M.D.
Alexander T. Martin, M.D.
Royal M. Montgomery, M.D.
R. Sterling Mueller, M.D.
Bernard L. Pacella, M.D.
Howard A. Patterson, M.D.
Myron C. Patterson, M.D.
Thomas C. Peightal, M.D.
Frank Peters, M.D.
(4) Douglas Quick, M.B.
(2) Janet McK. Rioch, M.D.
(2) Allen S. Russek, M.D.
Albert C. Santy, M.D.
Henry G. Schaffeld, M.D.
Howard F. Shattuck, M.D.
William B. Sherman, M.D.
Frank R. Smith, M.D.
Perrin B. Snyder, M.D.
Umberto Stefano, M.D.
Charles F. Stewart, M.D.
Gurney Taylor, M.D.
Peter B. Terenzio
James E. Thompson, M.D.
J. Kendall Wallis, M.D.
David M. Weeks, M.D.
William C. White, M.D.
Agnes G. Wilson, M.D.
T. Scudder Winslow, M.D.

EXECUTIVE COMMITTEE

Frederick H. Amendola, M.D. *(Chairman)*
Arthur J. Antenucci, M.D.
Simon A. Beisler, M.D.
Narton S. Brown, M.D.
(2) Walter W. Brandes, M.D.
William H. Cassebaum, M.D.
Albert A. Dunn, Jr., M.D.
Julian M. Freston, M.D.
R. Clark Grove, M.D.
Edmund N. Joyner, III, M.D.
Robert W. Laidlaw, M.D.
Howard A. Patterson, M.D.
Frank R. Smith, M.D.
Gurney Taylor, M.D.
Peter B. Terenzio
James E. Thompson, M.D.

MEDICAL STAFF*

CONSULTING AND VISITING CONSULTING MEDICAL STAFF

Surgery and Surgical Specialties

Surgical Service

Henry W. Cave, M.D.
Condict W. Cutler, Jr., M.D.
Alfred Stillman, M.D.
William C. White, M.D.
Frank B. Berry, M.D. *(Tharacic Surg.)*
Lewis S. Booth, M.D. *(Anesthesia)*
Malcolm W. Carr, D.D.S. *(Dental Surg.)*
Daniel Catlin, M.D. *(Head & Neck)*
M. Beckett Howorth, M.D. *(Orthopedics)*
(1) Arnold Knapp, M.D. *(Ophthal.)*
Herbert Parsons, M.D. *(Neurasurg.)*
Osbarn P. Perkins, M.D. *(Ophthal.)*
Douglas Quick, M.B. *(Therapeutic Rad.)*
Branson Ray, M.D. *(Neurosurg.)*
Algernan B. Reese, M.D. *(Ophthal.)*
Alan deF. Smith, M.D. *(Orthapedics)*
A. Purdy Stout, M.D. *(Surg. Pathalogy)*

Gynecological Service

Thomas C. Peightal, M.D.
Howard C. Taylor, Jr., M.D.

Otolaryngological Service

George R. Brighton, M.D.
D. H. Jones, M.D. *(Branchoscopy)*
Victor C. McQuaig, M.D.

Medicine and Medical Specialties

Medical Service

Charles A. Bertrand, M.D.
Ezra B. Sanford, M.D.
Haward F. Shattuck, M.D.
Davenpart West, M.D.
George C. Andrews, M.D. *(Dermatalogy)*
Walter W. Brandes, M.D. *(Pathalogy)*
Samuel C. Burchell, M.D. *(Neurolagy)*
Robert A. Cooke, M.D. *(Allergy)*
Claude E. Forkner, M.D. *(Hematalogy)*
Robert L. Levy, M.D. *(Cardiology)*
Allen S. Russek, M.D. *(Physical Medicine)*
(1) Henry C. Thacher, M.D.
Cornelius Traeger, M.D. *(Arthritis)*
Albert Vander Veer, M.D. *(Allergy)*
Carmine T. Vicale, M.D. *(Neuralagy)*
Sidney C. Werner, M.D. *(Endocrinalagy)*

Pediatric Service

Edith M. Lincoln, M.D.
Alexander T. Martin, M.D.
Philip M. Stimson, M.D.

VISITING MEDICAL STAFF

Surgery and Surgical Specialties

Surgical Service

Chiefs af Service

Frederick H. Amendola, M.D.
Haward A. Patterson, M.D.
James E. Thompson, M.D.

Attending Surgeons

William H. Cassebaum, M.D.
J. Maxwell Chamberlain, M.D. *(Thoracic)*
Clarence A. Dunn, D.D.S. *(Dental)*
Charles W. Lester, M.D. *(Tharacic)*

Assac. Attending Surgeons

Howard S. Dunbar, M.D. *(Neurasurg.)*
Paul Duxbury, D.D.S. *(Dental)*
Charles C. Harrold, Jr., M.D. *(Head & Neck)*
Henry A. Kingsbury, M.D.
Adrian Lambert, M.D.

(1) *Deceased* (2) *Resigned* (3) *Leave af Absence* (4) *Retired*

**As af June 1, 1957*

J. William Littler, M.D. *(Plastic and Reconstructive)*
R. Sterling Mueller, M.D.
Charles F. Stewart, M.D.
David M. Weeks, M.D.
T. Scudder Winslow, M.D.

Assistant Attending Surgeons

Rolla D. Campbell, M.D. *(Orthopedics)*
Thomas J. Dring, M.D. *(Orthopedics)*
(3) Joseph M. Ford, M.D.
Lee Gillette, M.D.
Andrew M. Linz, D.D.S. *(Dental)*
Walter A. Wichern, Jr., M.D.

Jr. Assistant Attending Surgeons

Lowyd W. R. Ballantyne, M.D. *(Plastic & Reconstructive)*
George K. Brazill, Jr., D.D.S. *(Dental)*
Charles Hillyer, D.D.S. *(Dental)*
J. Beall Rodgers, M.D.

Gastroscopists

Gordon A. McNeer, M.D.
John C. Pierson, M.D.

Gynecological Service

Chief

Frank R. Smith, M.D.

Attending Gynecologist

Arthur V. Greeley, M.D.

Assoc. Attending Gynecologists

Justin T. Callahan, M.D.
Barbara J. Logan, M.D.

Asst. Attending Gynecologists

David B. Crawford, Jr., M.D.
Ralph Gause, M.D.

Jr. Asst. Attending Gynecologist

Anwar J. Hanania, M.D.

Urological Service

Chief

Simon A. Beisler, M.D.

Attending Urologist

Perrin B. Snyder, M.D.

Asst. Attending Urologist

William J. Nelson, M.D.

Otolaryngological Service

Chief

R. Clark Grove, M.D.

Attending Otolaryngologist

Hugh P. Davis, M.D.

Assoc. Attending Otolaryngologists

Charles C. Francis, M.D.
Hilton H. Stothers, M.D.

Asst. Attending Otolaryngologists

Fred J. Hunter, Jr., M.D.
John S. Lewis, M.D.
Henry A. Rusch, Jr., M.D.
(2) Lewis A. Shepperd, M.D.
Roy T. Shults, M.D.

Medicine and Medical Specialties

Medical Service

Chiefs

Arthur J. Antenucci, M.D.
Julian M. Freston, M.D.

Attending Physicians

Norton S. Brown, M.D.
William H. Button, Jr., M.D.
Royal M. Montgomery, M.D. *(Dermatology)*
Frank H. Peters, M.D.
William B. Sherman, M.D.
Gurney Taylor, M.D.

Assoc. Attending Physicians

James H. Barnard, M.D. *(Allergy)*
David J. Barry, M.D.
Robert Chobot, M.D. *(Allergy)*
Harry C. Christie, M.D.
Kenneth T. Donaldson, M.D.
William W. Field, M.D.
Charles C. Foote, M.D.
Leo B. Halleran, M.D.
Samuel Hecht, M.D. *(Dermatology)*
Valentine A. Hofmann, M.D.
Thomas P. Jacobs, M.D.
Norman W. MacLeod, M.D.
Myron C. Patterson, M.D.
Albert C. Santy, M.D.
William D. Scanlan, Jr., M.D.
Henry G. Schaffeld, M.D.

Asst. Attending Physicians

Lilian Boker, M.D. *(Allergy)*
Earl B. Brown, M.D. *(Allergy)*
Sidney M. Cohen, M.D. *(Neurology)*
(3) Neal J. Conan, Jr., M.D.
William A. Gardner, M.D.
Selian Hebald, M.D. *(Allergy)*
Wilbur B. Hurlbut, M.D. *(Dermatology)*
Daniel Hyman, M.D. *(Dermatology)*
Walter R. Kessler, M.D. *(Allergy)*
Arthur T. Mesereau, Jr., M.D.
William B. Waterman, M.D.

Jr. Asst. Attending Physicians

Gabriel A. Covo, M.D.
James Ducey, M.D.
Israeli A. Jaffe, M.D.
Thomas C. Scanlan, M.D.
Robert B. Tator, M.D.
Sadie Zaidens, M.D. *(Dermatology)*

Pediatric Service

Chief

Edmund N. Joyner, III, M.D.

Attending Pediatricians

Hedwig Koenig, M.D.
John F. Landon, M.D.
Agnes G. Wilson, M.D.

Assoc. Attending Pediatricians

Umberto Stefano, M.D.
Leo M. Taran, M.D.

Asst. Attending Pediatricians

Claudia E. Cambria, M.D.
Lucie L. Rudd, M.D.

Psychiatric Service

Chief

Robert W. Laidlaw, M.D.

Chief, Child Psychiatry

Justin L. Greene, M.D.

Attending Psychiatrists

Bernard L. Pacella, M.D.
(2) Janet McK. Rioch, M.D. *(Child Psych.)*
J. Kendall Wallis, M.D.

Assoc. Attending Psychiatrists

(2) Charles C. Dahlberg, M.D.
Jan Ehrenwald, M.D.
E. Alden Ellison, M.D.
(2) Louis J. Gilbert, M.D. *(Child Psych.)*
(2) Maurice R. Green, M.D. *(Child Psych.)*
(2) Lillian K. Kaplan, M.D. *(Child Psych.)*
Edward W. Kloth, M.D.
Francisco Merino, M.D.
Robert S. Mumford, M.D.
Harry R. Potter, M.D.
(2) Nathaniel Warner, M.D.

Asst. Attending Psychiatrists

Robert C. Ascher, M.D.
Harrison P. Eddy, M.D.
Alvin H. Goff, M.D.
(3) Geneva Goodrich, M.D.
Charles C. Hewitt, M.D.
Edith M. Jurka, M.D.
(3) Stephen W. Kempster, M.D.
Max Levin, M.D.
(2) Charles Moffett, M.D.
Margaret Owen, M.D. *(Child Psych.)*
(2) Eleftheria R. Paidoussi, M.D. *(Child Psych.)*
David Schecter, M.D. *(Child Psych.)*
Burton B. Steel, M.D.
(2) Gerald Taylor, M.D.
(2) David H. Timrud, M.D.
(2) Alan B. Tulipan, M.D. *(Child Psych.)*
James W. Watson, M.D.
Virginia N. Wilking, M.D. *(Child Psych.)*

Jr. Asst. Attending Psychiatrist

Robert L. Meineker, M.D.

(1) *Deceased* (2) *Resigned* (3) *Leave of Absence* (4) *Retired*

Department of Laboratories

Attending Pathologist

Bernard Kalfayan, M.D.

Assistant Attending Pathologist

Sidney Z. Gellman, M.D.

Department of Radiology

Attending Radiologist

Albert A. Dunn, Jr., M.D.

Asst. Attending Radiologists

Doris Bate, M.D.

Arthur L. Coleman, Jr., M.D.

Sabino J. Rizzo, M.D.

VISITING MEDICAL STAFF OF THE OUT-PATIENT DEPARTMENT

Surgery and Surgical Specialties

Surgical Service

Surgical Clinic

Chief

Charles F. Stewart, M.D.

Asst. Chief

T. Scudder Winslow, M.D.

Attendings

Ralla D. Campbell, M.D.
William H. Cassebaum, M.D.
Thomas J. Dring, M.D.
Haward S. Dunbar, M.D.
(3) Joseph M. Ford, M.D.
Henry A. Kingsbury, M.D.
Adrian Lambert, M.D.
J. William Littler, M.D.
Walter A. Wichern, Jr., M.D.

Assistant Attendings

John B. Cosale, Jr., M.D.
Lee Gillette, M.D.
Richard B. Hamilton, M.D.
Kenneth M. Lewis, Jr., M.D.
J. Beall Rodgers, M.D.
Eugene L. Watkins, M.D.

Clinical Assistants

Lowyd W. R. Ballantyne, M.D.
Martin C. Ragers, M.D.
H. G. Sandvass, M.D.

Breast Clinic

Chief

James E. Thompson, M.D.

Attending

R. Sterling Mueller, M.D.

Dental Clinic

Chief

Clarence A. Dunn, D.D.S.

Attending

Paul Duxbury, D.D.S.

Assistant Attendings

Frank Dowson, D.D.S.
John Doscher, D.D.S.
John Duxbury, D.D.S.
Charles Hillyer, D.D.S.
Andrew M. Linz, D.D.S.

Clinical Assistants

George K. Brazill, Jr., D.D.S.
Herman W. Frankel, D.D.S.
Harold Silver, D.D.S.

Fracture Clinic

Chief

William H. Cassebaum, M.D.

Gastric Clinic

Chief

James E. Thompson, M.D.

Attendings

Lee Gilette, M.D.
Lester Hanig, M.D., *(Medicine)*
R. Sterling Mueller, M.D.
Charles F. Stewart, M.D.
Eugene L. Watkins, M.D.
T. Scudder Winslow, M.D.

Assistant Attending

John R. Twiss, M.D. *(Medicine)*

Neurosurgical Clinic

Chief

Haward S. Dunbar, M.D.

Attendings

Ralla Campbell, M.D.
Thomas J. Dring, M.D.

Plastic & Reconstructive (Hand) Clinic

Chief

J. William Littler, M.D.

Attendings

Henry A. Kingsbury, M.D.
R. Sterling Mueller, M.D.

Podiatric (Foot) Clinic

Maria F. Miletti, D.S.C.

Rectal Clinic

Chief

Adrian Lambert, M.D.

Attending

Martin C. Ragers, M.D.

Thyroid Clinic

Chief

Haward A. Pattersan, M.D.

Attendings

Henry A. Kingsbury, M.D.
Charles F. Stewart, M.D.

Varicose Veins Clinic

Chief

Kenneth M. Lewis, Jr., M.D.

Vascular Clinic

Chief

Charles F. Stewart, M.D.

Attending

Walter A. Wichern, Jr., M.D.

Gynecological Service

Gynecological Clinic

Chief

Barbara J. Logan, M.D.

Attendings

Justin T. Callahan, M.D.
David B. Crawford, Jr., M.D.

Asst. Attendings

Carl B. Buechle, M.D.
Hubert S. Bush, M.D.
Anwar J. Hananio, M.D.

Cytological Clinic

Chief

David B. Crawford, Jr., M.D.

Sterility Clinic

Chief

Arthur V. Greeley, M.D.

Urological Service

Urological Clinic

Chief

Simon A. Beisler, M.D.

Attending

Perrin B. Snyder, M.D.

Assistant Attendings

Frank Garai, M.D.
Leonard Hallack, M.D.
William J. Nelson, M.D.
John C. Stackman, M.D.

Otolaryngological Service

Otolaryngological Clinic

Chief

Hugh P. Davis, M.D.

Attendings

Charles C. Francis, M.D.
Hilton H. Stathers, M.D.

Assistant Attendings

John S. Lewis, M.D.
Henry A. Rusch, Jr., M.D.
(2) Lewis A. Shepperd, M.D.
Ray T. Shults, M.D.

(1) *Deceased* (2) *Resigned* (3) *Leave of Absence* (4) *Retired*

Bronchoscopic Clinic

Chief

George R. Brightan, M.D.

Attendings

Fred J. Hunter, Jr., M.D.
Hilton H. Stathers, M.D.

Assistant Attending

Roy T. Shults, M.D.

Rhinoplastic Clinic

Chief

Fred J. Hunter, Jr., M.D.

Attendings

(2) Lewis A. Shepperd, M.D.
Roy T. Shults, M.D.

Medicine and Medical Specialties

Medical Service

Medicine Clinic

Co-Chiefs

Lea B. Halleran, M.D.
Henry G. Schaffeld, M.D.

Attendings

(3) Neal J. Canan, Jr., M.D.
James Ducey, M.D.
William W. Field, M.D.
William A. Gardner, M.D.
Valentine A. Hofmann, M.D.
Walter Liebling, M.D.
Narman W. MacLeod, M.D.
Lean Merkin, M.D.
Arthur T. Mesereau, Jr., M.D.
Myran C. Pattersan, M.D.
Thomas C. Scanlan, M.D.
William D. Scanlan, Jr., M.D.
M. William Spickler, M.D.
Rabert B. Tator, M.D.
Rabert Wallis, M.D.
William B. Waterman, M.D.

Assistant Attendings

Gabriel A. Cava, M.D.
Israeli A. Jaffe, M.D.
(3) Rabert V. McCormick, M.D.
(3) Vito F. Santangela, M.D.
Frank A. Seixas, M.D.

Clinical Assistants

Harace B. Chapin, M.D.
H. Harald Gelfand, M.D.
Charles F. Spalding, M.D.
Thamas T. Tamlyn, M.D.

Arthritis Clinic

Chief

Carnelius Traeger, M.D.

Attendings

Valentine A. Hafmann, M.D.
Israeli A. Jaffe, M.D.
(2) Edward W. Lowman, M.D.
William B. Waterman, M.D.

Cardiac Clinic

Chief

William H. Button, Jr., M.D.

Assistant Chief

Thamas P. Jacabs, M.D.

Attendings

William W. Field, M.D.
Charles C. Faate, M.D.
Harry R. Patter, M.D. *(Psych.)*
David M. Weeks, M.D. *(Surg.)*

Assistant Attendings

Ronald Giavannelli, M.D.
Arthur T. Mesereau, Jr., M.D.
Eric D. Savage, M.D.
David D. Stawell, M.D.

Chest Clinic

Chief

Henry G. Schaffeld, M.D.

Dermatology Clinic

Chief

Rayal M. Montgamery, M.D.

Attending Pathologist

Gerald F. Machacek, M.D.

Attendings

Samuel Hecht, M.D.
Wilbur B. Hurlbut, M.D.
Daniel Hyman, M.D.

Assistant Attendings

Frank Garai, M.D.
Tibar J. Nagy, M.D.

Clinical Assistants

(2) Harald W. Rosenberg, M.D.
Sadie Zaidens, M.D.

Diabetes Clinic

Chief

Lea B. Halleran, M.D.

Attendings

Narman W. MacLead, M.D.
Thamas C. Scanlan, M.D.
Danald M. Shafer, M.D. *(Ophthal.)*

Hematalagy Clinic

Chief

Kenneth T. Danaldsan, M.D.

Assistant Attendings

(3) Rabert V. McCarmick, M.D.
R. Wendell Ward, M.D.

Neuralogy Clinic

Chief

Sidney M. Cahen, M.D.

Institute of Allergy

Chief

Rabert A. Coake, M.D.

Assistant Chief

William B. Sherman, M.D.

Chief, E.N.T.

R. Clark Grove, M.D.

Attendings

James H. Barnard, M.D.
Earl B. Brawn, M.D.
Rabert Chobat, M.D.
Selian Hebald, M.D.
Walter R. Kessler, M.D.

Assistant Attendings

Otelia J. Bengtssan, M.D.
Lilian A. Baker, M.D.
Louis Sternberg, M.D.

Clinical Assistants

Harald Bedell, M.D.
Winifred Bransan, M.D.
Harace B. Chapin, M.D.
Leoni Claman, M.D.
H. Harald Gelfand, M.D.
Bernard Galdberg, M.D.
A. Albert Gaadman, M.D.
Henry F. Harris, M.D.
Raland T. Jeffery, M.D.
Harry Kaplan, M.D.
Henry A. Rusch, Jr., M.D. *(Rhinology)*
Harry Swartz, M.D.
Irving H. Uvitsky, M.D.

Pediatric Service

Pediatric Clinic

Chief

Umberto Stefana, M.D.

Attending

Hedwig Kaenig, M.D.

Asst. Attending

Claudia E. Cambria, M.D.
Lucie L. Rudd, M.D.

Cardiac Clinic

Chief

Lea M. Taran, M.D.

Well-Baby Clinic

Chief

Umberta Stefana, M.D.

Psychiatric Service

Psychiatry (Adult) Clinic

Chief

J. Kendall Wallis, M.D.

Attendings

Jan Ehrenwald, M.D.
E. Alden Ellisan, M.D.
Edward W. Kloth, M.D.
Francisca Merino, M.D.
Robert S. Mumford, M.D.
Harry R. Patter, M.D.
(2) Nathaniel Warner, M.D.

Assistant Attendings

Rabert C. Ascher, M.D.
Harrison P. Eddy, M.D.
Alvin H. Gaff, M.D.
(3) Geneva Gaadrich, M.D.
Charles C. Hewitt, M.D.
Edith M. Jurka, M.D.
(3) Stephen W. Kempster, M.D.
Max Levin, M.D.
Robert L. Meineker, M.D.
(2) Charles Maffett, M.D.
(2) Dallas Pratt, M.D.
Burtan B. Steel, M.D.
(2) Gerald Taylar, M.D.
(2) David H. Timrud, M.D.
James W. Watsan, M.D.

(1) *Deceased* (2) *Resigned* (3) *Leave of Absence* (4) *Retired*

Psychiatry (Child)

Chiefs

Justin L. Greene, M.D.
(2) Janet McK. Rioch, M.D.

Attendings

(2) Charles C. Dahlberg, M.D.
(2) Louis J. Gilbert, M.D.
(2) Maurice R. Green, M.D.
(2) Lillian K. Kaplan, M.D.

Assistant Attendings

(2) Eleftheria R. Paidoussi, M.D.
Margaret Owen, M.D.
David Schecter, M.D.
(2) Alan B. Tulipan, M.D.
Virginia N. Wilking, M.D.

Adjunct Psychiatric Service—Hospital Staff

Chief Clinical Psychologist

Helen Thompson, Ph.D.

Assoc. Clinical Psychologist

James W. Bagby, Ph.D.

Research Psychologist

Leopold Caligor, Ph.D.

Asst. Research Psychologist, Child Psych. Service

Mrs. Roberta R. Edel

Clinical Psychotherapist

H. Westman

Assistant in Clinical Psychology

Rolph Barr

COURTESY STAFF

Surgery and Surgical Specialties

Surgery

First Division

Philip D. Allen, M.D.
Wilson E. Alsop, M.D.
John B. Casale, Jr., M.D.
Bradley Coley, M.D.
Seward Erdman, M.D.
Jose M. Ferrer, Jr., M.D.
Robert S. Frankel, M.D.
W. C. T. Gaynor, M.D.
Gustave A. Haggstram, M.D.
Richard B. Hamilton, M.D.
John M. Hanford, M.D.
J. William Hinton, M.D.
Robert H. Kennedy, M.D.
John D. McCouley, M.D.
Constantine J. MocGuire, M.D.
Frank L. Meleney, M.D.
John J. Moorhead, M.D.
J. H. Mulhallond, M.D.
Rudolph Schullinger, M.D.
Beverly C. Smith, M.D.
Gilbert H. Taylor, M.D. *(Orthop.)*
John M. Walker, M.D.

Second Division

F. W. Bancroft, M.D.
E. Tremain Bradley, M.D.
G. A. Carlucci, M.D.
Wade Duley, M.D.
Frederick W. Finn, M.D.
E. L. Frazell, M.D.
John T. Goodner, M.D.
Halford Hallock, M.D. *(Orthop.)*
Norman Higinbotham, M.D.
Vonsel Johnson, M.D.
John A. Kelly, M.D.
Harold B. Keyes, M.D.
Kenneth M. Lewis, Jr., M.D.
Kenneth M. Lewis, Sr., M.D.
Harrison L. McLaughlin, M.D.
Roland L. Maier, M.D.
(2) Albert A. Morrow, M.D.
Dryden P. Morse, M.D.
Philip C. Potter, M.D.
F. R. Thompson, M.D.
Robert W. Tilney, Jr., M.D.
Philip D. Wiedel, M.D.
Robert Wylie, M.D.

Dental Surgery

George K. Brazill, Sr., D.D.S.

Gynecology

Albert H. Aldridge, M.D.
Henry T. Burns, M.D.
Hubert S. Bush, M.D.
John T. Cole, M.D.
J. Randolph Gepfert, M.D.
J. P. Hennessy, M.D.
Donald G. Johnson, M.D.
Kenneth S. MacLean, M.D.
Charles C. McLane, M.D.
Robert S. Millen, M.D.
Equinn W. Munnell, M.D.

Urology

Charles K. Hamilton, M.D.
John C. Stackman, M.D.

Medicine and Medical Specialties

Medicine

First Division

Gregory I. Altschuller, M.D.
Albert F. R. Andresen, M.D.
Horace S. Baldwin, M.D.
Howard G. Bruenn, M.D.
George A. Carden, Jr., M.D.
Arthur C. DeGraff, M.D.
Laurence H. Dowd, M.D.
(2) C. Dary Dunham, M.D.
Cary Eggleston, M.D.
Frank M. Falconer, M.D.
Clara M. Grass, M.D.
Henry F. Horris, M.D.
George C. Hennig, M.D.
Lester J. Honig, M.D.
(2) Henry James, M.D.
Oswald K. Jones, M.D.
George R. Lovell, M.D.
Gerold F. Mochacek, M.D.
Marsh McColl, M.D.
Neva Eileen McGrath, M.D.
Leon Merkin, M.D.
Arthur E. Neergaard, M.D.
William S. Norton, M.D.
Frank G. Pettengill, M.D.
Loton Rosmussen, M.D.
John E. Sawhill, M.D.
Leonder H. Shearer, M.D.
Martin deF. Smith, M.D.
M. William Spickler, M.D.
David D. Stowell, M.D.
Rolph E. Swope, M.D.
Thomas T. Tomlyn, M.D.
T. Loyd Tyson, M.D.
R. Wendell Ward, M.D.
Byord Williams, M.D.

Second Division

Walter P. Anderton, M.D.
Henry Aranow, Jr., M.D.
Z. T. Bercovitz, M.D.
Dever S. Byord, M.D.
G. Jarvis Caffin, M.D.
Beekman J. Delotour, M.D.
Marshall F. Driggs, M.D.
A. Wilbur Duryee, M.D.
D. F. Elmendorf, M.D.
Shirley C. Fisk, M.D.
Helen Gavin, M.D.
Bernard Handler, M.D.
Hilary H. Holmes, M.D.
Robert L. Huttan, M.D.
Marco W. Johannsen, M.D.
William H. Lewis, Jr., M.D.
Walter Liebling, M.D.
Aso Lincoln, M.D.
Alexander V. Lyman, M.D.
John McCabe, M.D.
(3) Robert V. McCormick, M.D.
Jack Nelson, M.D.
George H. Parks, M.D.
John J. Poutas, M.D.
H. MacLeod Riggins, M.D.
Frank A. Seixas, M.D.
Frederick H. Shillito, M.D.
Hamilton Southworth, M.D.
(1) Will Cook Spoin, M.D.
Louis Sternberg, M.D.
(2) Edgar Stillman, M.D.
William D. Stubenbord, M.D.
John R. Twiss, M.D.
Robert Wallis, M.D.
W. L. Whittemore, M.D.

Allergy

Horace B. Chopin, M.D.
Harry Kaplon, M.D.
Harry Swartz, M.D.

Dermatology

Thomas N. Grohom, M.D.

Neurology

James F. Culleton, M.D.

Physical Medicine

Hans Krous, M.D.

Pediatrics

John D. Craig, M.D.
Robert O. DuBois, M.D.
John E. Franklin, M.D.
(1) Nathaniel L. Greenfield, M.D.
Catherine Lodyjensky, M.D.
Aildred A. Macdonald, M.D.
Guiseppe Previtoli, M.D.
W. Russell Smith, M.D.
Samuel Stone, M.D.
Leo F. J. Wilking, Jr.

(1) *Deceased* (2) *Resigned* (3) *Leave of Absence* (4) *Retired*

HOUSE STAFF*

Allergy

Residents
Samuel O. Freedman, M.D.
(1) William J. Pflum, M.D.
(1) Henry Sherwood, M.D.
Rudolph Wilhelm, M.D.

Fellow
(3) Mohammod Beheshti, M.D.

Dental Surgery

Intern
Raymond Peracchia, D.D.S.

Dermatology

Resident
Jaang Hwon Kim, M.D.

Gynecology

Resident
Richard W. Gosling, M.D.

Assistant Resident
Soul Zelnick, M.D.

Medicine

Resident
Frank E. Ioquinto, M.D.

1st Assistant Residents
William Hover, M.D.
Doris S. Pennayer, M.D.
John H. Phillips, M.D.
Thomas O. Robitscher, M.D.

2nd Assistant Residents
Joseph Bilbaa, M.D.
Joseph K. Dobos, M.D.
Richard M. Gardner, M.D.
Richard J. Glovin, M.D.
Jacques Richard d'Aulnoy, M.D.
Rolf R. Vang, M.D.

Interns
Jocob A. Brody, M.D.
Arno R. Hohn, M.D.
Ralph W. Richter, M.D.
Robert W. Speir, M.D.
Edwin M. Trayner, M.D.
Traer Van Allen, M.D.

Otolaryngology

Resident
Miltan S. Wahl, M.D.

2nd Assistant Resident
Phedan Kachtitsis, M.D.

Pathology

Assistant Residents
(3) Zeev Catz, M.D.
(2) Elias M. Kaimakliotis, M.D.
Albert Montgomery, M.D.

Pediatrics

Fellows
Nizamettin Kilic, M.D.
Jean Peng, M.D.

Assistant Residents
(3) Anahit Babakhanian, M.D.
Mary Karahali, M.D.
Turkan Kilic, M.D.
Ano A. Navarro, M.D.

Plastic & Reconstructive Surgery

Residents
(1) Hugh Crawford, M.D.
Ivar Isakssan, M.D.

Psychiatry

Fellow
John M. Price, M.D.

Intern
Guillerma Altamirana, M.D.

Radiology

Residents
(1) Adele Altman, M.D.
Poul M. Duchesneau, M.D.
Renate H. Duchesneau, M.D.
Frank Mala, M.D.

1st Assistant Residents
Cesar E. Rasa-Perez, M.D.
Grace Tarrant, M.D.

2nd Assistant Resident
Paul Tartell, M.D.

Surgery

Residents
John T. Brennan, Jr., M.D.
W. Grimes Byerly, Jr., M.D.
William S. Garcelon, M.D.
Livingston Parsons, Jr., M.D.

1st Assistant Residents
David A. Eotan, M.D.
John E. Farrell, M.D.
Alvin O'Sullivan, M.D.

2nd Assistant Residents
Frederick O. Bawman, M.D.
Henry B. Holle, M.D.
John Lunt, M.D.
Douglass C. Pennoyer, M.D.

3rd Assistant Residents
Robert W. Beasley, M.D.
Bard Cosman, M.D.
Peter LaMotte, M.D.
George J. Nugent, M.D.
Edward M. Pallette, M.D.

Interns
Edward O. Brown, M.D.
Thomas E. Federawicz, M.D.
Jaroslav F. Hulko, M.D.
Lars A. Skilbred, M.D.
Jerome Stabile, M.D.
Joseph N. Ward, M.D.

Urology

Resident
Eugene Shekitka, M.D.

Assistant Resident
William A. Vessie, M.D.

(1) *Completed training prior to June 1, 1957* (2) *Called to military duty prior to June 1, 1957* (3) *Resigned prior to June 1, 1957*

**As of June 1, 1957*

report of
THE VOLUNTEER COMMITTEE

It is most gratifying to summarize the activities of the volunteers and Volunteer Committee for the year 1956. There was an increase in number of volunteers, hours served, and income and funds raised for the Hospital and various activities supported by the Committee.

Three hundred volunteers worked 24,396 hours on the private floors and wards, in clinics, the blood bank, laboratories, occupational therapy, library, pediatrics, gift shop, and advised on interior decorating. Two new services were added—volunteers are helping on the psychiatric floor and also are providing messenger service which covers all parts of the Hospital. The Library Cart continued its twice weekly rounds of the wards and semi-private floors and last November marked its 25th Anniversary. This is certainly a mark of great devotion and loyalty on the part of the volunteers who man it.

A new project called the Donkey-Elephant was instituted and is most successful in raising money for the Maintenance Fund. Articles ranging in an estimated value from $100 and up are sold at the Thrift Shop in which we participate. Our regular Thrift Shop activities for the benefit of the Social Service Department were also most productive and by far the best year yet. The Gift Shop and Gift Cart Service to the patient's bedside continue to be another source of income. The Committee wrote letters for the United Hospital Fund from which the Hospital received $23,695 and the fourth Ball of Roses netted the splendid sum of $35,015.

Our most sincere thanks to Miss Ruth Cushman, Director of Volunteers, her evening assistant, Miss Mabel Hur, and all other Department Heads for their cooperation in every way. To all volunteers and to the Volunteer Committee, thank you for making this another good year.

Mary R. Adams

MRS. HOWARD C. ADAMS
Chairman, the Volunteer Committee

OFFICERS*

Chairman:
Mrs. Haward C. Adams

Vice Chairman:
Mrs. L. H. Sherrill

Secretary:
Mrs. Eugene P. Warner

Treasurer:
Mrs. James E. Thampsan

Asst. Treasurer:
Mrs. Charles G. Wray

Rep. to Board of Trustees:
Mrs. Haward C. Adams

*As of January 1, 1957

CHAIRMEN OF STANDING COMMITTEES

Volunteers:
Mrs. L. H. Sherrill

Volunteer Shop:
Mrs. Albert Lee Hawes

Patients' Free Library:
Mrs. C. Peobody Mohun

Rummage:
Mrs. Hoyt Spelmon

Red Cross Nurses' Aides:
Miss Thayer Gibbans

House:
Mrs. J. J. Mylott

Membership:
Mrs. Adrian Lambert

Social Service:
Mrs. S. M. Cracker

Children's Recreational Therapy:
Mrs. Clarence A. Dunn

United Hospital Fund:
Mrs. John N. Irwin, II

Special Projects:
Mrs. Horold L. Suttle

Ball of Roses:
Mrs. Jomes E. Thompson
Mrs. Wolter C. Boker

VOLUNTEER COMMITTEE MEMBERS*

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Mrs. Frederick H. Amendola
Mrs. Richord B. Ayer
Mrs. Daniel Bacon
Mrs. Chorles F. Bailey
Mrs. Wolter C. Boker
Mrs. Markle Bannord
Mrs. Francis D. Bortow
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Mrs. Byran T. Davey
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Mrs. William A. Dreher
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Mrs. Frederic R. King
Mrs. Rufus G. King
Mrs. Adrion Lambert
Mrs. Robert L. Levy
Mrs. Frederic W. Lincoln
Mrs. Vadim S. Makaroff
Mrs. Wolter G. Merritt
Mrs. C. Peobody Mohun
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Mrs. J. Joseph Mylatt
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Mrs. Philip J. Roosevelt
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Mrs. Rager Tuckerman
Miss Noncy Wolker
Mrs. Kotherine E. Ware
Mrs. Eugene P. Warner
Mrs. William Wendt
Mrs. William H. Wilson
Mrs. Julion L. Woodword
Mrs. Charles G. Wray

VOLUNTEERS (OTHER THAN COMMITTEE) WHO HAVE SERVED DURING 1956

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Mrs. José Alarcon
Mr. William H. M. Albertson
Miss Anne R. Anderson
Mrs. Henry H. Andersan
Mr. Francis J. Asklar
Mrs. Lillian Borg
Mrs. James N. Barnard
Mrs. H. T. Borrens
Mrs. Edith Bean
Miss Nicky M. Berman
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Miss Doris E. Boyd
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Miss Toni Brook
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Miss Honnah Marie Campbell
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Miss Ellen Corr
Mrs. Ruth Carroll
Mrs. Trevett Coburn Chase
Miss Theodoro Christon
Miss Mory J. Chubbuck
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Mrs. Gordon R. Clapp
Miss Dinah Cahen
Mrs. J. B. Coleman
Mrs. R. C. Connar
Mrs. Mary S. Churchill
Miss Agnes Cunningham
Miss Margaret A. Cushman
Miss Rose M. D'Amico
Miss Borbora J. Dana
Miss Emily Davie
Mrs. John Earl Davis
Mrs. Charles DeFeo
Miss Henrietta Dekan
Mrs. Minnie L. Fahlman
Miss Florence Finn
Mrs. R. G. Fiske
Miss Margaret Fluhr
Mr. José Fontanes
Miss Florence Fraser
Mrs. Rase Friedmon
Mrs. Felice Fruhling
Miss Marilyn Gardner
Mrs. G. B. Garfield
Mrs. W. W. Garrity
Miss Claire Gatter
Miss Selma B. Geller
Mrs. Jahn Gemmell, Jr.
Mrs. G. F. Getty
Miss Freda Ann Georges
Mrs. Eugenia Gobert
Miss Catherine A. Caeckel
Mrs. Harry Goldberg
Miss Ellen F. Goldstane
Miss Chovine Gordon
Mrs. M. D. Grant
Miss Isabel Gray
Miss Elaine Grodowitz
Miss Gloria V. Graff
Miss Roslyn Grossberg
Miss Luba J. Gruska
Miss Mary J. Hall
Mrs. Emilie Pratt Hamm
Miss Barbaro J. Hancack
Mrs. Williom B. Harding
Miss Marilyn Harris
Miss Marion G. Harrisan
Mrs. H. R. Hastings
Mr. Emil Heiman
Miss Barbara Herman
Miss Audrey Hess
Miss Lee Margaret Hiemenz
Mrs. Norman L. Hape
Mrs. L. Harawitz
Mrs. M. Infanzon
Mrs. Royal C. Inger
Miss Eliat Irwin
Miss Anna L. Jackson
Miss Helen M. Jaffrey
Mrs. Sturgis S. Jenkins
Mrs. Elizabeth A. Janes
Miss Mamie Janes
Mrs. Wm. McLean Jones
Miss Narma R. Kaplan
Miss Patricia Kennedy
Miss Jean Kilbane
Mrs. G. B. Knowles
Mrs. Muriel U. Krell
Miss Rosa La Racca
Mrs. Charlotte P. Lauben
Mrs. Antainette T. La Veglia
Miss Lee Lawrence
Miss Marianne Lazur
Mr. To Kwang Lee
Miss Elizabeth Levers
Mrs. Janet U. Ley
Miss Margat Lisa
Mrs. R. F. Little
Mrs. Leon Lourié
Mrs. J. L. Lowe
Mrs. Arthur Lucas
Mrs. Irene MacDanald
Miss Caroline H. Marshall
Miss Alleyne E. Mathews
Mrs. William G. McKnight
Mrs. W. Michoelis
Mrs. Donold Gordan Millar
Mrs. Edythe Miller
Mrs. Ralph G. Miller
Miss Barbara C. Molinsky
Miss Patricia Montalvo
Miss Catharine Munds
Miss Jonice M. Murray
Miss Florence C. Myers
Miss Helen A. Narbutt
Miss Hazel Nelson
Miss Lynn J. Novick
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Miss Joan F. O'Garman
Miss Nan E. O'Keeffe
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Mrs. Anne Rengstarff
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Miss Bertha Schatzberg
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Mrs. Joseph R. Stauffer
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Mr. Fred Stupel
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Mrs. Franz J. Ullsperger
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Miss Rivalee Utchansky
Miss Cannie Valenti
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Miss Horriet Van Horne
Miss A. L. Vincent
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Mrs. Elizabeth S. Wolker
Miss Anne M. Walsh
Miss Louise Walsh
Miss Claire R. Weaver
Miss Ann R. Weaver
Mrs. A. C. Weil
Mrs. Grace Weinberg
Miss Shirley Weinstein
Mrs. Jane Weiss
Miss Moy Wharton
Miss Anita Betty Wiegond
Mrs. C. Roger Williams
Mrs. Julius P. Witmark
Miss Beatrice Woad
Miss Jane M. Wray
Mrs. H. deN. Wynne
Miss Barbara Zilliox
Miss Irene Zwillinger

*As of January 1, 1957

THE ROOSEVELT HOSPITAL BALANCE

ASSETS

GENERAL FUND ASSETS:		
Cash	$ 158,461.70	
Investments—Bonds and stocks (approximate market quatation value, $175,058)	172,433.48	
Interest receivable	12,266.00	
Accounts receivable:		
Patients' care (less reserve, $200,954.91)	872,954.12	
Other	42,620.92	
Inventory of supplies—at cost	137,925.56	
Prepaid insurance and other expenses	11,426.88	
Interest in unsettled estates (at nominal valuation)	31.00	
Total general fund assets		**$ 1,408,119.66**
ENDOWMENT AND SPECIAL EXPENDABLE FUNDS ASSETS:		
Cash	$ 712,313.86	
Endowment funds investments:		
Bonds and stack (approximate market quatation value, $2,721,067)	2,174,796.96	
Mortgages receivable and real estate	190,982.50	
Special expendable funds investments—		
Bonds and stacks (see Note 1)	2,949,540.02	
Interest in unsettled estates (at nominal valuation)	5.00	
Total endowment and special expendable funds assets		**$ 6,027,638.34**
PLANT FUND ASSETS:		
Land and land improvements—at cost	$ 323,355.30	
Buildings and equipment—at cost (less accumulated depreciation, $3,094,782.99)	7,340,976.76	
Construction in progress	34,105.72	
Cash	13,126.77	
Investments—Bonds and stacks (see Note 1)	995,208.42	
Interest receivable	10,541.75	
Total plant fund assets		**8,717,314.72**
TOTAL		**$16,153,072.72**

SHEET, DECEMBER 31, 1956

LIABILITIES

GENERAL FUND:			
Liabilities:			
Accounts payable		$ 146,166.18	
Accrued payroll		121,682.22	
Other liabilities		24,846.55	
Total		$ 292,694.95	
Contributions applicable to ensuing year		10,000.00	
General Fund Reserve		1,105,424.71	
Total general fund			**$ 1,408,119.66**
ENDOWMENT AND SPECIAL EXPENDABLE FUNDS:			
Endowment Funds		$ 2,661,382.53	
Special Expendable Funds:			
General operating purposes	$2,000,000.00		
Stuart M. Cracker Educational Fund	822,457.21		
Progress Fund	193,523.43		
Other special expendable funds	350,275.17	3,366,255.81	
Total endowment and special expendable funds			**$ 6,027,638.34**
PLANT FUNDS:			
Plant Fund Reserves:			
Capital invested in property		$ 7,189,332.06	
Plant construction funds:			
School of Nursing Building (after transfer of $40,430.53 to building and equipment)		13,126.77	
Other		14,444.78	
Total plant fund reserves		$ 7,216,903.61	
Mortgages payable (see Note 2)		475,000.00	
Accounts payable		19,660.94	
Replacement Funds		1,005,750.17	
Total plant funds			**8,717,314.72**
TOTAL			**$16,153,072.72**

NOTES:

(1) Marketable securities applicable to the Special Expendable Funds and the Replacement Funds are recorded in a combined investment pool. At December 31, 1956 the securities of the combined investment pool had a book value of $3,944,748.41 with an approximate market quotation value of $3,986,829.

(2) In October 1956 the Hospital acquired a residential apartment house for staff personnel for $625,000 by executing a mortgage for $250,000, assuming an existing mortgage of $225,000, and a cash payment of $150,000. The mortgage for $250,000 bears interest at 4½% per annum and requires quarterly payments including interest of $4,375. The mortgage for $225,000 bears interest at 5% per annum and is due July 1, 1959.

THE ROOSEVELT HOSPITAL

STATEMENT OF INCOME

FOR THE YEAR ENDED DECEMBER 31, 1956

OPERATING INCOME:		
Care of patients:		
In-patients	$3,635,850.76	
Ambulatory	506,867.21	**$4,142,717.97**
Less:		
Free care (including allowances)	$ 511,855.70	
Provision for uncollectible accounts	48,000.00	**559,855.70**
Care of patients—net		**$3,582,862.27**
Auxiliary services		**297,538.46**
Total operating income		**$3,880,400.73**
OPERATING EXPENSES:		
Administration	$ 280,429.08	
Controller's office	158,412.32	
Personnel Department (including protection)	118,006.90	
Assistant Treasurer's office	56,302.40	
Public relations	34,592.28	
Institutional:		
Dietory	583,378.29	
Building services	459,405.65	
Engineering maintenance and construction	304,809.20	
Telephone, mail and messengers, elevators, and reception	153,732.59	
Purchasing department	15,664.66	
Professional services:		
Nursing	1,131,837.62	
Tower, clinic and auxiliary services	1,430,731.56	
Total operating expenses before depreciation		**4,727,302.55**
NET OPERATING LOSS BEFORE DEPRECIATION		**$ 846,901.82**
Depreciation:		
Buildings and fixtures	$ 176,821.75	
Furniture and equipment	137,073.65	**313,895.40**
NET OPERATING LOSS		**$1,160,797.22**
OTHER INCOME:		
Investment income for general purposes—net	$ 149,761.67	
United Hospital and Greater New York Fund grants	166,570.00	
Contributions	213,178.02	
Total other income		**529,509.69**
NET LOSS FOR THE YEAR		**$ 631,287.53**

THE ROOSEVELT HOSPITAL

SUMMARY OF CHANGES IN FUNDS

FOR THE YEAR ENDED DECEMBER 31, 1956

	GENERAL FUND	ENDOWMENT FUNDS	SPECIAL EXPENDABLE FUNDS	PLANT FUNDS	
				CAPITAL	REPLACEMENT FUNDS
BALANCE, JANUARY 1, 1956	**$1,088,067.72**	**$2,543,697.64**	**$ 447,631.56**	**$6,961,051.92**	**$ 117,418.77**
CREDITS:					
Net income (loss) for the year	(631,287.53)				
Contributions		5,227.05	590,052.34		
Legacies, distribution from estates, and receipts for endowment of beds and rooms	4,098,689.93				
Net gain (loss) on disposal of securities	6,229.96	141,144.29	(7,748.74)	196.11	(34,199.52)
Income from investments			36,971.46	13.50	78,714.17
Property additions (expenditures)	(93,109.79)		(295,863.51)	571,950.35	(182,977.05)
Transfers from (to) other funds:					
To establish special expendable funds	(2,650,000.00)	(34,496.77)	2,684,496.77		
To fund depreciation	(887,307.28)				887,307.28
Provision for depreciation on buildings (unfunded)	176,821.75			(176,821.75)	
Provision for depreciation on furniture and equipment (funded)				(137,073.65)	137,073.65
Proceeds from disposals of equipment				(2,412.87)	2,412.87
Other		5,811.32	(5,811.32)		
Increase (decrease) in interest in unsettled estates	2.00	(1.00)			
Total	$1,108,106.76	$2,661,382.53	$3,449,728.56	$7,216,903.61	$1,005,750.17
CHARGES:					
Patients			$ 31,850.22		
Fellowships and scholarships			6,180.00		
Other	$ 2,682.05		45,442.53		
Total	$ 2,682.05		$ 83,472.75		
BALANCE, DECEMBER 31, 1956	**$1,105,424.71**	**2,661,382.53**	**$3,366,255.81**	**$7,216,903.61**	**$1,005,750.17**

HASKINS & SELLS

CERTIFIED PUBLIC ACCOUNTANTS

67 BROAD STREET

NEW YORK 4

June 18, 1957.

ACCOUNTANTS' CERTIFICATE

Board of Trustees of
The Roosevelt Hospital:

We have examined the balance sheet of The Roosevelt Hospital as of December 31, 1956 and the related statement of income and summary of changes in funds for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and statement of income and summary of changes in funds, with the footnotes pertaining thereto, present fairly the financial position of the Hospital at December 31, 1956 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Haskins & Sells

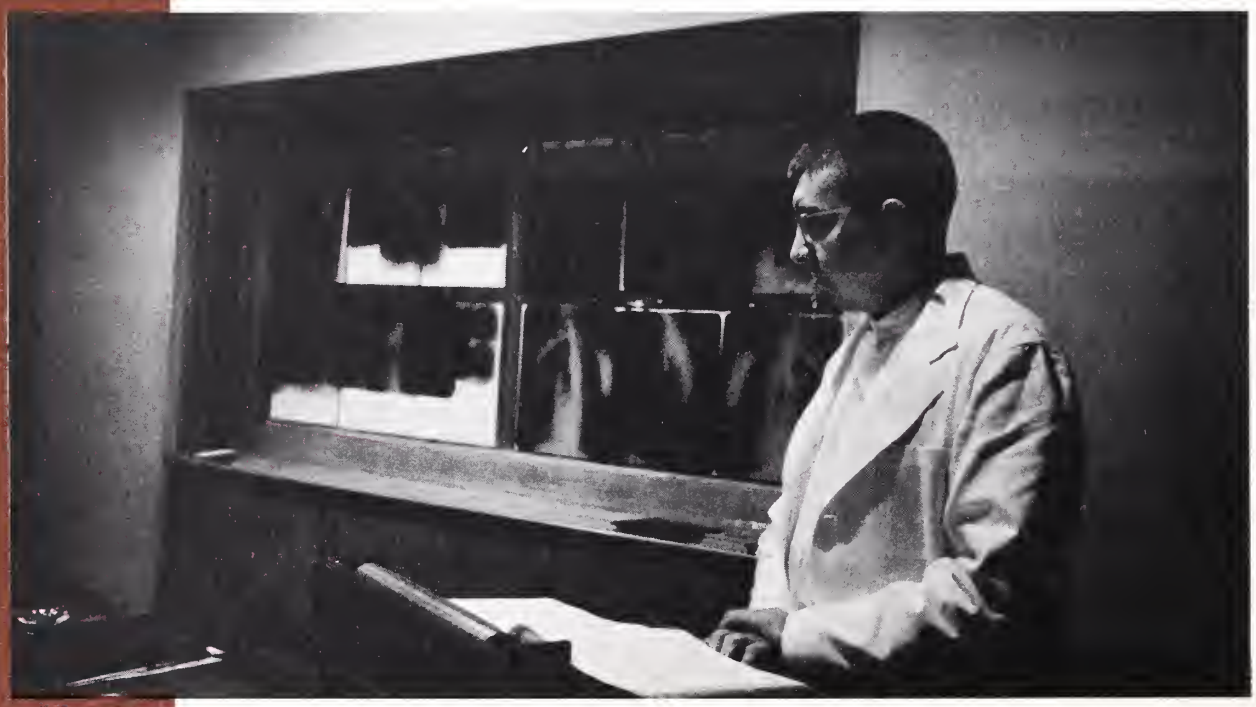
HASKINS & SELLS

A MAJOR RESPONSIBILITY

Excellence of medical care in hospitals is not accidentally achieved. Without exception this excellence derives directly from the presence of programs in medical education.

In today's teaching hospitals, the community's need for fine medical care and its need for well-trained doctors are simultaneously met through graduate programs in medical education.

Maintenance of graduate medical education is the preservation of a vital national resource and, no less than health itself, is unequivocally a major responsibility of the community.



THE ROOSEVELT HOSPITAL

...is approved for intern and resident training by

The American College of Surgeons

The American Medical Association

The American Dental Association

...is accredited by

The Joint Commission on Accreditation of Hospitals

...is affiliated with

The College of Physicians and Surgeons, Columbia University

...is a member of

The American Hospital Association

The Hospital Association of New York State

The Greater New York Hospital Association

The Greater New York Fund

The United Hospital Fund

Welfare Council of City of New York

...is a participating hospital in the Master Plan for Hospitals and Related Facilities of

The Hospital Council of Greater New York

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